

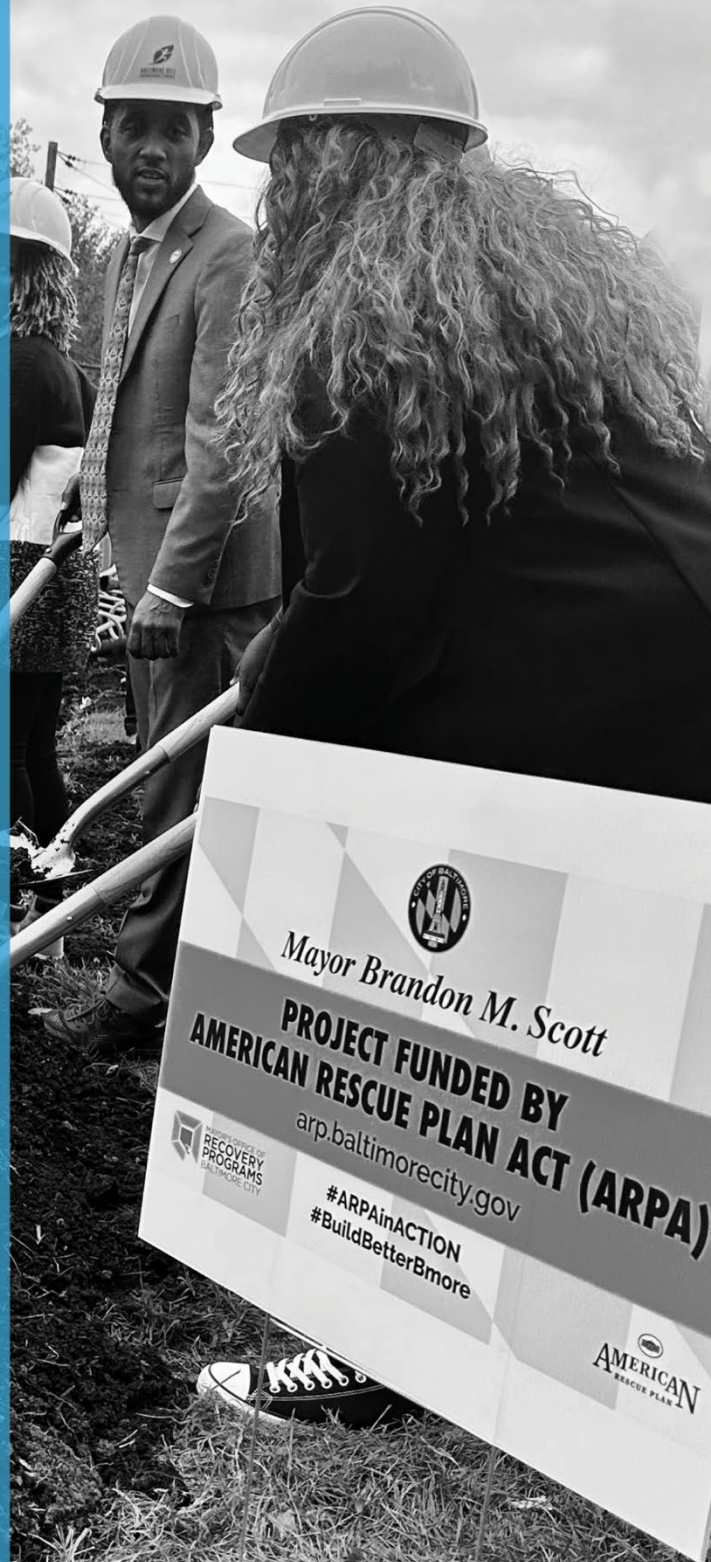


# 2024 ANNUAL REPORT

## RECOVERY PLAN PERFORMANCE REPORT



MAYOR'S OFFICE OF  
RECOVERY  
PROGRAMS  
BALTIMORE CITY







*Mayor Brandon M. Scott*

**PROJECT FUNDED BY  
AMERICAN RESCUE PLAN ACT (ARPA)**

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# City of Baltimore Mayor's Office of Recovery Programs 2024 Recovery Plan Performance Report

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BRANDON M. SCOTT  
MAYOR

*100 Holliday Street, Room 250  
Baltimore, Maryland 21202*

July 31, 2024

Greetings,

In the three years since Baltimore—and cities and jurisdictions across the country like us—received historic funding from the American Rescue Plan Act (ARPA) State and Local Fiscal Relief Funds (SLFRF), we have seen the tremendous impact it has made on our communities. From supporting city agencies' work to engage with our residents and improve facilities to bolstering non-profits with funding they previously could have never dreamed of and everything in between—the \$641 million entrusted to the City of Baltimore is changing lives and helping to shape our city's future.

As we continue to learn what the world looks like as we recover from the lasting effects of the pandemic, these funds are helping to set the stage for a new era in our city. The following report outlines the work being done to put this funding to its most effective use – and the guidance provided by the Mayor's Office of Recovery Programs, led by Chief Recovery Officer Shamiah Kerney.

Since last year's report, we have made significant progress in the disbursement of funds and are well on our way to meeting the benchmarks set for later this year and in 2026. While this report primarily focuses on the monetary accounting of where our efforts stand, behind each financial data point lies an important story of where those funds are going, who they are supporting, and the difference they are making in people's lives.

I want to thank and commend every single person who has helped make this possible, including those in the Mayor's Office of Recovery Programs, the other city employees who have supported these efforts, the ground-level organizations that are putting this money to excellent use, and the Biden Administration and those in Congress who made this possible.

This funding reflects not just the needs of our state and local governments, but also a great faith in the power, vision, and fortitude of the people who would be tasked with using it wisely. I am deeply grateful to everyone for their belief in our city and for their passion for ensuring that Baltimore emerges from the difficult circumstances of the pandemic better and stronger than ever before.

I look forward to continuing the work ahead in partnership with everyone who has been part of this journey. I am excited to see more and more of these projects supported by ARPA come to fruition, cross critical thresholds, and continue making a deep impact on the people of Baltimore.

Thank you for your continued support.

Sincerely,

Brandon M. Scott  
Mayor  
City of Baltimore



**"...Outside playgrounds are not just recreational spaces; they are essential for our youth's physical, mental, and emotional well-being as we continue to recover from the COVID-19 pandemic."**



- Chief Recovery Officer **Shamiah Kerney**,  
Groundbreaking on New Indiana Avenue Playground  
Funded By ARPA Investment





## 1. Executive Summary

While the COVID-19 public health emergency declaration has ended, jurisdictions around the country—including Baltimore City—will grapple with the unprecedented health and socioeconomic challenges experienced for the foreseeable future. Lives lost, doors of businesses shuttered, shifts in social interaction and socioemotional well-being, and changes to the way we access health and education. Low-income and minority communities were disproportionately impacted by the pandemic both directly and indirectly and, in some cases, continue to struggle to return to pre-pandemic normalcy.

Beginning in 2021 with the passage of the American Rescue Plan Act (ARPA), the Scott Administration, in collaboration and coordination with the Mayor's Office of Recovery Programs, has used its \$641 million in State and Local Fiscal Recovery Funds (SLFRF) to prioritize equity and invest in low-income neighborhoods, programs, and services that benefit the city's most vulnerable and disproportionately impacted residents. Investments include homeless services, affordable housing, violence prevention, recreation, small business and nonprofit assistance, broadband infrastructure, and city services, among other areas.

The first two years of implementation focused on planning and standing up the infrastructure to support ARPA-funded projects and initiatives. The 2024 Recovery Plan Performance Report chronicles progress in the city's efforts to recover from the COVID-19 pandemic and provides detailed information on the programs and services to aid in this recovery. For example, Baltimore City has made significant progress in expanding Wi-Fi and broadening broadband infrastructure. In addition, significant efforts have been made to implement a holistic public health approach to violence prevention, which has resulted in a historic reduction in homicides and has been recognized nationally. Finally, progress has been made in developing affordable housing and efforts to increase and improve the city's housing stock.

ARPA has provided the opportunity to invest in piloting programs and services that may not have been possible without this funding. While Baltimore City government agencies, quasi-government agencies, and nonprofit organizations have partnered to provide the programs and services necessary to support recovery efforts, as with any initial efforts, implementation may not occur as planned. Accordingly, program scope and scale have been adjusted for some programs as we use "lessons learned" to refine and increase the efficiency and effectiveness of programs and services. In addition, this data will inform future decisions on which programs and services will receive continued investment after ARPA ends.

As we approach the obligation deadline of December 31, 2024, the Recovery Office is closely monitoring all ARPA-funded projects to ensure all funds are obligated and will be expended by December 31, 2026. As a result, some committed funds may be reallocated to other eligible and beneficial projects. As we complete Year 3 and enter Year 4 of ARPA implementation, the Recovery Office, along with partner agencies and organizations, do so with an intentional focus on completing projects, rendering services efficiently, and positively impacting Baltimore City residents—many of whom are still feeling the negative impacts of the COVID-19 pandemic.



"...we were seeing a large increase in population that was in our shelter facilities, and we needed to add some additional capacity. So, like other cities, we started sheltering individuals and families that were experiencing homelessness in hotels, and we immediately saw an impact. We were able to provide safe, secure, and decent living conditions."



-Chief Administrative Officer **Faith Leach**, Baltimore City finalizes \$18M deal to purchase two hotels to shelter the homeless





## 2: Use of Funds

### 2A: Public Health (Expenditure Category 1)

#### 2A - 1: COVID-19 Public Health Response

##### ***Baltimore City Health Department***

A year after the Biden Administration ended the COVID-19 public health emergency in May 2023, the Baltimore City Health Department (BCHD) continues responding to the evolving presence of the COVID-19 virus in the City's communities, particularly among its most vulnerable populations. With the changes announced by the U.S. Department of Health and Human Services following the May 2023 [announcement](#), BCHD has made free at-home test kits available where Medicaid and private insurance cost-sharing ended and continued providing vaccine doses and educational outreach where needed.

While BCHD continues to combat COVID-19, the department has experienced a declining need for contact tracing, testing, personal protective equipment (PPE) inventory, and other operational resources. Subsequently, the Recovery Office has collaborated with BCHD to make budget modifications for Fiscal Year 2025. BCHD's focus moving forward will be vaccinations—with targeted communications in areas with under-vaccinated and vaccine-hesitant populations—and providing meals to Baltimore's senior communities experiencing food insecurity. BCHD's food insecurity support is described further in Section 2B – 4.

##### Contact Tracing

In fiscal year 2024, BCHD contact tracers reached 74% of their assigned cases, with 3,422 cases completing interviews. [The 2023 Recovery Plan Performance Report](#) described BCHD's planned ramp-down of contact tracing positions from 120 to 40 between FY22 and FY24. On June 30, 2024, BCHD ended its contact tracing efforts. All 19 remaining staff have transitioned to other non-ARPA-funded positions or ended their BCHD employment.

##### Testing

Between April 21, 2020, and May 6, 2023, when community testing ended, BCHD performed 33,819 COVID-19 tests through COVID-19 community testing and outreach sites. COVID-19 testing staff funded through ARPA also coordinated with healthcare providers and partners in Baltimore City to maximize access to free COVID-19 testing throughout the city. Additionally, since November 2021, BCHD has distributed 453,356 rapid, at-home test kits through a network of community-based organizations, community clinics, and the Enoch Pratt Free Library. BCHD will continue coordinating the distribution of rapid test kits through Winter 2024 and anticipates distributing an additional 46,000 test kits by December 31, 2024.

##### Vaccination

As a result of the end of the public health emergency, BCHD had less access to publicly available vaccination data from the federal and state governments, which previously provided data for vaccination dashboards published on BCHD's website. Through October 11, 2023—the most recent date for which data are available—BCHD administered a first vaccine dose to 75.9% of the population 12 years and older. Overall, 65.2% of the City's population of all ages were fully vaccinated. The table below shows the percentage of Baltimore Population who received a single or first dose of the COVID-19 vaccine by race.



**Table 1: Percent of Baltimore (All Ages) COVID-19 Single Dose Vaccinated by Race**

Race (All Ages)	First or Single Dose
Black	59.6%
White	70.2%
Asian	100%
American Indian or Alaska Native	78.7%
Native Hawaiian or Other Pacific Islander	100%
Other	100%
<b>All</b>	<b>71.4%</b>

Data as of October 13, 2023.

Since November 2021, BCHD has offered 1,723 mobile vaccination clinics and has administered 22,372 doses. BCHD has 28 current vaccination staff that assist in outreach and education efforts, paired with the comprehensive communications campaign described below.

Upon the end of FEMA reimbursement for vaccination operations in May 2023, BCHD executed a competitive request for proposals for providers to conduct mobile vaccination clinics and outreach efforts through December 31, 2024. These three partners—Johns Hopkins Hospital, Five Medicine, and Safeway—have provided residents with 443 vaccination clinics and 4,556 doses.

Other Initiatives

In November 2023, the Health Department engaged a team of consultants to conduct a comprehensive COVID-19 communications campaign to educate further and encourage vaccine-hesitant and under-vaccinated populations to receive COVID-19 vaccine or booster shots. After developing content, the vendor placed ad buys for TV, radio, billboard, social media, and digital media outlets. The campaign will end in December 2024, coinciding with the end of BCHD's ARPA-funded vaccination work. Samples of these ads are available for viewing, including: "[Sniff Sneeze Cough](#)" and "[Way Ahead](#)," which are 30 seconds, and "[Special Moments](#)" and "[Times Change](#)," which are 15 seconds.

BCHD is using its ARPA allocation to fund support staff in Fiscal, Human Resources, Information Technology, and Grant Compliance through the end of CY2024. As the agency approaches the end of its grant term, it has reviewed its PPE inventory and made strategic

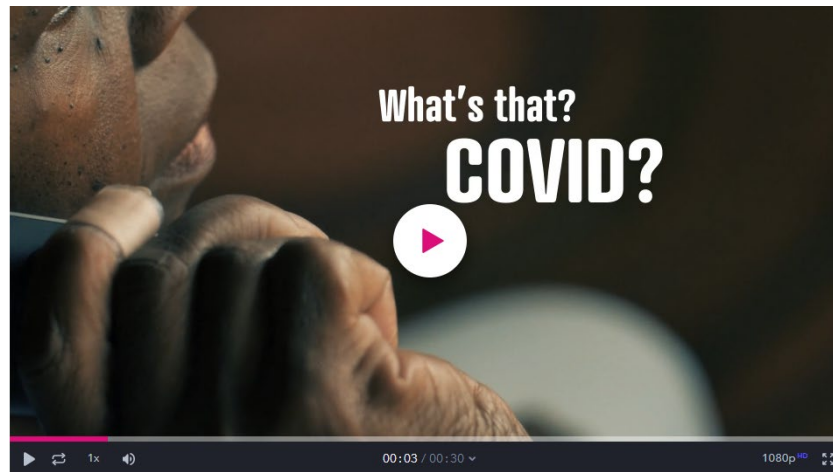


Figure 1: Still image from a BCHD vaccination advertisement



replenishment purchases to ensure that the warehouse is stocked with resources that BCHD clinics can utilize. In alignment with overall downward trends in vaccinations and testing, BCHD has consumed an average of 31,643 units of PPE over the last 12 months.

Finally, BCHD has used ARPA funds to hire additional staff to manage 202 cases involving adults in Baltimore City for whom BCHD serves as legal guardians. These staff positions will end at the end of CY2024.

### ***Nonprofits: B'More Clubhouse***

The Mayor's Office of Recovery Programs has also directly partnered with various nonprofit and community-based organizations to address the needs arising from the COVID-19 public health emergency.

B'More Clubhouse provides an evidence-based approach to help adults with mental illness maintain recovery and stability, lessening their use of public behavioral health resources, especially emergency services. The Clubhouse model invites members to be involved in a structured work-ordered day, in which members and staff work together to manage and run the daily operations of the Clubhouse. B'More Clubhouse also provides resources for members to find gainful employment in integrated work settings through Transitional Employment, Supported Employment, and Independent Employment programs. Through the support of ARPA, since October 2022, B'More Clubhouse has expanded operations, growing the number of members from 97 to 188 during the performance period, and they have assisted 42 people in finding employment opportunities. The center recently celebrated its 15th anniversary and continues to look towards expansion and replicating its model through additional clubhouses across the state of Maryland.

## **2A – 2: Community Violence Intervention**

### ***Mayor's Office of Neighborhood Safety and Engagement (MONSE)***

MONSE's strategies assume that violence is not an unsolvable problem but rather a public health crisis that is treatable and preventable through an intentional, coordinated, trauma-informed, and sustained effort. Historically, Baltimore City has used the 3Ps approach—policing, prosecutions, and prisons—to reduce violence and strengthen community safety, which has not yielded long-term results. A public health approach to reducing violence involves defining and measuring the problem, identifying the cause or risk factors associated with violence, determining how to prevent violence, implementing effective strategies on a larger scale, and evaluating their impact. This approach aims to provide the maximum benefit for the largest number of people

Since the beginning of the implementation of the ARPA-funded Violence Prevention efforts in late 2021, the City of Baltimore has experienced unprecedented year-over-year reductions in homicides. Deputy Director of the White House Office of Gun Violence Prevention singled out Baltimore, calling the City's progress in reducing homicides "[the greatest success story](#) . . . in the country." Between January and May 2024, the City recorded the second-fewest homicides since 1970. Further, the City saw 263 homicides in CY2023,



down from 332 in CY2022, marking the first year since 2015 where homicides were below 300. Finally, homicides are down 30.7% in FY24 compared to FY23.

In his first term, Mayor Brandon Scott committed to a 15% year-over-year [reduction in homicides annually](#). Mayor Scott has pointed to MONSE's \$40.5 million Violence Prevention investment—a significant component of [Baltimore's Comprehensive Violence Prevention Plan](#)—as a major factor contributing to these historic reductions in crime.

#### Group Violence Reduction Strategy

MONSE continues to make strides in the execution of its ARPA-funded projects. Starting with the Western Police District in 2022, MONSE's Group Violence Reduction Strategy (GVRS) expanded to the Southwestern and Central Police Districts in 2023 and the Eastern Police District in early 2024, in partnership with the Baltimore City Police Department, the State's Attorney's Office (SAO), and Youth Advocate Programs (YAP), which administers intensive case management, a housing relocation benefit, and a participant stipend. MONSE will expand GVRS into the Southern Police District by the end of CY2024, with plans to expand to all nine police districts in 2025.

As of June 2024, GVRS had 549 total participants, with 169 actively enrolled in intensive case management.<sup>1</sup> Forty-five participants used the housing relocation benefit, and 110 received participant stipends.

#### Community Safety and Response

MONSE has provided grants to three neighborhood organizations across West and South Baltimore to implement Neighborhood Policing Plans (NPPs). NPPs are designed to connect residents to city- and community-based resources to address immediate violence in their neighborhoods and quality of life issues, including blight and outstanding requests for City services. Of the three NPP pilot programs, one is complete, one is in the implementation stage, and one is in the contracting stage. In addition to partnering with BPD, MONSE developed partnerships with three organizations to conduct Coordinated Neighborhood Stabilization Responses (CNSRs), which are 45-day engagements in neighborhoods/City blocks occurring immediately after an incidence of traumatic violence. Since July 2022, when the program was initiated, MONSE and its partners have completed **29 CNSRs**.

These efforts are also supported by the CNSR "Peace Mobile," a vehicle staffed by MONSE and outfitted with resources for communities to help recover from a traumatic incidence of violence. Resources available at the Peace Mobile include "Beats Not Bullets" recording studio, computers and staff for connections to victim services and referrals to other City resources and services, and resources for youth, such as video games and board games. Anecdotal surveys have found that CNSR engagements and the Peace Mobile are extremely popular with residents.

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<sup>1</sup> GVRS participants receiving intensive case management are assigned to a life coach who provides wraparound services, including safety relocation services if needed, education, job training, certification training (e.g., for a CDL), Cognitive Behavioral Therapy, obtaining a driver's license, birth certificate, social security card, SSI benefits, and connections to transitional employment opportunities. Touchpoints between participants and life coaches occur 3-5 times per week.



### Victim Services

MONSE provides unprecedented Victim Services support, including multi-year grants to community-based organizations. MONSE also provides direct wraparound services to victims of violence and their families, including covering funeral expenses, rental fees, and security deposit support. Finally, this program funds the Baltimore City Visitation Center (BCVC). Section 2B-8 provides more information about this Center.

### Youth and Trauma

In FY24, MONSE provided \$1.4 million in single- and multi-year grants to CBOs to offer youth violence prevention, harm reduction, addiction support, Trauma Informed Care training<sup>2</sup> for City employees and proactive human trafficking investigations. In FY24, MONSE provided \$1.4 million in single- and multi-year grants to Community-Based Organizations (CBOs) to offer youth violence prevention, harm reduction, addiction support, Trauma Informed Care training<sup>3</sup> for City employees and proactive human trafficking investigations. Notably, MONSE and its partners resolved 17 human trafficking investigations in FY24. All grants are set to end in FY25.

### Community Violence Interventions

MONSE continued to grow Baltimore City's Community Violence Intervention (CVI) ecosystem of CBOs, including awarding five grants totaling \$1.6 million fully disbursed in FY24. CVI partners continue to provide wraparound services for gun violence survivors and mental health support for violence interruption workers.



*Figure 2: Mayor Scott greets residents at a Safe Streets event.*

<sup>2</sup> Trauma Informed Care (TIC) training teaches trainees about the science and symptomatology of trauma, as well as appropriate responses. When assessing a care response, TIC emphasizes a shift from asking "what is wrong" with someone to asking "what has happened" to a victim. Most individuals have experienced some trauma. TIC accounts for this to provide care and services in a way accessible for victims, as opposed to treating symptoms of the trauma. This approach helps avoid re-traumatization, something individuals experience because of, for example, police brutality,

<sup>3</sup> Trauma Informed Care (TIC) training teaches trainees about the science and symptomatology of trauma, as well as appropriate responses. When assessing a care response, TIC emphasizes a shift from asking "what is wrong" with someone to asking "what has happened" to a victim. Most individuals have experienced some sort of trauma. TIC accounts for this to provide care and services in a way that is accessible for victims, as opposed to treating symptoms of the trauma. This approach helps avoid re-traumatization, something individuals experience because of, for example, police brutality, prison violence, sexual trauma, domestic violence, and mental health challenges. Trainings will also include the concept of trauma triggers, how to understand and recognize trauma triggers, and how to unlearn these triggers. Training for service providers will focus on similar concepts and will also incorporate prevention of re-traumatization through service delivery and decode factors of trauma among historically traumatized populations (including the service providers who may come from the same communities and backgrounds with their histories of trauma).



In addition, MONSE extended its Hospital-Based Violence Intervention Program (HVIP)<sup>4</sup> with major hospital partners in Baltimore City, including LifeBridge, MedStar, Johns Hopkins Hospital, St. Agnes, and the University of Maryland Medical Center. These organizations were granted an additional \$1.7 million to continue programming through FY24. The table below provides an overview of performance data from the program through FY24.

**Table 2: Hospital-Based Intervention Program Performance Measures, FY24**

Hospital-Based Violence Intervention Program Performance Measures	Total YTD FY24
Number of referrals to Safe Streets	11
Number of patients	1,395
Number of Gunshot Victims	236
Number of Stabbing Victims	127
Number of Assaults/Blunt Force Victims	891
Number of patients who died (that were seen)	1
Number of patients previously shot in their lifetime (when known)	61
Number of patients seen by Hospital Responder before (reinjured since their last visit to your hospital)	5
Number of contacts with s, if known (phone, calls, emails, texts)	74
Number of referrals to services	298
Number of external partner referrals	265
Number of secondary victims engaged (family members, friends, others present at the hospital)	118
Number of relocation/rehoused clients	10
Number of individuals who completed the program	143
Number of individuals who fail to complete the program	25

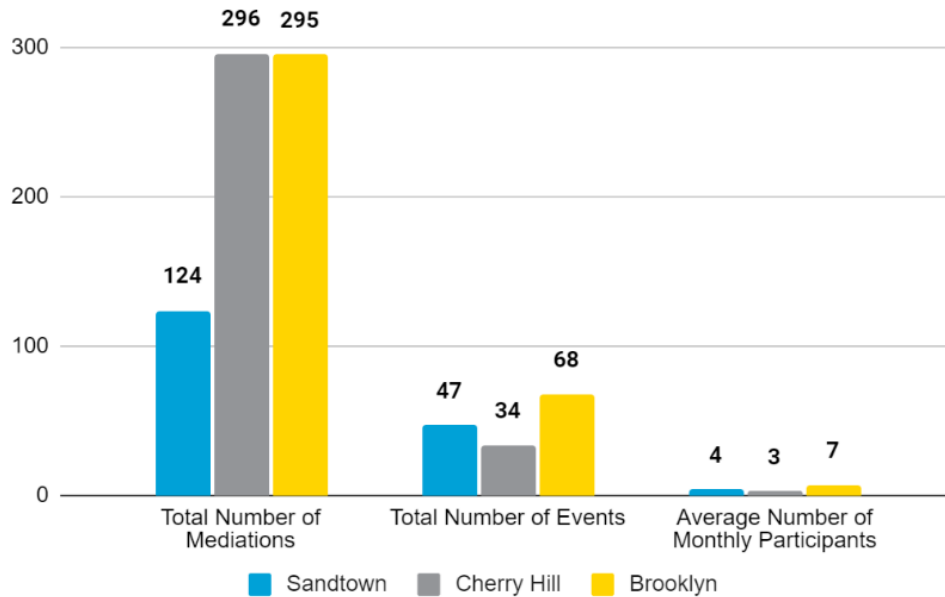
Data as of June 2024.

Another CVI initiative, [Safe Streets](#), employs mediation and violence interruption using credible messengers in the community to prevent shootings and homicides, as well as engaging the community strategically to help change norms surrounding violence. The Bloomberg School of Public Health's Center for Gun Violence at Johns Hopkins University found through an [in-depth program evaluation](#) that Safe Streets was associated with a statistically significant average reduction in homicides of 32% and a 23% reduction in non-fatal shootings during the first four years of implementation across the five longer-running sites. ARPA funding is being used to fund sites in the Sandtown neighborhood in West Baltimore and the Brooklyn and Cherry Hill neighborhoods in South Baltimore. These sites started operating with ARPA funding in July 2022, and funding will extend through June 30, 2025. The figure below outlines key performance indicators from these three sites in FY24.

<sup>4</sup> HVIPs are multidisciplinary programs that identify patients at risk of repeat violent injury and link them with hospital- and community-based resources aimed at addressing underlying risk factors for violence. HVIPs alter risk trajectories, with the goal of reducing the re-admission of patients with violence-related injuries, especially gun-related injuries, and assisting patients with access to wrap-around services.



**Figure 3: Select Key Performance Indicators for ARPA-funded Safe Street Sites**



Data as of June 2024.

MONSE's partner, Baltimore Crisis Response, Inc. (BCRI), completed its 911 Diversion program to provide behavioral health responses to incidents that would otherwise have been treated as a traditional 911 call with subsequent police response. BCRI provided 85 mobile crisis responses during the performance period, served 6,424 community members, and held 110 community events.

The violence prevention strategy also includes workforce development. Accordingly, a portion of MONSE's ARPA funds is allocated for subsidized employment and workforce development for justice-involved individuals. Additional information on this effort is presented in Section 2B-2: Employment Programs for Justice-Involved Individuals.

Baltimore City is taking a comprehensive approach and using multiple strategies to address community violence and public safety. Section 7B of this report presents key performance metrics reflecting some of MONSE's major programs.

**"Community Violence Intervention works because it centers our communities – our neighborhoods – in our shared mission to build a better, safer Baltimore, and that is exactly what we are doing in Cherry Hill."**

**- Mayor Brandon M. Scott**, Safe Streets program expands to Cherry Hill community



## 2B: Negative Economic Impacts (Expenditure Category 2)

### 2B – 1: Economic Recovery Fund (ERF)

In the last annual report, the Recovery Office highlighted the completion of financial assistance programs for non-profits, childcare providers, hotel accommodation providers, and individual artists. The Small Business Relief and Technical Assistance programs continue and are approaching completion in early FY25. The Recovery Office has initiated the grant close-out process for completed programs and will close out all ERF grants by the end of CY2024.

#### ***Small Business Relief and Technical Assistance***

The Baltimore Development Corporation (BDC) was awarded \$11.7 million to provide financial and technical assistance to small businesses in Baltimore City with a particular focus on Black, Indigenous, and people of color (BIPOC)-owned businesses that had not previously received pandemic-related aid and were in Qualified Census Tracts (QCTs)<sup>5</sup>. The program is nearly complete, with \$7,800,063 paid to all 464 small business awardees through June 2024. BDC is collecting final documentation from awardees and will begin the grant close-out process by the end of CY2024. BDC has also fully paid the 13 non-profit organizations serving as technical assistance (TA) partners to small business awardees. Table 3 below shows the distribution of industries that received assistance.

**Table 3: Industrial Sector of Small Business Awardees**

Industry	Number of Businesses Funded
Arts and Culture	38
Food and Beverage	99
Child and Health Care	25
Agriculture and Landscaping	3
Manufacturing and Trade	58
Personal and Professional Services	96
Recreation and Sports	3
Retail	65
Other Services	77
<b>Total</b>	<b>464</b>

Data as of June 2024.

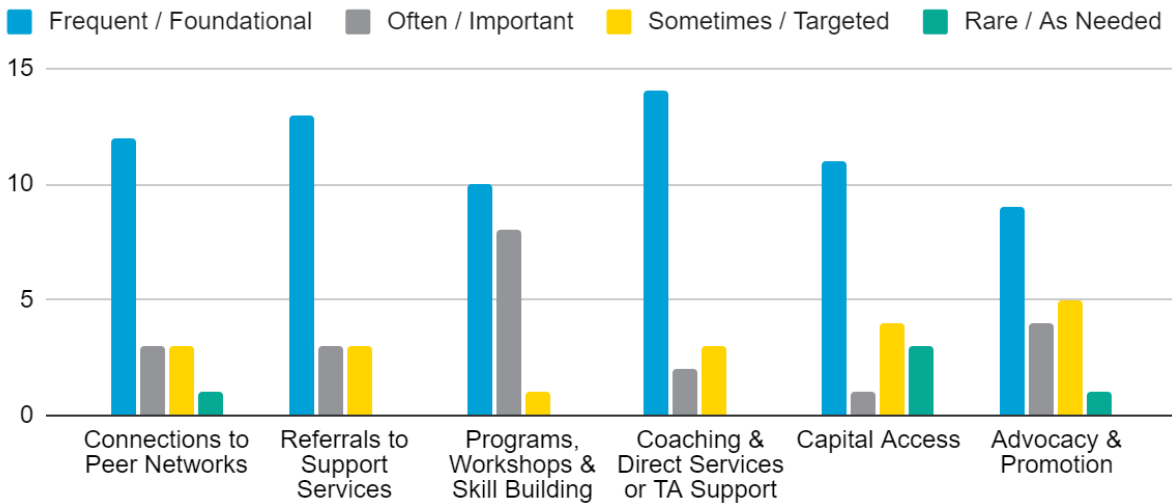
Data included in the last annual report showed that BDC and its partners served 2,052 businesses with either one-on-one or group technical assistance. Since then, the Recovery Office has worked with BDC to redefine the technical assistance measure because each business that received a small business relief grant also received technical assistance. Based on the redefined measure, 464 unique businesses received technical assistance

<sup>5</sup>QCTs is a designation used by the U.S. Treasury and Department of Housing and Urban Development to define underserved or disproportionately impacted communities. QCTs are census areas where at least half of households have lower income than most of the surrounding region.



through June 2024. TA partners were surveyed to identify the types and frequency of utilization of technical assistance provided to small business awardees. See Figure 4.

**Figure 4: Types and Frequency of Technical Assistance to Small Business Awardees**



The graph above is based on a survey (n=19) of Technical Assistance partners in June 2024.

***Nonprofits: Maryland Volunteer Lawyers for the Arts***

In the last fiscal year, the Mayor’s Office of Recovery Programs made several direct investments in Baltimore’s arts community. As part of this investment, \$250,000 was awarded to the Maryland Volunteer Lawyers for the Arts to provide business-related pro bono legal services to low-income creative entrepreneurs and arts-based businesses that experienced a negative impact due to COVID-19. To date, 147 small businesses have received free legal services, including services related to business entity formation, contract drafting, review, negotiation and enforcement, intellectual property registration, and commercial property issues.

**2B – 2: Workforce Development**

***Mayor’s Office of Employment Development***

The \$30 million allocated to the Mayor’s Office of Employment Development (MOED) is the largest single ARPA workforce development investment within the Baltimore City portfolio of workforce projects. The [funding announcement](#) describes the four initiatives funded by ARPA—Hire Up, Train Up, Workforce Supports, and Youthworks.

Overall, results from the MOED programs have been strong—from enrollment numbers to average wages earned after program completion. However, the percentage of Train Up participants who have attained unsubsidized employment following the program is lower than the performance target. MOED continues working with its training partners to increase this percentage over time. See the following table’s select performance measures for the Hire Up and Train Up Programs.

**Table 4: Select Workforce Development Measures**

Performance Measure	Hire Up	Train Up
Number of Workers Enrolled	256	622
Number of Participants Who Completed Training or Subsidized Employment	117	368
Number of Completers Who Obtained Unsubsidized Employment After Program	71	111
Percent of Completers Who Obtained Unsubsidized Employment After Program	61%	30%
Percent of Completers Obtaining Unsubsidized Employment Earning at Least \$15.00 Per Hour After Program	100%	96%

Data as of June 2024.

### Hire Up

The Hire Up program provides subsidized employment at City and quasi-governmental agencies for up to 55 Baltimore City residents at a time. Participants also receive free career navigation, legal services, financial empowerment counseling, and job placement assistance, among other supports. As of June 2024, 256 residents have participated in Hire Up since City ARPA funds began supporting the program in July 2022. (Note: The program was funded by another grant when it launched in July 2021, and City ARPA funds were not used for this program until one year later.)

Along with providing unemployed or underemployed residents an opportunity to earn wages, Hire Up has benefited the City's workforce recruitment efforts. To date, 47 City ARPA-funded Hire Up participants have been hired into permanent positions with the City or quasi-government agencies.

Strong results have produced a partnership extending this program until December 31, 2025. In an example of the Scott administration's commitment to a holistic approach to violence intervention and public safety, in spring 2024, MOED partnered with the Mayor's Office of Neighborhood Safety and Engagement (MONSE) to create a direct referral system to the Hire Up program for participants in MONSE's Group Violence Reduction Strategy (GVRS) program, Re-Entry Services, Victim Services, and the Community Violence Intervention initiatives. By engaging with the Hire Up program, these participants will be matched with transitional employment and job readiness training that will set participants up for long-term success in both the public and private sectors.

### Train Up

The Train Up program provides occupational skills training to unemployed or underemployed Baltimore City residents and has supported 20 training subgrants with City ARPA funds.<sup>6</sup> Six industry sectors are represented among the training programs: Healthcare, Transportation, Information Technology (IT), Hospitality, Manufacturing, and Construction.

<sup>6</sup> ARPA funds awarded by the State of Maryland were supporting a portion of the training subgrants. When the State funds expired, MOED used City ARPA funds to continue these programs.



Healthcare, Hospitality, and Construction are the most common, with 84% of trainees enrolled in those industry sector trainings. As of June 2024, of the 368 participants who completed a Train Up occupational training program, 111 have attained unsubsidized employment thus far, with the remainder in the job search phase. The average wage earned after program completion is \$18.85 per hour, well above this grant's \$15 per hour target.

**Table 5: Train Up Occupational Skills Training Programs by Sector**

Sector	Percent of Trainees Enrolled in Sector
Healthcare	36%
Hospitality	24%
Construction	21%
Transportation	8%
Manufacturing	6%
Information Technology (IT)	5%

Data as of June 2024.


Workforce Supports

Wrap-around services available to Hire Up and Train Up participants include work readiness training, behavioral health, legal services, career navigation, adult education, and transportation. **Ninety-seven percent of Hire Up and Train Up participants received one or more workforce support services - career navigation, case management, financial empowerment counseling, behavioral health, or legal services.**

The Let's Ride to Work program, an innovative example of one of the workforce supports for Train Up and Hire Up, provides eligible residents up to 40 free Lyft rides during the first four weeks of employment. By then, the resident will likely have received their first paycheck, putting them on course to address their future transportation needs.

Skye Weaver is the first Let's Ride to Work program participant. He was justice-involved for 12 years before gaining employment at a construction company. With encouragement, an action plan, and determination, Mr. Weaver purchased a vehicle before completing 40 designated rides.

For more information about this program, visit the ARPA Insights article on Let's Ride to Work posted on the [ARPA website](#).



"Receiving these rides is mind-blowing; I'm going to be able to save money with these free rides. This is not only a big deal for me; **it's going to be a big deal for so many people, especially those just coming home who don't really have anything.** You have no idea how many people this program is going to bless; just wait and see. I'm happy to be the first one!"

- Skye Weaver is the first Let's Ride to Work program participant

### Youthworks

MOED has operated the Youthworks summer jobs program for over 30 years, providing valuable work experience for **city residents aged 14 to 21**. In the last year, MOED launched a year-round Youthworks Internship program, **servicing more than 150 youth**; continued the Youthworks Academy program to provide opportunities for private sector job experience; **funded 1,840 young people** with the ARPA grant during summer 2023; and saw a surge in applications for summer 2024. MOED is extending Youthworks job offers to **more than 10,000 youth** this summer. The City continues to see a post-pandemic rebound in the enrollment numbers for this program.

**Table 6: Baltimore Youth Offered Paid Summer Work**

Performance Measure	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Number of Baltimore City youth ages 14-21 offered paid, summer work experiences	8,600	8,651	5,017	6,382	6,761	7,890	10,100

Data as of June 2024. Note: FY19 to FY23 data are included in the [FY2025 budget book](#) published on the City's website. MOED reported FY24 and FY25 numbers to the Recovery Office as a part of data collection requirements for ARPA-funded programs. FY25 numbers are preliminary.

Finally, the Mayor's Office of Recovery Programs has emphasized the need for demographic data for all ARPA-funded programs where possible. This report highlights select demographic data related to workforce development in Section 3.

### ***Nonprofits: Baltimore Corps***

Nonprofit organizations are also providing workforce development opportunities. Baltimore Corps utilizes ARPA funds to retrain Black, Indigenous, and People of Color (BIPOC) and female-identifying residents in jobs with wage growth and career potential. Project funding supports various activities, including identifying those ready for career advancement, upskilling candidates for careers in service by providing career navigation and training for Place for Purpose positions, and identifying placement partners.

Baltimore Corps' Place for Purpose program is designed to connect organizations dedicated to change-making with local job seekers in Baltimore City. Baltimore Corps has provided learning and career navigation services to 226 individuals through its fellowship programs, preparing them for careers in public health, civic service, and other sectors prioritized by local nonprofit organizations and social enterprises. Recruitment efforts led to 647 individuals creating a profile on Place for Purpose for future career opportunities. As a result, Place for Purpose has successfully placed 107 individuals in positions that can lead to long-term careers. For example, Baltimore Corps recruited and hired the Marketing and Communications Manager for Innovation Works Baltimore in December 2022, and this individual is still employed with the organization.

ARPA funding also supported Baltimore Corps in hosting an inaugural Job Fair on October 5, 2023. The fair will now be a recurring event, with the next planned for 2024. The first job fair attracted 88 job seekers and featured 25 employer vendors looking to hire talent. Seventy



percent of the participants were from Baltimore City, and 87% of those served at the event were identified as BIPOC.

At the Job Fair, Baltimore Corps also partnered with Concentric Educational Solutions to hire six individuals as Professional Student Advocates. Forty-four individuals applied: 50% of applicants were from Baltimore Corps' existing talent pool, and 50% were new applicants seeking to advance their careers.

### **Employment Programs for Justice-Involved Individuals**

Under the [Mayor's Action Plan](#) to Build a Better Baltimore, which includes increasing support for returning citizens, Mayor Scott allocated ARPA funding to benefit justice-involved individuals. Select initiatives are described in more detail below.

#### Returning Citizens Behind the Wall

The Returning Citizens Behind the Wall (RCBTW) program highlighted in last year's annual report has been in operation for over a year. The program has provided a unique avenue for incarcerated individuals eligible for work release to receive workforce development and employment opportunities. In a partnership with MONSE, the Maryland Department of Public Safety and Correctional Services (DPSCS), the Baltimore City Recreation and Parks Department (BCRP), and MOED, participants have been earning \$15 per hour for

landscaping work, with \$3.12 of the hourly wage being paid directly to workers and accessible to spend "behind the wall." The remaining wages are reserved and will be paid to participants upon release.

Since its inception through June 2024, MONSE and DPSCS have enrolled 122 participants in the program and 19 completions (e.g., the participant was released). While participation rates have been lower than anticipated, based on current participation rates, MONSE estimates that another 100 individuals will participate in the program on an annual basis.



*Figure 5: Mayor Brandon Scott became the 1st sitting Mayor in 295 years to visit inside of a local prison. Here, Mayor Scott visits with participants in the ARPA-funded Returning Citizens Behind the Wall Program.*

To increase program participation, MONSE is examining extending work opportunities to incarcerated women in the coming months and adding the Department of Public Works as an employment partner, offering participants labor and customer service opportunities.

ARPA funds are being used to support other initiatives assisting justice-impacted individuals, including a collaboration between MOED and MONSE. The Hire Up program through MOED is designed to serve a broad group of disadvantaged job seekers. However, returning citizens and those with criminal backgrounds can participate and benefit from this

fully subsidized employment program. In April 2024, MONSE and MOED signed an interagency memorandum of understanding to allocate just over \$2 million to enable Group Violence Reduction Strategy (GVRS) participants to enroll in MOED's Hire Up program. MONSE also expanded eligibility to include referrals from its other CVI-related programming and individuals who completed the RCBTW program. MONSE has already enrolled five individuals in the GVRS Transitional Employment Program and expects to serve a maximum of 79 individuals through December 2025. MONSE has budgeted about \$3.7 million for subsidized employment opportunities.

Lastly, MONSE allocated \$500,000 to enable unemployed, underemployed, hard-to-hire, and justice-involved individuals to join the Clean Corps initiative, further described in Section 2F-3. Through June 2024, MONSE has enrolled 11 participants in this program.

#### Nonprofits: Greater Baltimore Urban League

Through ARPA support, the Greater Baltimore Urban League (GBUL) implements a workforce development program for justice-impacted Baltimore City residents. The training program focuses on cybersecurity and information technology and has enrolled 90 individuals in programs receiving work-ready services. In the first cohort, 36 participants were enrolled, 22 became certified in Security+, 34 in Ethical Hacking, and 30 in Network Defender. Notably, 22 participants from the first cohort were certified in all three areas.

In the second cohort, 26 participants were enrolled, and all participants have become certified as Professional Scrum masters. Eight participants have been certified in Security+, and three participants have been certified in Cloud+. Also, in the second cohort, three participants have achieved certifications in all three areas. GBUL is currently managing its third cohort, which includes 12 participants. So far, two cybersecurity participants have passed their CompTIA A+ exams, the standard industry-recognized IT expertise credential.

### **2B – 3: Guaranteed Income**

In July 2024, the Baltimore Young Families Success Fund (BYFSF), a guaranteed income pilot project administered by CASH Campaign of Maryland, Inc., provided final monthly cash payments to the 200 young families who participated in the program. (See the [BYFSF website](#) for more program details.)

Accomplishments include:

- As of June 2024, the participant retention rate was 100%.
- Every monthly payment throughout the program was made on time.
- Because of the potential impact of Guaranteed Income (GI) payments on federal benefits, the CASH Campaign secured income waivers for several federal programs.
- Only three participants requested assistance from the hold harmless fund, which was in place to address emergency material needs or to offset any reductions in public benefits experienced because of the \$1,000 monthly cash payment. The total amount paid from the hold harmless fund, supported by non-ARPA funding sources, was less than \$3,000.



Beginning in 2024, the CASH Campaign began preparing participants for offboarding—the end of the program. Participants received notification about the last month of payment, and each was asked to sign an acknowledgment letter, which included a list of other resources available once the Guaranteed Income Pilot ended.

The Randomized Control Trial program evaluation of this program is continuing. In the summer of 2024, evaluators issued an interim report based on year-one surveys and other data results. The full report is now available on the [evaluator's website](#). The final survey for evaluation will be issued to participants six months after the final Guaranteed Income payment. The final program evaluation report is anticipated in calendar year 2025.

## 2B – 4: Household Assistance: Food Programs

### Department of Planning

The Department of Planning has obligated [\\$11 million for five programs](#) designed to help build and sustain an equitable and resilient food system to mitigate food insecurity during and after the COVID-19 public health emergency. Led by the Food Policy Planning Team, the goal is to improve access to healthy, affordable food, increase produce distribution and purchase, and build the BIPOC local food production supply chain.

#### Produce Box Distribution

The Produce Box Distribution program has distributed approximately **12 million fruit and vegetable servings**, totaling nearly two million pounds. Based on low-income housing tax credit census tracts and areas with high concentrations of enrollment in the Supplemental Nutrition Assistance Program (SNAP), the Department of Planning identified 32 priority distribution sites (see Figure 6).

#### Online SNAP Nutrition Incentives

Through online SNAP implementation, the Food Policy Planning Team's goal is to ensure that all residents have access to online food resources. Online SNAP allows residents to get food from various grocery stores, regardless of proximity to a supermarket, vehicle access, or payment method. The online SNAP Incentive, also known as Bmore Fresh, has **over 75,000** online SNAP customers utilizing incentives at Amazon, Safeway, and Giant Foods

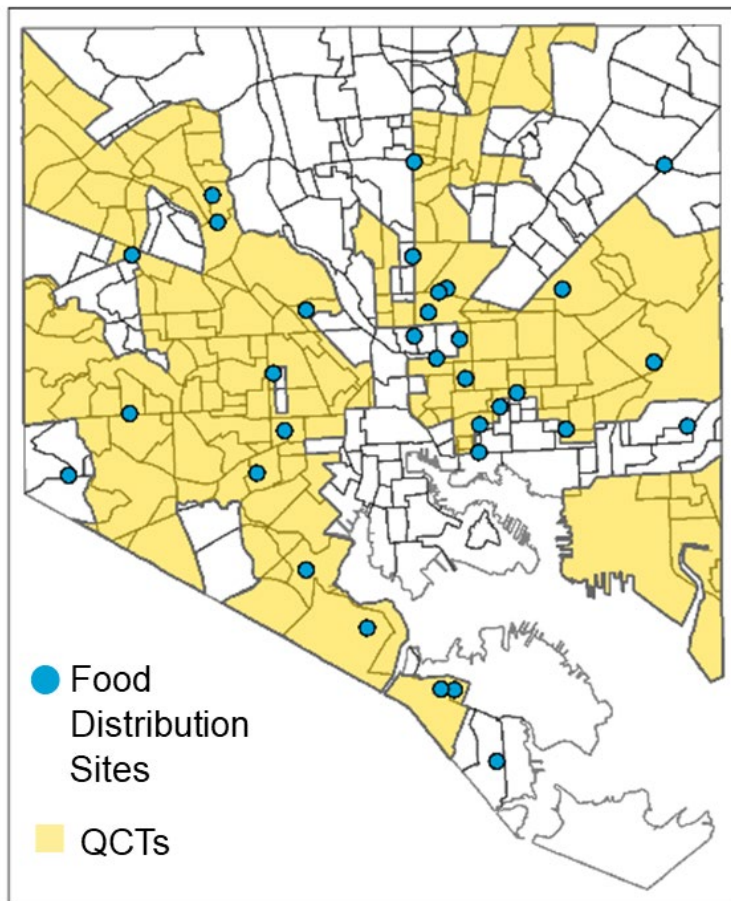


Figure 6: DOP Food Distribution Sites. Data as of June 2024.

### Farm Incubator Program

The Farm Incubator Program has grown **11,000 pounds** of produce at Farm Alliance sites. The Farm Alliance is a non-profit organization that manages farms, grows and sells produce, and trains younger farmers on managing and operating their farms. [The Black Butterfly Academy](#) program is specifically focused on training young BIPOC farmers on how to manage and operate an urban farm. In addition to the **23 Baltimore City farms** growing produce, two BIPOC growers have completed the Farm Alliance Training Program that focuses on farming education, which has led to an increase in BIPOC local food production.

### Farmers Markets Nutrition Incentives

The expansion of nutrition incentives at Farmers Markets now includes three operating markets in Healthy Food Priority Areas, including the Baltimore Farmers' Market, the city's largest farmers market. The Department of Planning anticipates increasing nutrition incentive redemptions once the new e-incentive platform "Healthy Together" is launched in Summer 2024. The platform will provide improved experiences for shoppers and farmers and reduce retailers' overhead costs. The platform will also be used for the [Senior Farmers Market Nutrition Program](#). Baltimore has the highest redemption rate in Maryland.

### Produce Prescription (Rx) Program

As a pilot program with a target of 100 patients enrolling annually, the Produce Box Rx Program has enrolled 83 patients after screening over 200 patients at MedStar Hospital for food insecurity. The program has also distributed **62,000 pounds** of fruits and vegetables.

### ***Baltimore City Health Department***

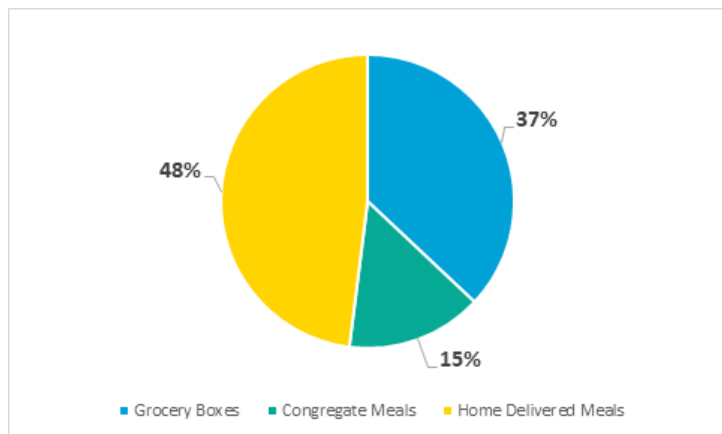
#### Food Insecurity

At the end of June 2024, BCHD spent 63% of its \$15.1 million food insecurity budget to provide fresh, boxed, frozen, and produce boxes to individual homes and congregate living sites that primarily serve older adults. Additionally, BCHD has partnered with a CBO—the City of Refuge—to provide culturally appropriate meals to Kosher and Latinx populations. Since the program began, BCHD has **served 61,956 households** through June 2024, more than double the number included in the last annual report.

BCHD is also working to increase the number of seniors enrolled in the Supplemental Nutrition Assistance Program (SNAP). The monthly average number of seniors participating in SNAP in FY24 **increased to 26,167** from 22,969 in FY23. Figure 7 indicates that

Baltimore residents have a high demand for grocery boxes and home-delivered meals as food insecurity continues to impact senior communities.

**Figure 7: Percent of Food Distribution Type**



Data as of June 2024.



Home-delivered grocery boxes to homebound and mobility-limited older adults and families will operate through June 30, 2026, while contracts for home-delivered meals to homebound older adults and the Eating Together program for regular and kosher congregate meals will operate through December 2025.

**Nonprofits: Bikur Cholim, Black Yield Institute, and Leadenhall Baptist Church**

In the fall of 2022, the Mayor's Office of Recovery Programs directly awarded three nonprofits with ARPA funds to carry out a variety of projects related to food insecurity:

- **Bikur Cholim**, provides kosher meals to homebound individuals or in medical settings. As of June 2024, **687 households and 1,282 individuals have been served.**
- **Black Yield Institute** is supporting the operations of its urban farm. This includes growing fresh produce, facilitating community markets, training and educational resources for residents, and installing infrastructure such as outdoor refrigeration and a washing station to support food aggregation for city farms. Black Yield Institute has served 1,804 individuals with food assistance through its urban farm.
- **Leadenhall Baptist Church**, through its food pantry, provides fresh fruits, vegetables, dairy, poultry, meat, and non-perishable items for low-income and unhoused individuals, persons in transitional housing, and working families with insufficient money to afford healthy food options. Thus far, Leadenhall has provided food assistance to **645 households.** In addition, Leadenhall is using ARPA funding to renovate their community food pantry.

**2B – 5: Library and Advancing Digital Equity**

As announced in [February 2023](#), Enoch Pratt Free Library (Pratt Library) received \$4.4 million to advance digital equity through four initiatives. This grant is part of the ARPA investment in Broadband and Digital Equity. All four initiatives are now underway and beginning to impact Baltimore communities.



- **Pratt Anywhere:** The Recovery Office and Pratt Library coordinated to finalize the scope for this effort, which will include purchasing equipment like Science, Technology, Engineering, Art, and Math (STEAM) tools (e.g., robotics kits and 3-D printers) and learning stations; training for staff to use and care for this technical equipment; establishing multiple satellite locations for residents to access these resources more easily; and adding to the library system collections.
- **Digital Navigators:** Pratt Library hired seven ARPA-funded digital navigators who will offer library visitors one-on-one technical support at locations city-wide. The new staff will

Figure 8: Mayor Scott tries out a new workspace at the Walbrook branch while Chief Recovery Officer Shamiah Kerney looks on.

benefit from digital navigation training developed with the University of Maryland and the Broadband and Digital Equity Office in the Baltimore City Office of Information and Technology (BCIT-BDE). Once trained, these seven staff members and three other staff supported by a different federal grant will rotate through different branches based on demand and scheduled programming.

- **Reimagining Public Computer Spaces:** Pratt Library has completed redesigning traditional “computer banks” at the Walbrook branch, the first of seven locations to see these improvements. Walbrook has transformed from a shoulder-to-shoulder computer bank into free, modern coworking spaces where residents can take virtual meetings in privacy, converse with their doctor, or access bank information without the concern of someone seeing their personal information. The computer lab has also been transformed into a technology makerspace where neighbors can access 3D printers, video games, sewing machines, and more. Renovations at the remaining locations will be completed by fall 2025.
- **Outdoor Connectivity Expansion:** Planning and design are underway for four locations featuring welcoming and safe outdoor spaces where residents can access free Wi-Fi, even when the library is closed. The first location, Herring Run, will be completed by fall 2024, and the remaining locations will be completed by fall 2025.

## 2B – 6: Homeless Services

### *Mayor's Office of Homeless Services*

The \$75 million investment in homeless services consists of five initiatives; two are categorized under Expenditure Category 6.1 and described in the “Revenue Replacement” section. The following three initiatives will increase access to affordable, quality housing, support rapid rehousing, and prevent homelessness through shelter diversion.<sup>7</sup>

#### Shelter Demobilization

This rapid rehousing program launched in 2023 and will end in September 2024. In coordination with multiple nonprofit partners, MOHS successfully housed **114 people**. Thus far, **85% of participants remained housed** after case management and housing subsidy payments ended.

#### Rapid Rehousing and Shelter Diversion Fund (Flex Fund)

This fund, launched in November 2023, supports individuals and families experiencing housing instability or an episode of homelessness to re-enter stable housing quickly. One hundred and four families have benefited from this assistance thus far, with payments averaging \$4,206 per household.

#### Housing Navigation and Landlord Engagement

Housing Navigators continue to provide one-on-one assistance to residents seeking to resolve a potential or current housing crisis. They are available for weekday drop-in visits at four Pratt Library locations: Brooklyn, Pennsylvania Ave, and Waverly. Thus far, they have held 1,355 visits from residents, **averaging 35 weekly visits** across all locations.

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<sup>7</sup> Information as of July 16, 2024



### ***Nonprofits: Baltimore Safe Haven***

In October 2022, the Mayor's Office of Recovery Programs directly awarded \$500,000 to Baltimore Safe Haven to provide transitional housing case management and guidance to reduce homelessness, the risk of homelessness, and associated risk factors contributing to homelessness for the TLGBQIA population of Baltimore City. As of June 30, 2024, 25 individuals were housed at Baltimore Safe Haven, 18 identifying as transgender. In total, **54 individuals** have transitioned from Baltimore Safe Haven's housing to stable housing, again with most individuals served to identify as transgender. Of those 54 individuals, **42 were still stably housed** 90 days after exiting Baltimore Safe Haven housing.

## **2B – 7: Eviction Prevention**

### ***Mayor's Office of Child and Family Services***

The Mayor's Office of Homeless Services (MOHS) is partnering with the Mayor's Office of Children and Family Success (MOCFS) to administer \$1,500,000 in eviction prevention relief to Baltimore residents at imminent risk of experiencing homelessness. Applicants must be at or below 80% of the Area Median Income (AMI) to be eligible. MOCFS began expending ARPA funds in May 2024 and has **prevented 58 evictions** as of June 2024.

MOCFS also administers \$500,000 in eviction prevention relief to Port of Baltimore workers impacted by the Key Bridge disaster. This program is described in Section 2F.

### ***Nonprofits: Parity Baltimore x SOS Fund***

The Mayor's Office of Recovery Programs directly funded nonprofits to execute various eviction prevention programs. One nonprofit, Parity Baltimore, provides services in partnership with the Stop Oppressive Seizures Fund (SOS Fund). This local group aims to disrupt and dismantle predatory systems that erode ownership within Black, Indigenous, and communities of color. Together, Parity Baltimore and the SOS Fund help prevent homelessness within Qualified Census Tract communities by offering beneficiaries assistance, including eviction prevention, tax sale foreclosure prevention, and deed disentanglement.

Deed disentanglement became an especially prevalent need during the COVID-19 public health emergency, as families experienced more illness and higher death rates. This resulted in the need to ensure the smooth transfer of property through advance planning documentation, allowing homeownership opportunities for individuals who otherwise may have been cut off from generational wealth.

To date, **25 individuals** have received eviction prevention services, **59 have received tax sale foreclosure prevention, and 34** have received deed disentanglement and heir property assistance.

## **2B – 8: Benefit Navigators and Language Access**

### ***Mayor's Office of Immigrant Affairs***

During the COVID-19 pandemic, immigrant and refugee families had fewer resources to sustain themselves financially. As employment paused, many were ineligible for unemployment benefits, the payment protection plan, stimulus checks, and child tax credits—further exacerbating economic disparities within these communities. Today, immigrant and refugee families continue to face a range of systemic barriers to accessing



federal, state, and local health and social services, including program eligibility rules and lack of language access. Even families that qualify struggle to navigate complicated programs as these are not often available in languages other than English.

Through the Mayor's Office of Immigrant Affairs (MIMA), Mayor Scott invested \$4 million to launch the Baltimore New Americans Access Coalition (BNAAC), an initiative seeking to minimize the economic and social disparities faced by immigrant and refugee families. BNAAC connects these communities to short- and long-term health and social resources to help them weather the COVID-19 pandemic and its economic impacts.

### BNAAC

BNAAC's six partner organizations have made progress in connecting individual and family clients with public benefits such as energy and water assistance, SNAP and Medicaid access, and housing and rental assistance. MIMA projects the final enrollment target to be 741 clients, 65 individuals, and 676 families. Partner organizations have also trained benefits navigators on accessing emergency SNAP benefits and mental health support for Spanish-speaking immigrants in the program.

Through June 2024, 731 clients have connected with benefits navigators, and clients have accessed 1,599 cumulative benefits. Furthermore, 710 individual and family clients have received direct household financial assistance. Approximately 608 clients have accessed at least one public benefit with the help of benefits navigators, and 369 clients have accessed at least two benefits, excluding cash assistance. Additionally, MIMA notes that 83% of BNAAC clients report improving their rating on a 13-indicator quality of life scale after participating in the program. Notably, 325 clients have reported gaining additional income from accessing health and human services resources through this program. BNAAC will ramp down by the end of CY2024, with some partner organizations continuing to provide benefits navigation services through October 2025.

As a result of the tragic collapse of the Francis Scott Key Bridge on March 26, 2024, MIMA has been instrumental in Baltimore City's response to the survivors, the victims, and their families. MIMA has been the primary liaison and point of contact for these individuals. It has led in organizing and managing the Key Bridge Emergency Response Fund in partnership with the Baltimore Civic Fund. MIMA has also offered services and support from BNAAC partner organizations, providing benefits for the victims and their families. A [May 2024 press release](#) and the [Mayor's 2024 Key Bridge Response Action Plan](#) detail the actions taken by the City of Baltimore and the resources available.

### Language Access

Since last year's annual report, MIMA has worked with the City's Chief Administrative Officer (CAO) to issue a Directive on April 1, 2024, to compel agencies to comply with Title VI's Language Access Requirements and to more effectively implement this project, following best practices from other cities. This grant's focus is developing language access plans for six agencies in one cohort among three cohorts. ARPA funds will support assistance for two of the three cohorts.

Through June 2024, MIMA has translated **59 documents** into the City's primary spoken languages, 63% of which were public-facing documents for ARPA-funded programs. These



documents include surveys, outreach materials (e.g., press releases and flyers), and applications for ARPA-funded programs.

With the Language Access directive, MIMA targets 90% of agencies with complete language access guidance documents within five months of engagement. Through May 2024, MIMA has held **72 agency consultations** and regular check-ins with five agencies, and it is estimated that all language access plans will be completed by October 2024. Additionally, **111**, or 87.2% of employees identified by agencies, have been **trained in language access**, exceeding MIMA's 80% goal. The Language Access project will be complete by January 2025.

***Mayor's Office of Neighborhood Safety and Engagement***

Baltimore City Visitation Center

Starting in 2022, MONSE used ARPA funding to increase the hours of operations at the Baltimore City Visitation Center (BCVC) by offering weekend hours and supervised non-custodial parent and child interactions for families impacted by intimate partner violence. The BCVC, operated at the Family Tree, provides a safe location that promotes healthy interactions during the children exchange between parents or on-site visitation between parents and their children. With ARPA funding, BCVC has hosted 879 supervised visits.

BCVC also serves as an access point for additional supportive services for families. It may accept client referrals from various sources, including court orders, domestic violence agencies and hospital-based programs, mental health professionals, and attorneys.

**2B – 9: Recreation and Parks**

***Baltimore City Recreation and Parks***

A total of \$61 million was committed to the Baltimore City Department of Recreation and Parks (BCRP), with \$50.5 million budgeted through June 2024. The agency made significant progress in completing its facility repairs and replacements and in the award process for large pool and recreation center projects. However, the planned project list has been modified due to inflationary increases in construction costs. The table below represents the breakdown of projects by type and number completed as of June 2024.



*Figure 9: Mayor Scott speaks at a Recreation and Parks event.*

**Table 7: Status of Park Modernization Projects**

Project Type	Number of Funded Projects	Number of Completed Projects
Playgrounds	20	11
Athletic Courts	8	6
Pools	3	0
Recreation Centers	2	0
Trails	2	1
<b>TOTAL</b>	<b>35</b>	<b>18</b>

Data as of June 2024. Note: The playground, athletic court, and trail projects are expected to be completed by 2024. Pool projects are expected to be completed by the middle of 2025, and recreation centers are expected to be completed by the end of 2026.

The following map illustrates the location of all ARPA-funded park modernization projects relative to QCTs.

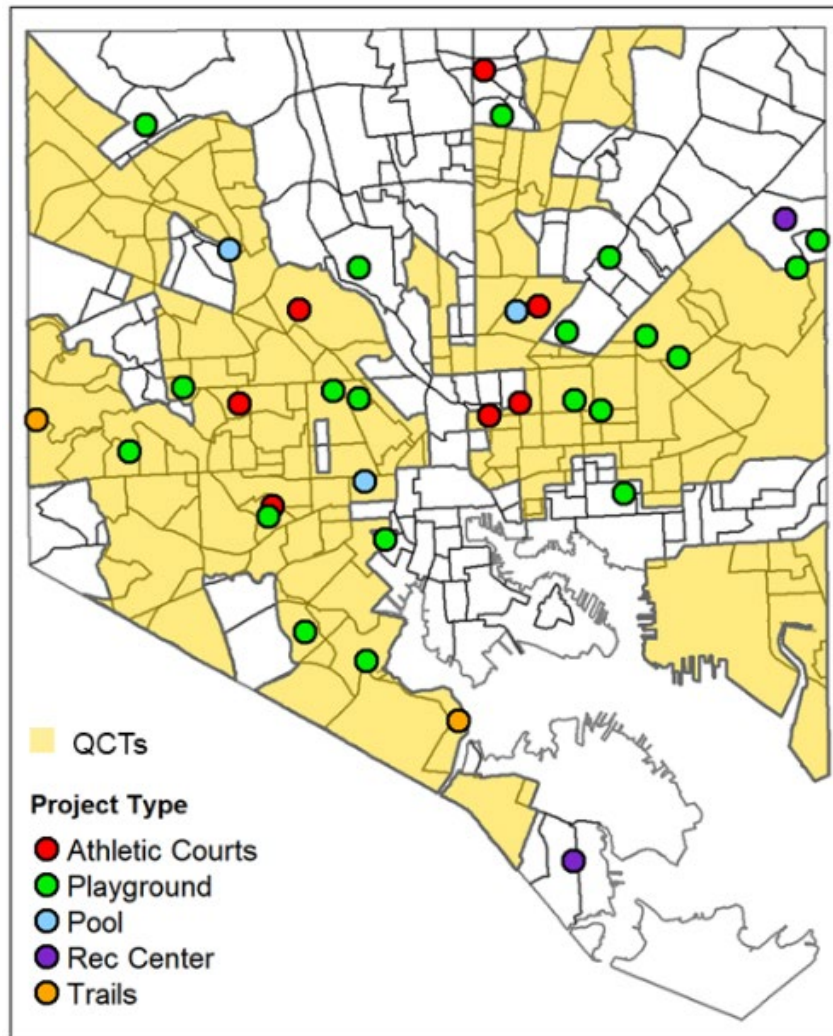


Figure 10: Map of Park Modernization Projects. Data as of June 2024.

### ***Nonprofits: Omega Foundation Baltimore***

The Omega Baltimore Foundation, through ARPA support, provides educational and recreational programming to Baltimore's youth. Programming included the "Fathers in the Hood" Basketball League (benefitting 80 youth) and the flag football league (benefitting **120 youth**). ARPA also funded the Spring, Summer, and Fall STEAM programs (benefitting **23 youth**). The center focuses on providing a safe place in the community for youth to engage in after-school programming.

## **2C: Public Health - Negative Economic Impact: Public Sector Capacity (Expenditure Category 3)**

### **2C – 1: ARPA Project and Progress Evaluation**

The Recovery Office has continued its partnership with the University of Baltimore (UB), focusing on completing up to ten program evaluations and publishing indicators showing the broad impacts of ARPA and ad hoc technical assistance. In spring 2024, the Recovery Office executed a second contract with the University of Baltimore that will continue until June 2026.

#### ***Program Evaluation***

The University of Baltimore (UB) completed the scope of work and data collection plans for all programs selected for evaluation. Implementation of these plans started this year. More information is included in the "Use of Evidence" section.

#### ***Evidence-Based Interventions***

UB reviewed every project with required Treasury reporting on Evidence-Based Interventions (EBI). UB used the narrative provided by the funding applicant and details about program design to document which programs are using EBI. More details are included in the "Use of Evidence" section.

#### ***Impact Indicators***

Project-specific performance measures are too granular to represent ARPA's intended impact city-wide. To illustrate ARPA's impact on Baltimore City more broadly, the Recovery Office collaborated with UB to identify a limited set of performance measures for major investment areas.

UB published the [first set of indicators](#) on March 11, 2024, which included data visualizations, maps, and narratives about housing vacancy, residential property renovations, housing affordability, employment levels, digital equity, and capital investments; more indicators will be released in the coming months. For additional information, see the "Use of Evidence" section.

#### ***Other Technical Assistance***

The Recovery Office also obtains technical assistance from UB with projects requiring program evaluation and performance management expertise. For example, UB evaluated the economic impact of capital investments, using an established economic impact model to estimate the direct, indirect, induced, and total impacts of this spending.



## 2D: Premium Pay (Expenditure Category 4)

### 2D – 1: Premium Pay

The City of Baltimore does not have any projects within this Expenditure Category. However, under Expenditure Category 6.1, there is a partnership with a local healthcare workers union to fund \$1 million in compensation to direct service workers. More information about this program appears in Section 2F.

## 2E: Water, Sewer, and Broadband Infrastructure (Expenditure Category 5)

### 2E – 1: Broadband Infrastructure

Broadband Infrastructure initiatives led by the Baltimore City Office of Information and Technology, Office of Broadband and Digital Equity (BCIT-BDE), are classified under two Expenditure Categories: 5.19 and 6.1. Because a given infrastructure initiative, such as Public Wi-Fi at Recreation Centers, may include both 5.19 and 6.1 Expenditure Categories, all such initiatives are described here.

In December 2023, BCIT-BDE released the City's [Digital Inclusion Strategy](#). This publicly available plan outlines four goals:

- **Reliable High-Speed Internet:** Starting with the most underserved communities, Baltimore City residents will have access to affordable, reliable, high-speed internet based on investments in future-proof fiber optic networks.
- **Technology and Devices:** Baltimore City residents will be able to get a modern computing device.
- **Digital Skills Training:** Baltimore City residents will have access to digital skills training, helping them use computing devices and safely navigate the internet.
- **Technical Support:** Baltimore City residents will receive technical support—in multiple languages—to master internet access and devices.

The BCIT-BDE team made substantial progress against these goals, particularly for Reliable High-Speed Internet. Thirty-five free public Wi-Fi sites are now active at City Recreation Centers, with 22 or 63% of these sites in Qualified Census Tracts. Twenty-six Digital Equity Fund grants have been awarded for Digital Skills Training, impacting Baltimore communities.

While progress has been strong for many initiatives, supply chain delays, the typical challenges associated with construction projects that involve multiple government agencies and private stakeholders, and labor shortages are risks that may impact the ability to complete all planned projects prior to the statutory ARPA deadlines.

### **High-Speed Internet Access**

#### Affordable Connectivity Program (ACP)

After the launch of the City's ARPA-funded ACP Campaign, Baltimore saw some of the highest levels of ACP enrollment in the country. Prior to the campaign, 61,329 households were enrolled in ACP. By the end of the campaign, 80,784 households were enrolled, **an increase of 32 percent**.<sup>8</sup> According to an [analysis published in the Baltimore Banner](#) in

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<sup>8</sup> According to data shared via email from the BCIT-BDE team on July 15, 2024.



January 2024, Baltimore had the fifth-highest ACP enrollment among 33 major metropolitan cities before the program ended on June 1, 2024.

#### Last-Mile Connections at Public Housing Sites

BCIT-BDE is partnering with the Housing Authority of Baltimore City (HABC) to plan and deliver major broadband infrastructure, enabling broadband wireline connections within individual units. For seven out of the eight sites, ARPA funds support the infrastructure work to extend the City's fiber network to the property line for the HABC sites. Funds from the U.S. Department of Housing and Urban Development (HUD) and ARPA funds managed by the State of Maryland support the infrastructure work that will bring fiber to individual units. The first two sites are expected to be operational in 2025.

#### Public Wi-Fi

The air-gapped network, which creates a separate, secure network for free public Wi-Fi, is now fully operational. This enables the municipal network to be entirely segregated from the free public Wi-Fi network, facilitating stronger security and bandwidth for both networks.

As of June 2024, 35 City Recreation Centers **offer free public Wi-Fi both inside and outside the building. By the end of the 2024 calendar year, forty-five recreation centers will be connected and will offer free public Wi-Fi.**

As of June 2024, three senior centers were connected to the City's fiber network. BCIT-BDE is planning to connect at least six senior centers. BCIT-BDE also delivers telehealth-related digital skills training to seniors at these centers through a different federal grant.

Finally, BCIT-BDE plans to deploy several free outdoor public Wi-Fi zones on main streets and other outdoor locations in the City. The first of these Wi-Fi zones was deployed at Pennsylvania Avenue and Wilson Street in West Baltimore in June 2024.

#### ***Modern Devices***

The Office of Statewide Broadband in Maryland awarded **the city 30,000 Chromebooks worth over \$6 million.** BDE is partnering with local nonprofits to distribute devices to income-eligible households. As of July 7, 2024, **29,669 Chromebooks** have been distributed. ARPA supports a portion of the administrative costs of device distribution.

#### ***Digital Skills Training***

Five million dollars in ARPA funding has been committed to the Digital Equity Fund, which is focused on digital literacy and neighborhood-level plans for digital inclusion. This initiative is reported under Section 2F.

## **2F: Revenue Replacement (Expenditure Category 6)**

### **2F- 1: Long-Term Housing Security: Homeless Services**

#### ***Mayor's Office of Homeless Services***

##### Housing Accelerator Fund

MOHS is using approximately \$17 million in collaboration with the Department of Housing and Community Development (DCHD) to establish a Housing Accelerator Fund to develop an expanded supply of permanent supportive housing (PSH) units for people exiting chronic homelessness. According to the National Alliance to End Homelessness, "Permanent

supportive housing is an intervention that combines affordable housing assistance with voluntary support services to address the needs of chronically homeless people."

The Housing Accelerator Fund represents an investment in an innovative and flexible financing mechanism that leverages State and Federal resources, including Home Investment Partnerships - American Rescue Plan Program (HOME-ARP) and Low-Income Housing Tax Credits, private investments, and philanthropic resources. The goal is to develop 167 PSH units across all funding sources. The SLFRF ARPA contribution is expected to produce more than 100 units of PSH:

- **9 developers received \$15.1 million** of this funding, which will contribute to developing an estimated **76 units of PSH**.
- Five developers participated in Baltimore's first [Supportive Housing Institute](#), receiving 4-6 months of intensive capacity building, training, and technical assistance. The teams received intensive training and technical assistance over six months, including support in planning quality projects. In partnership with local expertise, PSH subject matter experts from across the State and the country provided insight on coordinating services and property management, building a race equity culture, financing, funding, and trauma-informed design. After completing the institute, developers were **eligible to apply for \$150,000** in pre-development costs, which will contribute to the development of an estimated **32-36 units of PSH**.

#### Shelter Acquisition

After extensive negotiations, the City [reached an agreement](#) to purchase the Sleep Inn and Suites located at 300 N. Front Street; the Holiday Inn Express located at 221 N. Gay Street and 332 N. Front Street, and the parking lot located between the two hotels. The cost for the acquisition was \$15.2 million, and \$3.2 million for the management agreement to provide services. The City closed on the properties in March 2024. The hotels operate

as emergency shelters, one for families and one for men. MOHS is planning to convert these two shelters into permanent supportive housing and has initiated community and partner engagement.



Figure 11: Chief Recovery Officer Shamiah Kerney speaks as Mayor Scott and other City, State, and Federal officials celebrate during the ribbon-cutting ceremony at the City's two new hotels dedicated to serving people experiencing homelessness.



Shelter Operations

The City has provided non-congregate shelter care to individuals experiencing homelessness throughout the COVID-19 public health emergency. During the public health emergency, funds from FEMA and the Emergency Solutions Grant-CV (ESG-CV) through the CARES Act funded operations through May 2023 and September 2023, respectively. In October 2023, ARPA funding covered monthly lease costs for two hotels. One hotel was fully demobilized in April 2024; the other is operational. In addition, ARPA funded a portion of winter shelter operations during the 2023-2024 winter season.

**Eviction Prevention for Port Workers**

The Mayor's Office of Children and Family Success (MOCFS) administers \$500,000 for eviction prevention for Baltimore City residents employed by the Port of Baltimore when the Francis Scott Key Bridge collapsed on March 26, 2024.

As of June 2024, six workers had received assistance, and \$19,454 had been spent. The [city's website](#) outlines additional sources of assistance to workers.

**2F- 2: Long-Term Housing Security: Housing Initiatives**

The City has strategically invested in affordable housing initiatives to eliminate and prevent blight, make large capital investments, protect residents, and guard against displacement. The total commitment is more than \$100 million for neighborhoods across Baltimore.

**Department of Housing and Community Development (DHCD)**

Blight Elimination and Prevention: Impact Investment Area Neighborhood Relief Fund

This investment includes acquiring and stabilizing vacant properties throughout seven historically disinvested neighborhoods in Baltimore City. The acquisition process consists of five stages before the properties are sold to be converted into affordable housing. Six properties have been acquired and 77 properties have been nearly acquired (pending final legal documentation). See Figure 12, which depicts the boundaries of Impact Investment Areas and residential property vacancy rates.

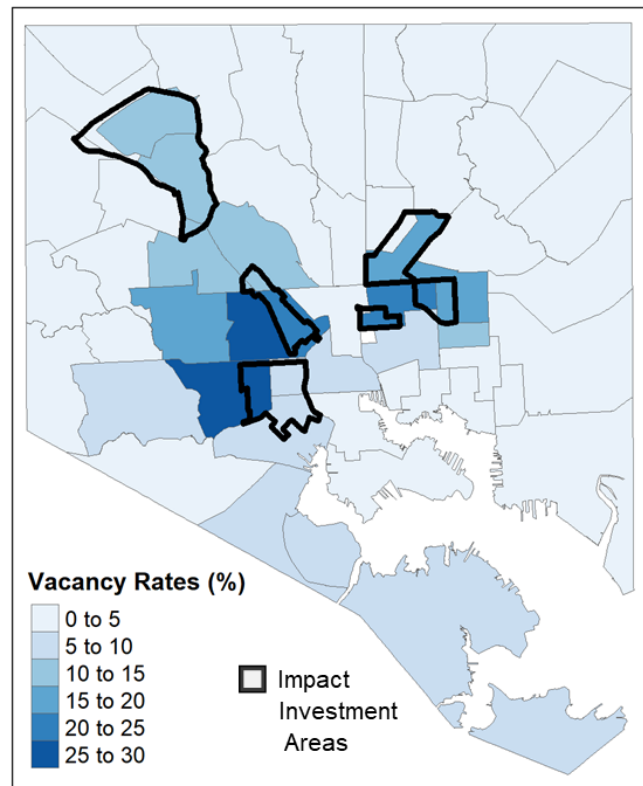


Figure 12: Impact Investment Area Vacancy Rates by Percentage. Data as of June 2024.

Blight Elimination and Prevention: Crime Prevention Through Environmental Design (CPTED)

Public health and criminology research have shown that cleaning, greening, improving lighting, blight and lead abatement, and demolishing or securing vacant housing can reduce

violence and increase residents' quality of life. DHCD has partnered with two community-based organizations (Greater Baybrook Alliance and Fayette Street Outreach) to increase safety in Baltimore neighborhoods through cleaning, greening, and physical improvements to deter crime. There have been 12 stabilizations and four demolitions of unsafe vacant buildings. The organizations will continue those efforts in FY25 to improve residents' environment and quality of life.

#### Blight Elimination and Prevention: Healthy Homes

The Healthy Homes project has provided grants to **145 homeowners** thus far to address health and safety issues and poor housing conditions. Issues from poor air quality to lead abatement have been remediated, allowing residents to live healthier lives.

#### Blight Elimination and Prevention: Housing Upgrades to Benefit Seniors (HUBS)

The City of Baltimore continues to support coordinated housing and related services for older adults to improve their health and safety, preserve the integrity of their properties, and extend the time they can remain in their homes. The HUBS program has **provided \$1.1 million in grants to 287 older adults and provided long-term housing security for legacy homeowners. Over 3,000 applications for health and safety home repair requests from older adults have been received**, and another 2,000 are currently on the waiting list.

#### Blight Elimination and Prevention: Permitting System Upgrades

DHCD is focusing on replacing three existing permitting databases to improve the efficiency of City services, including the time required to process permits while protecting internal and external partners. The City currently processes approximately 40,000 permits annually, and the new database is expected to go live by the end of CY2024.

#### Blight Elimination and Prevention: Wealth Building in Middle Neighborhoods

The Wealth Building in Middle Neighborhoods project provides grants to homeowners to upgrade their homes and address deferred maintenance. Funding will provide critical infrastructure and facade upgrades to support the physical and financial health of communities that typically do not have access to the capital required for upgrades. This project is critical for a comprehensive Middle Neighborhoods investment strategy focusing on building value for existing homeowners in undervalued middle markets. There are approximately 571 applications in queue which amounts to 350 on the waitlist and 221 cases in process. An additional 63 cases have been fully processed, and contractors have been assigned to address the requested repairs.

#### Resident Protection and Anti-Displacement: Baltimore SHINES

The Baltimore SHINES project helps low-income residents reduce energy costs by providing access to solar energy. Residents below 200% of poverty and 65% of Average Median Income (AMI) will benefit from rooftop installation or community solar projects. The project will also expand workforce development opportunities in the solar installation industry. There have been approximately 17 households serviced with solar installations and over 1,500 residents participating in the Energy Program that provides education through community outreach. The projected reduction in annual utility bill savings for residents is an anticipated cumulative total of \$21,000, allowing residents to use those funds for other expenses.

### Resident Protection and Anti-Displacement: Renter's Right to Counsel

Approximately 140,000 eviction cases are filed in Baltimore City each year. The number of black households facing eviction is nearly double that of white households. The Department of Housing and Community Development (DHCD) partnered with the Maryland Legal Aid Bureau to address this disparity by providing ARPA funding for legal counsel for renters facing eviction. Funding was used to provide information, education, and counseling on renter's rights before and during tenancy and legal counsel during an eviction proceeding. Funding has also been used to refer renters to additional health, social, legal, financial, and housing counseling services. To date, the program has closed a total of 740 cases preventing eviction and has **served a total of 1,287 individuals** (total household members).

### Strategic Capital Investment: Uplands Advancement

The Uplands redevelopment was initiated in 2003 to revitalize a blighted 900+-unit, 60-acre apartment complex. The first phase, consisting of 104 affordable rental and 282 mixed-income homeownership units, was completed in 2017, representing \$30 million in public infrastructure and \$21 million in rental housing. Phase II of redevelopment, funded by ARPA, consists of infrastructure and two multi-family buildings with **150 rental units**. The project is on track to completion by the end of the calendar year 2024.

### Strategic Capital Investment: Park Heights: Senior Multi-family & Homeownership Opportunities

The Park Heights Infrastructure, Senior, and Multi-family development project will advance equitable development in Park Heights, a historically disinvested community, by providing a total of **\$13.6 million** to construct public infrastructure and provide gap financing to construct 170 units of affordable rental and ownership housing consisting of 100 units of senior housing, 53 units of family rental; and 17 for-sale units. The project is approximately 50% complete and will be fully completed in early to mid-2025.

### ***Department of Planning***

#### Blight Elimination and Prevention: Middle Neighborhoods CDCs

In support of the overall Middle Neighborhoods strategy, the Department of Planning's Middle Neighborhood project focuses on investing in community capacity to lead a middle neighborhood revitalization effort. The objective is to retain current and long-term residents by preserving housing affordability, providing support for legacy homeowners through home improvements, and increasing homeownership rates by providing resources to current renters. Approximately 182 current residents were contacted by community organizers to participate in placemaking activities that focus on the collaborative process between residents and the neighborhoods they share to improve public spaces.

#### Blight Elimination and Prevention: Inspire Developer Incentives

The Inspire project provides grants for existing homeowners for improvements and to developers to rehab or develop vacant properties for homeownership in low-income Black and Latinx neighborhoods that have been disproportionately impacted by economic loss during the COVID-19 pandemic. The program will improve the housing stock and the health, safety, and stability of existing homeowners in neighborhoods surrounding [eight specific public schools](#). Project implementation is scheduled for late summer 2024.



### ***Live Baltimore***

#### Blight Elimination and Prevention: Buy Back the Block

The Buy Back the Block program is designed to help renters affordably purchase homes through down payment assistance in selected neighborhoods. **Eight homebuyers** who have completed all the necessary steps in the program have closed on properties for **\$100,000 in grants**. In addition, 149 buyers have been qualified and “approved to shop” for homes.

### ***Housing Authority of Baltimore City***

#### Strategic Capital Investment: Perkins Somerset Old Town Housing Transformation (PSO)

The Perkins Somerset Old Town Housing Transformation project leverages the HUD Choice Neighborhoods grant to invest in housing, address health and education disparities, and create new parks, a community recreation center, and a new 21st-century elementary/middle school that will promote healthy childhood environments. Under the plan, HABC will demolish 629 public housing units at the Perkins Homes public housing development and replace them with **1,345 units of mixed-income housing** within the 244-acre footprint, which combines portions of 5 neighborhoods in East Baltimore. The project has constructed 471 units, 308 units are currently under construction, and 344 units are projected to begin construction by the end of the year. The remaining 230 units are anticipated to close between the first and second quarter of 2025.

#### Strategic Capital Investment: PSO Infrastructure

The PSO Infrastructure project supported the larger redevelopment of public housing by improving the aging public infrastructure of the Perkins Somerset Oldtown Public Housing Community. The project has been fully completed.

### ***Nonprofit Housing Initiatives***

The Recovery Office awarded \$16.2 million in ARPA funds to eight nonprofits for multiple projects that address the housing needs of low-income residents through the development of affordable housing, home repairs, and vacant property stabilization. As of June 30, 2024, efforts by these nonprofits have resulted in the following:

- **64 properties stabilized**
- **11 affordable units created**
- **209 home repairs and hazard abatements**

One of eight nonprofits, Southeast Community Development Corporation (SECDC), has been repairing the homes of low-income legacy homeowners and renters residing in Qualified Census Tracts in Southeast Baltimore. Seven homes have received repairs from SECDC, with another seven in the pipeline. One property (pictured) received repairs for electrical issues in the ceiling, a new railing to interior stairs for safety, and a repaired porch roof.



Figure 13: Before and after repairs at one of the homes served by Southeast CDC.

## 2F – 3: Clean Corps

### **Department of Planning**

#### Clean Corps

The Department of Planning, along with the City of Baltimore, celebrated the one-year anniversary of the Clean Corps program, which builds capacity at the Department of Public Works by coordinating with community-based organizations to recruit, hire, and train Baltimore residents to address overflowing public trash cans, dirty alleys and streets, and unmaintained vacant lots.

The Clean Corps program celebrated its one-year anniversary in early 2024. The Department of Planning recently expanded services into thirteen additional Baltimore neighborhoods. The additional neighborhoods will be serviced by three regional crews, who will rotate between neighborhoods weekly. In the last reporting period, the regional crews collectively mowed and cleaned **259 vacant lots** and collected **5.1 tons of waste** from the neighborhoods serviced.

## 2F- 4: Public Works Investments

### **Department of Public Works**

The Bureau of Solid Waste at the Department of Public Works (DPW) was heavily impacted by COVID-19, with a high rate of illnesses, lost work time, and even employee deaths caused by the virus. Each Solid Waste facility operated at reduced staffing levels, which strained operations and contributed to a shift from weekly to bi-weekly recycling. The City of Baltimore committed approximately \$15 million in ARPA funds to address staffing shortages, an aging fleet, safety concerns at public works facilities, and operating challenges. Through these efforts, [weekly recycling returned in March 2024](#).

#### Recycling Crews

To address staffing shortages, ARPA funds acted as a bridge between FY24 and FY25 to bring on ten new recycling crews comprised of two solid waste workers and one driver each. With the additional **30 staff funded by ARPA** beginning January 1, 2024, DPW reduced its workforce vacancy rate to 8.6%, providing enough coverage to return to weekly recycling. DPW will shift these 30 workers to the City's general fund in FY25.

Waste Removal Services

To provide additional assistance and flexibility while onboarding new staff, DPW contracted with a waste removal company to cover a portion of the City's trash routes. The contractor began coverage in October 2023 and will continue through October 2024 as DPW begins to cover all routes.

Fleet Additions

In addition to staffing shortages, DPW's fleet is aging. Many load packers needed to implement recycling and trash operations were experiencing mechanical issues, which impacted service. ARPA funds were used to procure **twenty new load packers**, helping to meet the equipment threshold necessary for weekly recycling pick-up.

Capital and Operating Improvements

DPW will use ARPA funds to focus on improvements to solid waste facilities, customer service, and its sustainable food waste diversion program. An estimated 40% of the residential trash stream is wasted food, which produces methane, a potent greenhouse gas when it decomposes in landfills. Improvements to solid waste facilities will include renovations to bathrooms, locker rooms, and office spaces.



Figure 14: Mayor Scott speaks at a public works event.



Figure 15: One of Baltimore's new ARPA-funded load packers



## 2F – 5: Improvements to City-Owned Facilities

### **Department of General Services**

#### City Libraries

The Department of General Services (DGS) is collaborating with the Enoch Pratt Free Library to replace heating, ventilation, and air conditioning (**HVAC systems**) at six library branches across the City using **\$10.8 million** in ARPA funding. Library branches provide essential services to City residents and serve as cooling centers during summer. DGS anticipates completing the HVAC repair and replacement at all six branches by October 2025.

#### Northwest Community Action Center

DGS is utilizing \$2.5 million to replace the roof and update the Northwest Community Action Center storefront. The center provides low-income residents access to energy, water, and rental assistance programs. This project is currently under construction and is expected to be completed in November 2024.

## 2F- 6: Fire Safety Equipment and Fire Station Improvements

The City of Baltimore has allocated [\\$10 million in ARPA funding](#) to support the Baltimore City Fire Department. This investment contributes to enhanced safety for first responders, upgraded facilities, and secure fire stations. Beyond aiding first responders, the upgrades allow for increased resiliency of the Fire Department, which, in turn, improves community well-being for Baltimore City residents reliant on the Department's various services.

### **Baltimore City Fire Department**

#### Fire Safety Equipment

The Baltimore City Fire Department (BCFD) will utilize **\$4.6 million** in ARPA funds to purchase **updated essential safety equipment** for members of the Department, which will advance service delivery to the citizens of Baltimore. These purchases will help bring BCFD up to the current standards for critical safety equipment. All equipment purchases will be placed in the third quarter of 2024, which includes:

- Self-containing breathing apparatuses
- Thermal-imaging cameras
- Hose replacement
- Rain hoods to retrofit high-visibility jackets

### **Department of General Services**

#### Fire Station Roof Repair and Replacement

On behalf of the Baltimore City Fire Department, DGS will oversee the repair and replacement of three fire station roofs for \$1.2 million. To date, contracts have been awarded for constructing two of the three fire stations. DGS anticipates all repairs and replacements to be completed by December 2024.

#### Fire Department Facilities Upgrades

DGS also strategically invests in enhancements at various Fire Department facilities, including generator replacement, HVAC upgrades, and plumbing services. In total, 11 facilities will receive upgrades, with most work anticipated for completion by June 2025.

## **2F- 7: School Design, Renovations, and Scholarships for Recent Graduates**

### ***Baltimore City Public School System***

In March 2024, the Mayor's Office of Recovery Programs provided \$8.2 million to the Baltimore City Board of School Commissioners (BCPSS) for design services for two schools, air conditioning installation in one school, and other services. As of June 2024, progress has been made on purchasing air conditioning units, and BCPSS is preparing a request for proposals for school design contracts.

### ***Nonprofits: CollegeBound Foundation***

In April 2024, \$2 million was provided to the CollegeBound Foundation to administer and provide last-dollar, needs-based scholarships to Baltimore City public high school graduates whose expected family contribution and financial aid package total less than the cost to attend college. With ARPA funds, the CollegeBound Foundation plans to serve 143 students between the 2024-2025 and 2025-2026 school years. The goal of the project is for these students to have access to higher-paying careers that foster generational wealth and positively impact Baltimore City's future socio-economic outlook.

## **2F- 8: Sidewalk and ADA Ramp Investments**

### ***Department of Transportation***

On December 1, 2023, the Baltimore City Department of Transportation (BCDOT) was awarded **\$13.1 million** to repair sidewalks and sidewalk ramps compliant with the Americans with Disabilities Act (ADA) across the city. Capital improvement needs in Baltimore City extend beyond available resources. With ARPA funds, BCDOT will make a historic investment in pedestrian infrastructure that is critically important to the safety and well-being of residents, particularly vulnerable populations with disabilities, mobility/accessibility challenges, and youth.

BCDOT used detailed criteria to select locations for sidewalk and ramp repair. See Section 3A for additional details on equity and other considered factors.

#### Sidewalks

BCDOT will reconstruct **61,000 square feet of sidewalks** by December 2025. This contract is currently in the award phase and on track for timely completion.

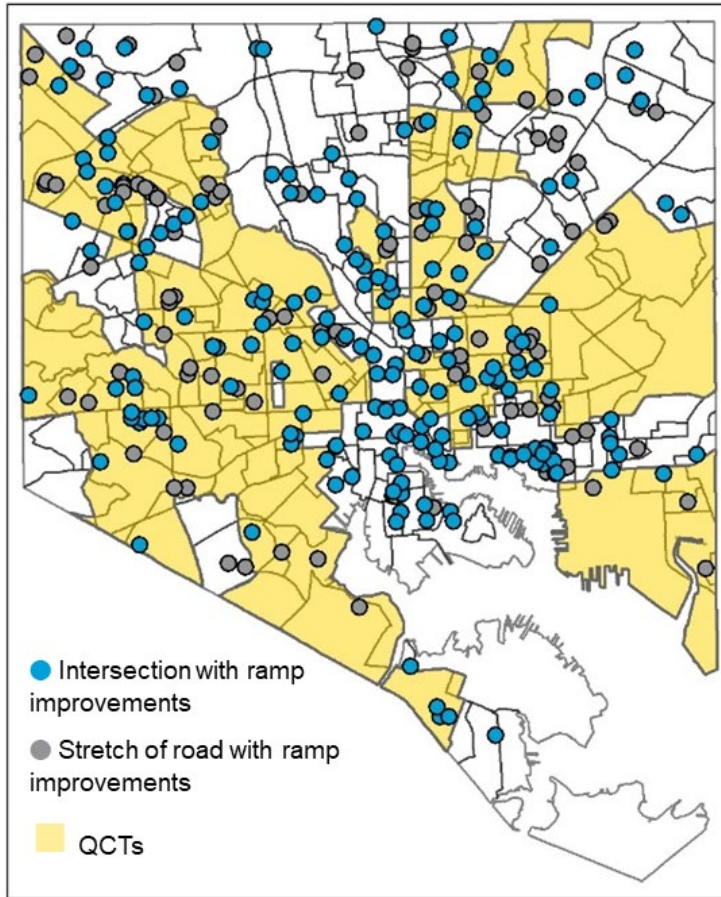


Figure 16: ADA Ramp Reconstruction Locations. Data as of July 2024.

### ADA Ramps

BCDOT segmented this work into three contracts, covering the Eastern and Western sectors of the City, with an additional citywide contract targeting the reconstruction of 1,400 ADA ramps by June 2026. Funds are also included for construction inspection services. The Citywide contract has been awarded, and BCDOT issued a Notice to Proceed (NTP) to the contractor in May 2024. The contracts for the Eastern and Western sectors of the city were awarded in June 2024, and BCDOT estimates the NTPs will be issued in August 2024.

Ramp reconstruction has started, with five completed between March and June 2024. Figure 16 shows ADA ramp locations, indicating whether they fall within a QCT. Note that one dot may represent more than one ADA ramp, as a dot may also represent an intersection or a stretch of street that includes multiple ramps to be reconstructed.

## 2F- 9: Investments in City Information Technology Infrastructure

### ***IT Hardware Refresh, CitiWatch Cameras, and Hybrid Meeting Room Upgrades***

The COVID-19 public health emergency revealed technology challenges, as some city employees were forced to work from home wherever possible, and offices were closed to mitigate the spread of the virus. In July 2023, the Baltimore City Office of Information and Technology (BCIT) was awarded **\$5 million** in ARPA funds to: replace 1,300 personal computers (PCs) and laptops across city agencies; upgrade 10 meeting rooms with hybrid meeting capabilities in Baltimore City government offices; and replace 185 CitiWatch cameras.

The Mayor's Office of Recovery Programs awarded an additional **\$3 million** to BCIT to upgrade five meeting rooms and 10 mobile hybrid meeting solutions, improve the infrastructure supporting the CitiWatch camera network, and replace 150-200 switches that support the Baltimore City government internet network. Through June 2024, BCIT replaced 146 PCs and 185 CitiWatch cameras and outfitted nine meeting rooms with hybrid capabilities.

### ***Tax System Modernization Software***



In March 2024, BCIT was awarded **\$4 million** in ARPA funding to procure a three-year subscription to revX Revenue Software and revX Property Software. These subscriptions are part of a larger tax system modernization effort conducted by BCIT and the Department of Finance. All funds have been obligated, and BCIT spent 14% of its allocation through June 2024, aligned with contract milestones.

### **2F- 10: HBCU Fellowship**

In February 2024, the Mayor's Office of Recovery Programs announced [\\$4 million in ARPA funds for an HBCU Fellowship program](#). This leadership development opportunity provides local HBCU graduates with fellowship opportunities as a pipeline to careers in Baltimore City government. In partnership with the nonprofit organization Baltimore Corps, Inc., the City will **recruit and place 25 credentialed fellows** from Coppin State University and Morgan State University.

### **2F – 11: Digital Services to Improve Resident-Facing Services**

The Digital Services team was established and fully staffed as of spring 2023. This team partners with departments and programs across city government to use human-centered design, data, and technology to advise on or build digital products and services that directly impact the lives of residents. Accomplishments over the last year include:

- **Housing Permitting:** Conducted an evaluation of the Department of Housing and Community Development (DHCD) permitting pages to inform design changes needed for a better user experience. This initiative aimed to improve the user experience wherever possible as the larger, more comprehensive permitting system overhaul is underway.
- **City Website Re-Design:** Partnered with BCIT to implement human-centered designs of the City website homepage and other landing pages.
- **Emergency Response Operations and Communications:** Partnered with the Office of Emergency Management to build an [OEM GIS Center](#) to eliminate relying on separate, multiple sources for information during emergencies (e.g., 311, Census data). The team unified over 100 data layers for more than five emergencies.
- **Special Events Application:** Partnered with the Department of Transportation's Special Events division to move the special events paper-based process to an online application, saving residents and City employees valuable time.

In the coming year, the Digital Services team will transition from the Mayor's Office to BCIT, where they can leverage centralized resources and knowledge to increase impact.

### **2F – 12: Broadband Infrastructure and the Digital Equity Fund**

#### ***Broadband Infrastructure***

See Section 2E for an overview of planned broadband infrastructure projects.

#### ***Digital Equity Fund***

The first round of grants from the Digital Equity Fund was awarded in August 2023, with **23 organizations receiving nearly \$1 million** in total grant funds. Among other criteria, BCIT-BDE prioritizes applications that serve residents in one or more neighborhoods with low

digital inclusion in 10 specific zip codes, as identified in the Baltimore Neighborhood Indicators Alliance's (BNIA) [Maryland Digital Equity Scorecard Index Map](#).

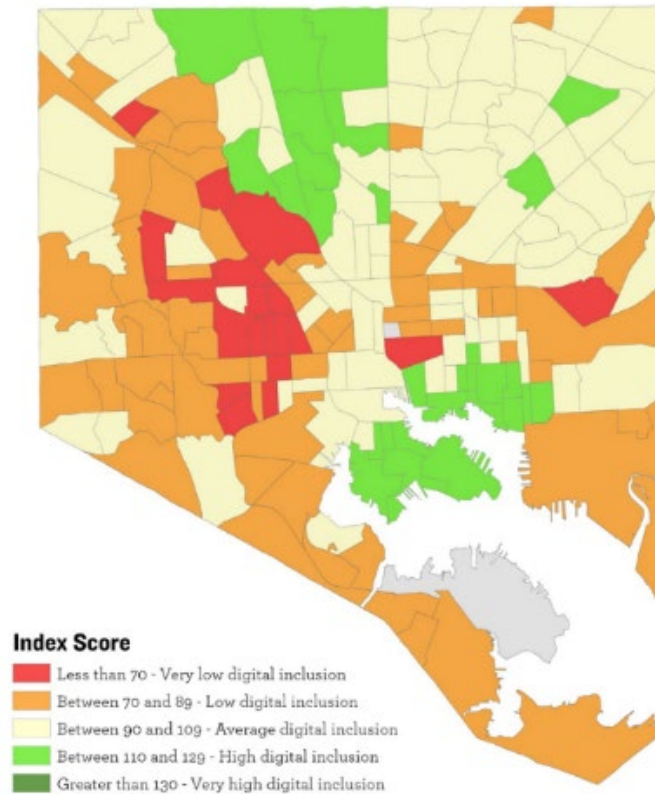


Figure 17: Digital Equity Index Map. Data from American Community Survey (2016-2020).

Results from the Digital Equity Fund as of June 2024 include:

- **146 residents** have received a free or low-cost device – 128 devices were laptops
- **160 staff members** across the grantee organizations have received digital education and skills training
- **1,161 residents** have completed one or more digital education classes.

Baltimore Civic Fund, the fiscal agent for \$3 million of the Digital Equity Fund, recently closed applications **for the [second round](#) of programmatic grants**. This round of the Digital Equity Fund will invest in initiatives across three different grant categories to help address gaps in digital literacy and skills:

- **Digital Literacy Education Training:** for older adults and other underserved populations
- **Advanced Digital Education and IT Fundamentals Programming:** Programming includes opportunities for residents to earn industry-recognized IT certifications.
- **Digital Creatives and Virtual Makerspaces Programming:** Grantees can use this funding for classes and workshops for digital creatives and events to develop skills in coding, digital media creation, robotics, video editing, and 3D printing.

Finally, BCIT–BDE administers the **\$2 million Connect Baltimore capital grant opportunity**. This program, modeled after the State of Maryland's grant program, empowers nonprofits, anchor institutions, and community partners to build broadband networks that help ensure all Baltimore residents can thrive in the digital age. These funds can be used for equipment, implementation, networking capability, hardware and software, or digital network technology for broadband services to target populations at low or no cost. The application deadline for this program was May 24, 2024, and grant awards will be announced during the summer of 2024.

## 2F – 13: Funding to Support the Arts

### **Nonprofits: United Way Community Arts Grant**

As part of a larger arts investment, the Mayor's Office of Recovery Programs awarded [United Way of Central Maryland with \\$4.5 million](#) to administer and provide grants to support nonprofit arts organizations that experienced a negative economic impact during the COVID-19 public health emergency, with a focus on minority-led organizations based in Baltimore City. Since November 2023, United Way has **awarded \$3.6 million to 28 arts nonprofits**. These 28 nonprofits will implement arts-based programs, including after-school opportunities, summer camps, visual and performing arts exhibitions, music festivals, community art installations, and capital renovations to museums and cultural institutions.

## 2F – 14: Funding to Support Baltimore Public Markets

Baltimore City partnered with [Baltimore Public Markets](#) to support merchants, restore staffing levels, and rebuild revenue levels impacted by the pandemic. Funding will also provide technical assistance, rent abatement support for merchants, and install a new loading dock at Avenue Market to facilitate deliveries. In addition, Lexington Market has encouraged vendors to accept SNAP benefit incentives to enable shoppers to purchase healthy food options. Five markets accept SNAP benefits, resulting in approximately **\$214,000 worth of SNAP purchases** for the reporting period. For additional information, see section 2B-4.

## 2F – 15: Funding to Direct Care Workers

In September 2023, the Mayor's Office of Recovery Programs awarded **\$2 million** to the Healthcare Industry Grant Corporation and its agent, 1199 SEIU, to provide financial relief for Direct Care workers who provided essential home healthcare, long-term care, and nursing home care during the COVID-19 public health emergency. These workers provided essential services to the elderly, disabled, and those needing healthcare assistance. The workers were on the front lines of healthcare during the most challenging days of the public health emergency. Eligible applicants receive a one-time \$500 payment.<sup>9</sup>

1199 SEIU will make incentive payments to **3,257 eligible applicants** by December 31, 2024. Through June 2024, the organization has **paid 1,448 beneficiaries** and already pre-approved 302 applicants to schedule an appointment to finalize eligibility verification and receive payment in the coming months.

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<sup>9</sup>To be eligible, applicants had to be a resident of Baltimore City and be employed by an agency or provider that is registered on the Maryland State Department of Health's list of approved agencies for a cumulative of six weeks between March 1, 2020, and August 31, 2022.



## 2F – 16: Cecil Community Park Phase II

Parks and People, Inc. was awarded \$700,000 to complete the final phase of renovating Cecil Community Park in the East Baltimore Midway neighborhood. This project was completed in coordination with the Central Baltimore Partnership. The performance period ended on June 30, 2024, and all work funded by ARPA was completed, including the installation of play equipment, play surfacing, and 16 site furnishings, including picnic tables, benches, trash cans, and other amenities. Additionally, Parks and People planted 1,660 trees and perennials and installed 52,272 square feet of quality park space and green space. The park will officially open in Fall 2024.

## 2G: Administration (Expenditure Category 7)

In the last twelve months, the Recovery Office worked alongside City leadership to reallocate nearly \$70 million in funding in anticipation of the December 31, 2024, obligation deadline, completed several rounds of robust monitoring and compliance, and executed 33 new grant agreements totaling \$144 million<sup>10</sup>.

In May 2024, the Recovery Office announced that:

- Five grant awards were reduced by \$66.5 million in total;
- Final budgets for some programs were lower than expected, resulting in a balance of \$1.4 million from the originally committed amount;
- The total amount available for new or expanded investments was \$67.9 million; and
- Eleven new or expanded investments received or will receive reallocated funds in 2024, totaling \$67.9 million.

The Recovery Office is continuing to review all projects for opportunities to reallocate funds, as necessary, to ensure that the total allocation is obligated by the statutory deadline.

In the last year, **65 organizations** with grant awards from the Recovery Office completed a **full cycle of monitoring and compliance activities**, including 12 City agencies. Activities included monitoring questionnaires, expenditure testing, site visits, document reviews, and staff interviews. (Note: The number and type of compliance activities are based on the grantee's risk level and professional judgment.) Organizations have submitted 59 Corrective Action Plans (CAPs) to address compliance challenges or concerns that the Recovery Office subsequently approved for implementation. There are five CAPs currently in development, and one CAP will not be submitted because the grant was terminated.

Finally, the Recovery Office executed 33 grant agreements totaling \$144 million. About \$33 million of that total is related to reallocation decisions. The majority of the other \$111 million are Interagency Agreements for projects that had been publicly announced, but budgets and project plans needed to be completed prior to agreement execution.

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<sup>10</sup>Data based on an analysis of Workday award data completed on June 24, 2024.

**"Digital equity is not just about technology; it's also about social equity, and closing the digital divide is one of the biggest civil rights issues of our lifetimes.** My administration is committed to providing opportunities for all residents, regardless of their background or resources, to get access and to secure the skills they need to thrive in a digital world."



- Mayor Brandon M. Scott, Mayor Scott, BCIT Release Five-Year Plan to Address the City's Digital Divide



## 3. Promoting Equitable Outcomes

### 3A: Goals – Program Design

When designing programs, the City of Baltimore continues to prioritize the four broad groups originally described in the [2022 Recovery Plan Performance Report](#):

- Residents affected by housing insecurity, homelessness, and housing affordability challenges
- Minority communities facing COVID-19 disparities, violence, lack of access to healthy food, and lack of health-promoting neighborhood features
- Low-income families, children, and youth experiencing disproportionate negative economic impacts or learning loss
- Small, minority, and women-owned businesses and organizations that experienced negative economic impacts

This section includes examples of programs designed to benefit these priority communities.

#### ***Residents affected by housing insecurity, homelessness, and housing affordability challenges***

- **The Housing Accelerator Fund is a \$17.1 million investment** designed to spur the development of permanent supportive housing (PSH) and other affordable units. More than **\$15 million** was awarded to 9 developers for costs related to the **development of permanent supportive housing**, including pre-development and other soft costs and construction costs. Five developers completed the [Supportive Housing Institute](#), which provided targeted training and technical assistance to both new and experienced development teams. For more information, see Section 2F-1.
- The **Housing Upgrades to Benefit Seniors (HUBS)** program **serves residents of Baltimore City ages 65 and older** with health and safety-related home repairs. Older adults **at or under 120% of Area Median Income (AMI)** may be eligible for up to \$25,000 for qualified housing upgrades, including home safety improvements (e.g., grab bars, handrails), home rehab services (e.g., roof repair, plumbing repair), energy efficiency modifications (e.g., LED and CFL light bulbs), and/or weatherization services (e.g., insulation, caulking of foundation). See Section 2F-2 for more information.
- **Renter's Right to Counsel** is a partnership between the Department of Housing and Community Development and Maryland Legal Aid (MLA) to provide tenants with legal services to help prevent eviction, displacement, and potential homelessness. As of June 2024, MLA prevented eviction in **740 cases, benefitting 1,287 residents**. See Section 2F-2 for more information.
- The **Park Heights Senior Housing** grant will provide funding for new utilities to support the buildout of **100 affordable senior rental units**, 53 affordable multifamily rental units, and 17 affordable homeownership units. See Section 2F-2 for more information.



**Minority communities facing COVID-19 disparities, violence, lack of access to healthy food, and lack of health-promoting neighborhood features**

- **Online SNAP**, a program within the City's food insecurity ARPA investment, allows residents to get food from various grocery stores, regardless of their proximity to a supermarket, vehicle access, or payment method. As evidenced by ongoing public health research, there is a correlation between people of color who experience food insecurity and systemic, structural, and interpersonal racism. The Food Policy Planning team in the Department of Planning drew from these findings and community engagement efforts to design and implement this initiative. See Section 2B-4 for more information.
- **Coordinated Neighborhood Stabilization Responses (CNSRs)** are engagements activated by MONSE and its CBOs to provide City resources to a six-block radius surrounding the site of a traumatic incident (e.g., police-involved, juvenile-involved, or a mass shooting, ongoing threats of retaliatory gun violence, and cumulative trauma caused by violent crime) based on a series of evaluative criteria. See Section 2A-2 for more information.
- **Druid Heights Community Development Corporation** is using \$300,000 to focus on stormwater management activities that reduce inland flood and pollution in the neighborhood from vacant lots that have been impacted by repeated dumping from residential and commercial contractors in this Qualified Census Tract. Druid Heights CDC will recreate this space as a pedestrian-only park to provide a long-term green space for community residents.



Figure 18: The green space in the Druid Heights neighborhood was previously a site of illegal dumping

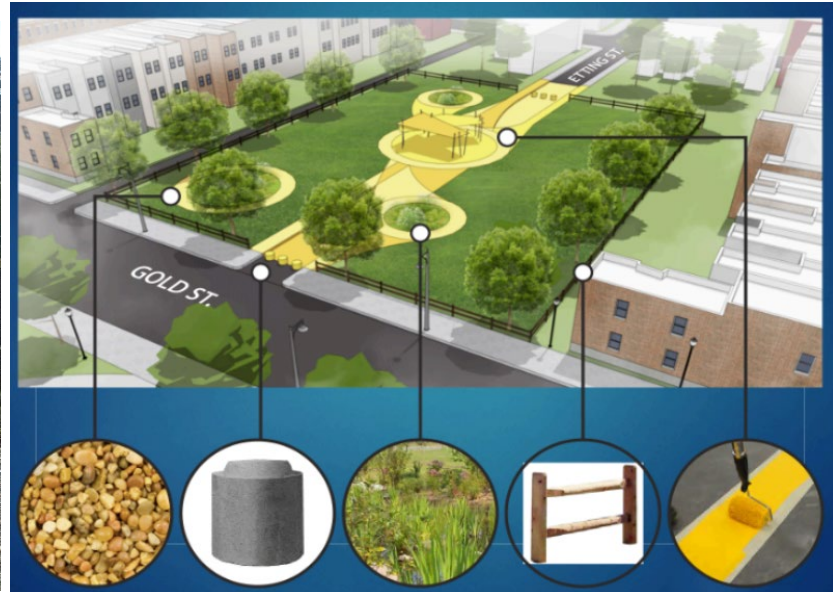


Figure 19: What this green space in Druid Heights will look like once work is complete

**Low-income families, children, and youth experiencing disproportionate negative economic impacts or learning loss**

- **The CollegeBound Foundation received a \$2 million grant** to provide Last Dollar scholarships to Baltimore City public high school graduates whose expected family

contribution and financial aid package total less than the cost to attend college. A report from the consulting firm EAB<sup>11</sup> found that COVID-19 affected how students and families interact with financial aid resources, with a heightened impact on first-generation and low-income students. See Section 2F-7 for more information.

- **HeartSmiles** provides mentorship, career advancement opportunities, leadership opportunities, and mental and physical health support to youth in Baltimore City. The programming is modeled around peer-to-peer mentorship, in which former program participants mentor and partner with current participants. Some career advancement programs they implement through ARPA support include DJ and barbering classes. The organization also implements the "From Squeegee to Success" program. This youth-led process allows youth who squeegee in Baltimore City to create success plans through professional development and meaningful connections to industry experts that align with their career aspirations. As of July 12, 2024, HeartSmiles has **enrolled 214 youth** in their ARPA-funded programming.
- **Year-Round YouthWorks** is an initiative that enables nearly **200 youth** to continue working with their summer employer during the Fall and Spring. The first year of YouthWorks Year-Round launched in Fall 2023. This opportunity allows Baltimore City juniors and seniors to work during the school year, gain sustained exposure to areas of career interest, have increased opportunities to develop these critical skills, and earn a steady paycheck as youth participants continue to navigate the impacts of the COVID-19 pandemic. See Section 2B-2 for more information.

***Small, minority, and women-owned businesses and organizations that experienced negative economic impacts***

- The **Downtown Rise** initiative will receive **\$4 million** in ARPA grant funds this calendar year. The program will address the negative economic impacts affecting the Downtown Management Authority (DMA) by providing support to small businesses through assistance programs such as the Façade Improvement Program (exterior façade improvements); Operation Storefront (interior and exterior store improvements); and BOOST (technical and financial assistance to BIPOC-owned businesses) and revitalizing alleyways with infrastructure improvements and artwork. The program will provide business-assistance grants to at least 16 small businesses and one nonprofit. The program will also engage local creative entities to create artwork and programming within the DMA boundaries.
- **City Dibs** is a fellowship program designed for **28 historically underrepresented Baltimore City small business owners** to receive coaching, training, and support for re-launching or expanding their businesses. Entrepreneurs of color can face unique challenges in establishing thriving businesses. No group of small businesses was harder hit by the COVID-19 pandemic than [Black-owned businesses](#). The program's capacity-building framework supports entrepreneurs and nonprofit leaders, providing individual leadership support, team building, financial planning, fundraising, evaluation and logic model training, capital investment, and land

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<sup>11</sup> <https://eab.com/resources/infographic/parents-of-college-bound-students-claim-covid-19-costs-top-concerns/>

trust/collective land ownership legal support. Fellows have received **181 hours of technical assistance** through the program and \$170,000 in grants.

- The Baltimore Development Corporation's (BDC) **Small Business Relief program** provided direct grants to minority-owned, women-owned, and small businesses disproportionately by the COVID-19 pandemic. Out of **464 small businesses served**, **91%** of businesses reported non-white ownership, and **73%** reported some female ownership. Additionally, **78%** of awarded small businesses had five or fewer employees, and **94%** had 10 employees or fewer. Demographic information for each component of the **\$25 million Economic Recovery Fund** can be found in the table below. See Section 2B-1 for more information.

**Table 8: Demographic Breakout of Economic Recovery Fund Awardees by Fiscal Agent**

Awardee	Located in QCT During Application	Located in Current QCT	Reported Demographic Information	Minority Led	Woman Led	Minority and Woman Led
Baltimore Civic Fund	60%	39%	98%	59%	73%	44%
Baltimore Development Corporation	60%	43%	>99%	91%	73%	66%
Baltimore Office of Promotion and the Arts	63%	40%	100%	63%	48%	29%
Family League of Baltimore	53%	62%	73%	98%	89%	86%
Visit Baltimore	51%	11%	38%	57%	0%	0%
<b>Overall</b>	<b>59%</b>	<b>44%</b>	<b>92%</b>	<b>80%</b>	<b>73%</b>	<b>53%</b>

The Baltimore Development Corporation data is through June 2024. Data for the other grantees represent final performance metrics since their projects are complete.

**Resources and Opportunities at City Recreation Centers and Libraries**

Recreation centers and libraries are critical hubs of neighborhood activity—spaces to learn, play, and connect. Across Baltimore City, neighborhoods have 43 recreation centers and 22 library branches, including the Central Library. ARPA provided an opportunity to address essential capital improvements and bring new resources that better meet the needs of 21st-century residents.



The following map displays the many recreation centers and libraries that will see facility improvements and/or the deployment of indoor and outdoor public Wi-Fi.

Collectively, ARPA is providing **\$70.1 million to benefit recreation facilities and libraries:**

- **\$50.5 million to improve recreation facilities** managed by the Baltimore City Department of Recreation and Parks, including new recreation centers, pools, athletic courts, playgrounds, and a nature trail;
- **\$4.4 million to bring indoor and outdoor public Wi-Fi to 45 recreation centers;**
- **\$10.8 million to replace HVAC systems at libraries**, many of which serve as cooling centers during the hottest months of the year; and
- **\$4.4 million to advance digital equity at libraries** by hiring digital navigators, reimagining indoor computer spaces, expanding outdoor Wi-Fi, and adding to the library's core collection and high-tech library of things.

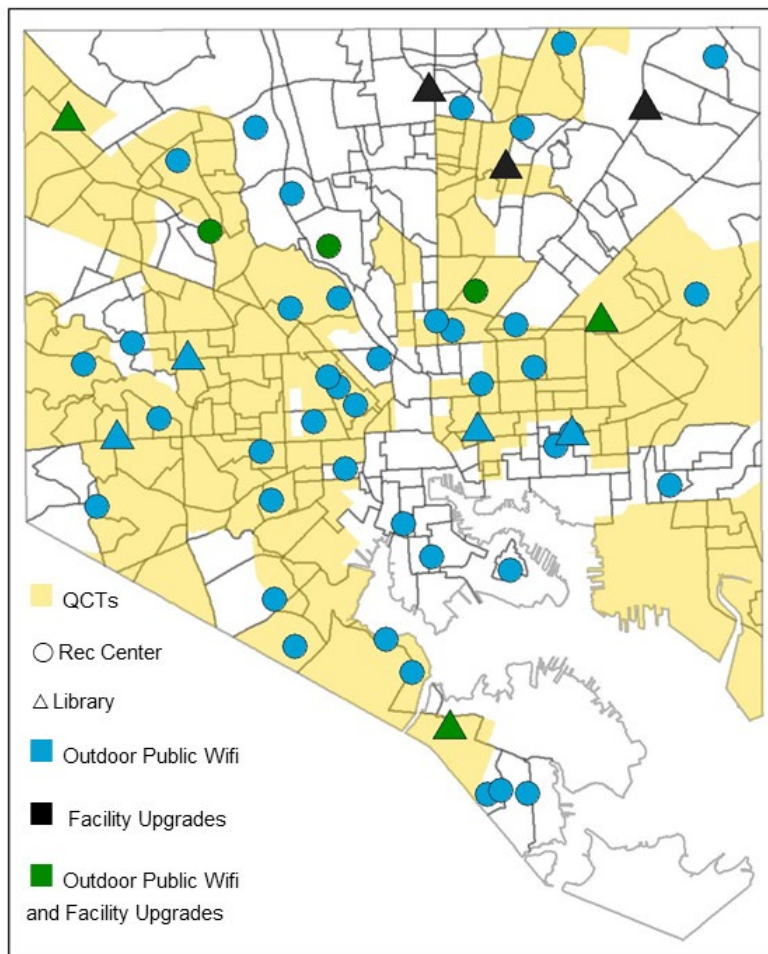


Figure 20: Recreation Facilities and Libraries Receiving New Resources Through ARPA. Data as of June 2024.

Additionally, the following map demonstrates that many of the ARPA-funded improvements to recreation facilities occurred in areas with low to moderate access to recreation resources.

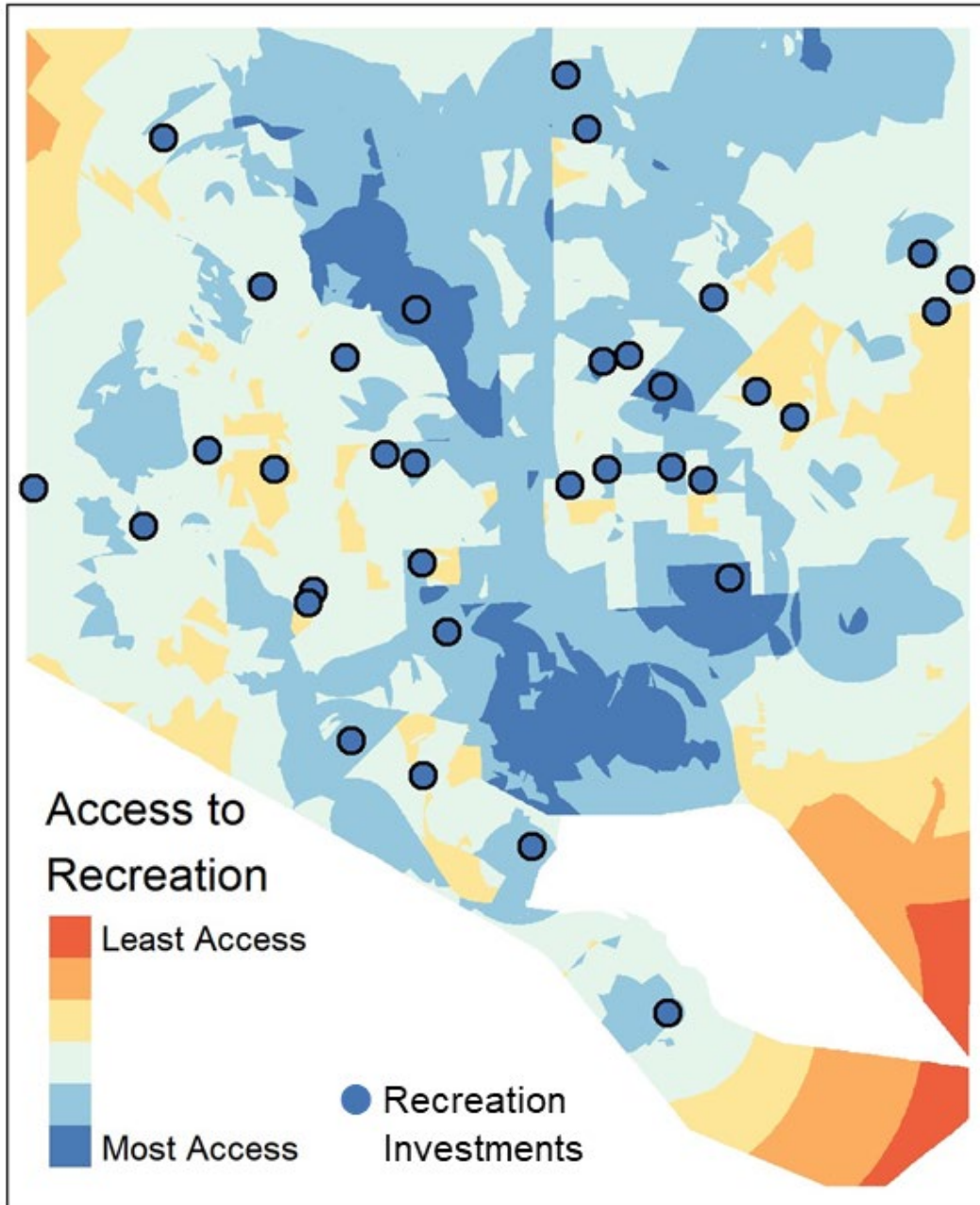


Figure 21: BCRP Investments Compared to Geographic Recreational Equity. Recreation Equity data as of CY2022; BCRP facility locations as of June 2024.

### Equitable Selection of Sidewalk and ADA Ramp Repairs

BCDOT's project to repair sidewalks and ADA ramps involved a selection process that followed criteria from Baltimore City's Complete Streets Manual, published in March 2021. According to the [Manual](#), Baltimore City has 3,600 miles of sidewalks. A data-driven process guides improvements and repairs based on equity, safety, sidewalk condition, user needs, and connectivity. Previous sidewalk replacement and repair have been guided through requests routed through the 311 system, but prioritizing work by request does not equitably distribute the work.

Sidewalk project locations are prioritized through a multi-step process, including a conditions assessment, identifying immediate safety issues, implementing an equity assessment, and selecting sidewalks adjacent to private properties in disadvantaged areas. Similarly, **the 317 ARPA-funded project locations** are distributed across the city. BCDOT determined the locations based on areas close to mobility corridors, healthcare, educational, and employment facilities, and areas historically associated with high pedestrian-vehicular accidents, among other considerations.

## **3B: Program Implementation and Outcomes**

In addition to designing programs that prioritize low-income communities and minority neighborhoods, the Recovery Office is applying an equity lens when tracking implementation and outcomes. This section describes the three methods used to understand better who is primarily benefiting from ARPA funds and where investments are occurring within Qualified Census Tracts, neighborhoods, or ZIP codes: program evaluation, performance data disaggregated by demographic characteristics, and geospatial visualizations like the Impact Indicator StoryMaps.

This section illustrates each method.

### **3B – 1: Program Evaluation**

As discussed in the "Use of Evidence" section, the Recovery Office is partnering with the University of Baltimore to complete nine program evaluations. Equity is one of the criteria used to prioritize and select programs.

#### ***Violence Prevention - Neighborhoods***

Baltimore's investment in violence prevention is the second largest ARPA investment in public health after the grant to the city's Health Department. Released in July 2021, the [Baltimore City Comprehensive Violence Prevention Plan](#) describes a comprehensive and coordinated strategy to reduce violence in the city.

The Coordinated Neighborhood Stabilization Response (CNSR)—one of the community violence interventions deployed by MONSE—activates MONSE and its CBOs to provide City resources to a six-block radius surrounding an extreme trauma incident. More than 29 CNSR activations have occurred since June 2022, the most prominent of which was the activation immediately after the mass shooting on July 2, 2023, in Brooklyn Homes. Over a dozen resources and direct services were offered on-site during this activation, including housing assistance and emergency relocation, mental health counseling, employment assistance, legal aid and advocacy, and conflict mediation. More than 60 partners coordinated to



deliver these resources and support to the community. MONSE published an [after-action report](#) that details their approach and the outcomes observed after the CNSR activation.

Because the CNSR activations are a novel approach in Baltimore to responding to violence and trauma, have the potential for significant positive impact, and focus on neighborhoods often dealing with poverty and lack of investment, the Recovery Office and UB selected CNSR for program evaluation.

This evaluation will be conducted in two stages. The first stage will consist of a process evaluation that examines the process's strengths and weaknesses, describes the context of interventions, identifies areas of improvement and barriers to implementation, and evaluates the program's reception by MONSE staff, CBOs, and neighborhood partners. The process evaluation will be a collaborative process with MONSE, with regularly scheduled check-ins to share insights that can enhance project outcomes.

The second stage will be an outcome evaluation that examines the program's overall community impact. Because the process evaluation aims to shape and enhance the outcome evaluation, the questions will be shaped and finalized throughout the evaluation.

### ***Guaranteed Income***

The Baltimore Young Families Success Fund (BYFSF), a guaranteed income pilot project, is part of a network of projects through Mayors for a Guaranteed Income (MGI), which advocates for a national policy on guaranteed income. To contribute to the national body of research on this anti-poverty intervention, the BYFSF includes a Randomized Control Trial (RCT) program evaluation. See Section 2B-3 for more information about BYFSF.

In June 2024, evaluators released [the interim report](#), describing findings from the first year of survey data. "Initial findings show participants increased their income, were more likely to transition to independent living situations, and reported improved mental and emotional health. These results demonstrate early potential for GI as an intervention to improve the overall well-being of young families."<sup>12</sup>

### **3B – 2: Demographic Data**

#### ***Workforce Development***

Occupational training, subsidized employment, and workforce support delivered through MOED prioritize unemployed and underemployed residents, particularly the most disadvantaged job seekers, including returning citizens, opportunity youth, and public assistance recipients. These workforce programs were designed to improve the chances of economic success for individuals who were disadvantaged before the COVID-19 public health emergency and subsequently disproportionately impacted since its onset. For more details about the three referenced programs, Train Up, Hire Up, and Small Business Wage Subsidy, see Section 2B-2.

MOED collects demographic data about its participants and provides this data to the Recovery Office on a quarterly basis. This consistent collection of demographic data, as

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<sup>12</sup> <https://www.abtglobal.com/insights/publications/report/guaranteed-income-after-one-year-in-baltimore>

shown in the following table, will enable MOED and the Recovery Office to evaluate results using an equity lens once the programs are complete. The University of Baltimore will conduct a program evaluation of both the Hire Up and Train Up initiatives.

**Table 9: Demographic Characteristics of Train Up/Hire Up Completers Who Obtained Unsubsidized Employment**

Characteristics	Train Up	Hire Up	Total
Age: 17 Years	1	0	1
Age: 18-24 Years	26	14	40
Age: 25-35 Years	47	19	66
Age: 36-49 Years	31	23	54
Age: 50-65 Years	6	13	19
Age: No information provided	0	2	2
Gender: Female	87	11	98
Gender: Male	24	54	78
Gender: No information provided	0	6	6
Race: American Indian or Alaskan native	1	0	1
Race: Asian	0	0	0
Race: Black	90	58	148
Race: Hawaiian or Pacific Islander	0	0	0
Race: Two or more races	2	0	2
Race: White	2	0	2
Race: No answer	16	13	29
<b>Total</b>	<b>111</b>	<b>71</b>	<b>182</b>

Data as of June 2024.

### 3B – 3: Geographic Distribution of Funding

Because of Baltimore's well-documented history of redlining the patterns of racial and economic segregation still evident in Baltimore's neighborhoods and Treasury's guidance to prioritize Qualified Census Tracts, the Recovery Office is working with the University of Baltimore to describe *where* ARPA investments are making an impact. [The ARPA Dashboard](#) also has a "Project Performance" tab where residents can access and explore maps.

Through these two efforts, the Recovery Office is publishing geospatial data about where:

- Residents can access free public Wi-Fi;
- Capital investments are being made;
- Affordable housing investments are being made;
- Residents participating in workforce development programs live; and
- Small businesses and nonprofits that have received economic relief are located.

The Recovery Office is also collecting geospatial data in other programmatic areas, and more data will be published in the coming months. This section contains three examples of geospatial visualization.

**Mayor's Office of Employment Development**

MOED collects and shares data about the neighborhoods where participants live. The following map shows where Hire Up and Small Business Wage Subsidy Program participants live. Both programs offered the opportunity for unemployed or underemployed residents to access fully subsidized employment – for six months at City and quasi-governmental agencies through Hire Up and for 10 weeks at small minority and women-owned businesses through the Small Business Wage Subsidy Program. Many neighborhoods where participants live are within Qualified Census Tracts, and the reach of the subsidized employment programs extends city-wide. The map in this section was first presented in the 2023 Recovery Plan with data from that period.

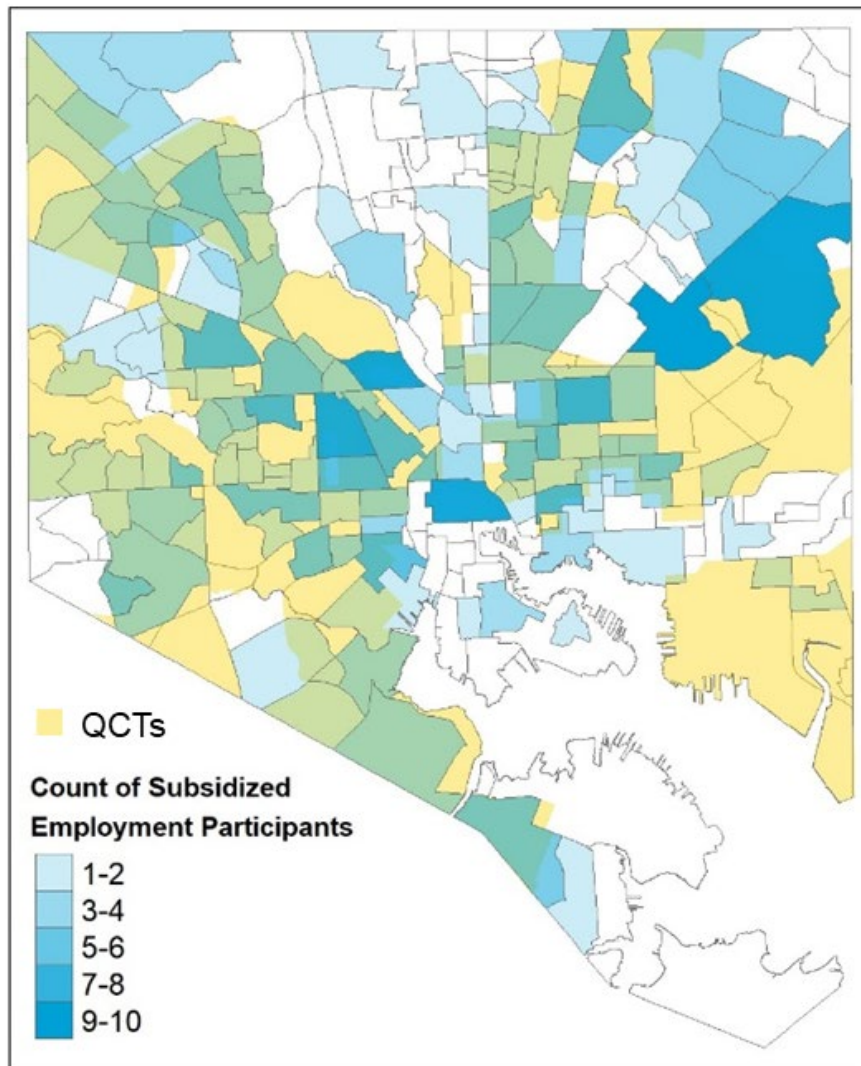


Figure 22: MOED Subsidized Employment Participants by Neighborhood. Data as of June 2024. Map reflects the residential neighborhood of participants in Hire Up and the Small Business Wage Subsidy Programs.



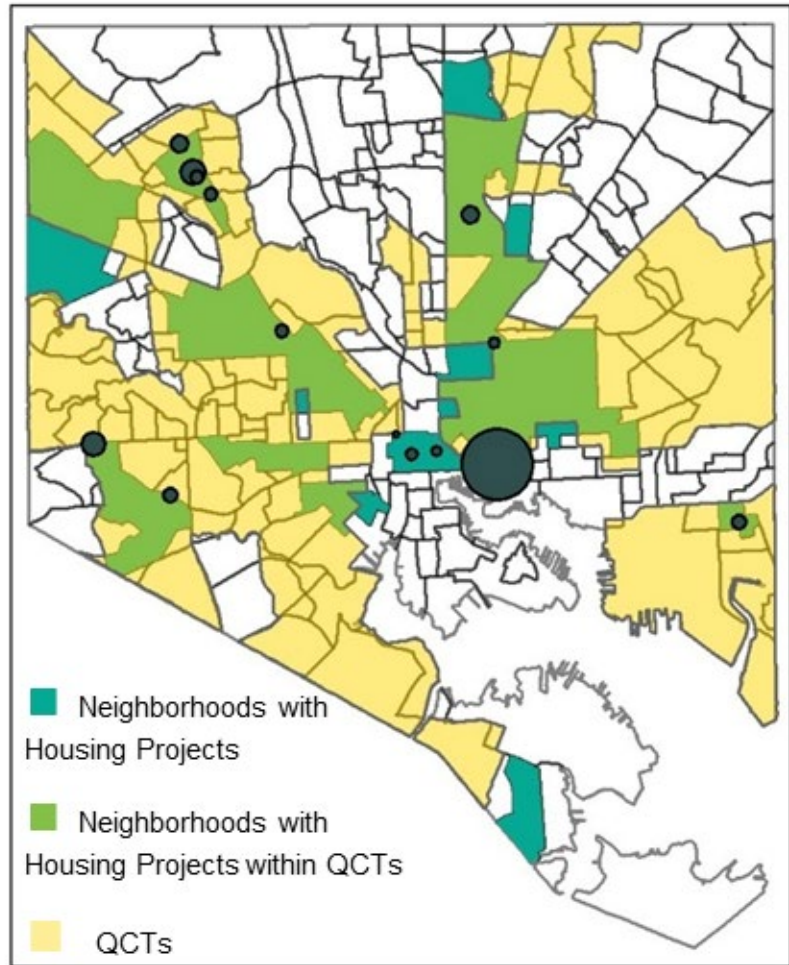
### Neighborhoods with Housing Investments

In March 2022, Mayor Scott announced a historic \$100 million investment into housing initiatives, with DHCD as the lead agency. In addition, Mayor Scott announced a \$75 million investment into addressing homelessness and multiple investments with nonprofits addressing housing instability and lack of affordable housing. These investments total \$179.7 million, about 30% of the total ARPA allocation. (The [ARPA Dashboard](#) has more information about which projects are assigned to the housing topic, a categorization method that builds on Treasury's Expenditure Categories.)

Of the 35 housing grants that comprise the \$179.7 million investments, 22 projects are place-based, meaning that activities may only occur within a set of target neighborhoods or at a specific address. The other 13 projects are not bound to a set of neighborhoods but are rather focused on supporting groups—like people experiencing homelessness—regardless of their physical location.

Of the 22 place-based projects, the Recovery Office has the list of target neighborhoods, the list of locations of new affordable housing units, and lists of addresses where services like home repair were provided. **These 22 projects, many in QCTs, represent approximately \$103 million, or 16% of the total ARPA allocation.**

This map will be updated as implementation continues.



Number of New Affordable Housing Units Supported by ARPA Funding

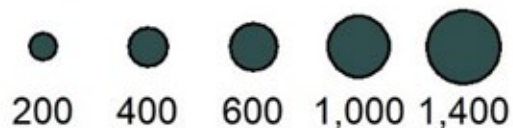


Figure 23: Neighborhood Locations of Place-Based ARPA Housing Investments. Data as of June 2024.



"Uplands is a prime example of how my equitable neighborhood development agenda comes together. **This project is leveraging hundreds of millions in private investment, creating jobs, and providing housing in communities that would otherwise be out of reach for many of our city's families.**"



- Mayor Brandon M. Scott, Groundbreaking Celebration for Uplands Master Plan Phase II



## 4. Community Engagement

Since the last annual report, the Recovery Office has worked to expand the inclusion of ARPA partners into its overall strategies to keep Baltimore residents informed on how ARPA funding is being spent in their communities. The Recovery Office's most immediate focus is to uphold data transparency, increase the digital presence of ARPA-funded projects, and support and share our partners' community engagement efforts.

### 4A: Transparency and Communications

#### 4A-1: Recovery Office Website

The Recovery Office uses its website to inform the community and the public about how ARPA funding is allocated and expended. There, visitors can find information such as:

**ARPA Impact Indicators:** In March of this year, Mayor Scott announced the launch of ARPA Impact Indicators, an interactive resource designed to provide residents with insights into the impact of the \$641 million in ARPA funds allocated to Baltimore City.

ARPA Impact Indicators—the result of a collaboration between the University of Baltimore's Baltimore Neighborhood Indicators Alliance Jacob France Institute and the Recovery Office—offers a view of Baltimore's conditions at the neighborhood level before and during the COVID-19 pandemic. Through a series of StoryMaps, residents can explore vital indicators such as vacancy trends, housing affordability, home rehabilitation, employment levels, the digital divide, and capital investments.

**Reports and Resources:** Past annual and quarterly reports submitted to the U.S. Treasury, including "At-a-Glance" documents that accompany Treasury reports to help readers digest report data quickly and effectively. This section contains annual and monthly reports to the Baltimore City Council and fact sheets to help partners implement ARPA funds, including topics such as equity and capital investments.

**Funding Announcements:** All public announcements made by the Scott Administration, with a description of the amount, purpose, and recipient of the funding. The first funding announcement was made on October 20, 2021. Since the last report, four new funding announcements have been made:

- [Baltimore City Fire Department, May 1, 2024;](#)
- [Mayor's HBCU Fellowship Initiative, February 29, 2024;](#)
- [Direct Care Workers, September 27, 2023;](#) and
- [Diversity in Arts Grant, September 19, 2023.](#)

**ARPA Dashboard:** This dashboard provides details regarding proposals for funding, funded projects, and project performance. Built and managed by the Recovery Office, viewers can filter data to reflect their interests.

Since the start of the last calendar year, the Recovery Office has started publishing performance data, including interactive maps, within the ARPA dashboard. As programs are implemented, more data will be published.



## 4A-2: Digital Campaigns

### Overview

Social media digital campaigns are the Recovery Office's primary vehicle to inform the community about how ARPA funding is allocated and expended. The Recovery Office acquired a new social media platform, Threads, bringing our social media real estate to four platforms: [Instagram](#), [LinkedIn](#), [Threads](#), and [Twitter](#). Some posts have a specific focus and are uniform across all platforms.

The Recovery Office continues to produce ARPA Insight Stories, found in the website's "[News](#)" section, which provides real-life accounts of the impacts of ARPA funding in Baltimore City. Past stories have included investments in food insecurity, services for the city's immigrant population, childcare providers, and the small wage subsidy program. More recent ARPA-funded initiative stories include:

- The Office of Broadband and Digital Equity's Digital Equity Fund, managed by the Baltimore Civic Fund, funding to [Bridge Baltimore's Digital Divide](#),
- The Mayor's Office of Employment Development (MOED) and Lyft, Inc.'s partnership initiative, [Let's Ride to Work](#),
- [Empowering Baltimore's Youth Post-Pandemic](#),
- The Greater Baltimore Urban League's [Justice-Impacted Workforce Development initiative](#),
- [Confronting and Eliminating Barriers to Immigrant Success](#) and
- An [immersive documentary-style video](#) produced by the Recovery Office and Baltimore City Office of Cable and Communications (also known as CharmTV) on the impact of the Clean Corps maintenance and waste-removal project.

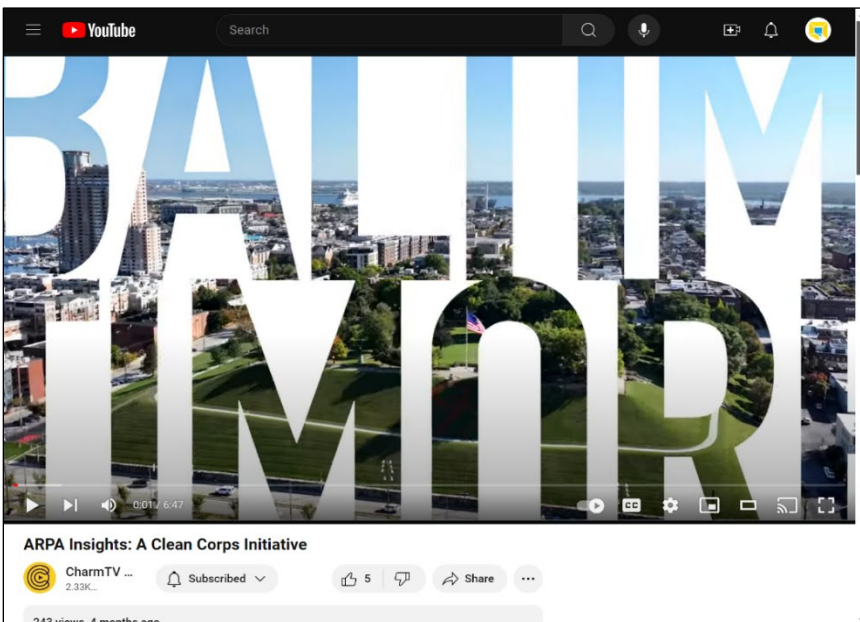


Figure 24: A still image from the Clean Corps documentary-style video produced by the Recovery Office and CharmTV.

### Engagement Results

The Recovery Office has focused on building and leveraging collaboration on social media platforms such as Instagram, LinkedIn, Threads, and Twitter, which has increased followers and reach since the last annual report. Instagram is the most popular and accessed platform of the four. There has been a significant spike in engagement on this platform, partly due to the exposure of ARPA funding in outside media platforms and because of collaborations, tags, and reposts of engaging media and stories. Two posts received over 60,000 engagements in one three-month period, representing a 7400% difference in reach—the number of different users that see content compared with followers of the Recovery Office's page.

#### 4A-3: Public Availability

The Recovery Office is available for additional public interactions in two ways: public hearings and press availabilities. The Baltimore City Council hosts public hearings to gather information, solicit feedback, or make decisions on specific issues, policies, or proposed regulations; these hearings are open to the public, allowing individuals and organizations to present their views, provide evidence, and ask questions. The Recovery Office, through the Mayor's Communications Department, has interacted with the press to fulfill a variety of strategic, operational, and public service goals. These interactions are essential for maintaining transparency, disseminating information, managing public perception, and ensuring accountability. The press, especially local news outlets, serves as a bridge between the agency and the public, facilitating the flow of information.

- Mayor Brandon M. Scott produced a [video](#) celebrating the third anniversary of the signing of the American Rescue Plan Act.
- Mayor Brandon M. Scott conducted a [press announcement](#) alongside the Recovery Office and the University of Baltimore, launching the ARPA Impact Indicators website. The Recovery Office also released a [video](#) introducing the new website and partnership.
- The Recovery Office participated in a [Baltimore City Council Hearing](#) on February 15, 2024.
- The Recovery Office participated in a [Baltimore City Council Budget Hearing](#) on May 23, 2024.

#### 4A-4: Future Engagement

As ARPA-funded programs continue, the Recovery Office will work to expand both our reach and the social footprint of our funded partners to communicate and elevate the progress on projects by:

- Identifying ARPA partners that may not have the resources to sustain a community engagement campaign
- Leveraging partners with strong social media presence and working to collaborate on engaging stories and media.

#### 4B: Issue-Specific Engagement

All partners have made various community engagement efforts on the ARPA-funded programs and activities. The multiple efforts are detailed below:

##### 4B-1: COVID-19 Response and Health

###### ***Health Department***

- Produced a COVID-19 vaccination ad campaign aired on TV, radio, and social media - encouraging older adults to stay current on the COVID-19 vaccine. To date, the social media ads have been viewed 1.6 million times. Billboards were also posted in 10 high-traffic areas around the City.
- Continuing vaccination and testing clinics through their TIKE (To Immunize Kids Everywhere) program and The SPOT mobile van team, a partnership with Johns Hopkins University, which, in addition to testing for COVID-19, also provides low-threshold substance use disorder (SUD) treatment.

- Numerous VALUE communities' engagement events were held to promote COVID-19 vaccination. These engagement efforts occur at various community events, including schools, senior centers, food distribution sites, and health/resource fairs.
- Conducting focus groups that test different messaging strategies to target populations.

**Planning Department**

- Online SNAP team conducted 25 training and tabling events with community members, community-based organizations, and city government agencies.

**Nonprofit Partners**

- **Black Yield Institute** holds monthly workshops to sign up new grocery co-op members and hosts weekly pop-up markets.

**4B-2: Violence Prevention**

**Mayor's Office of Neighborhood Safety and Engagement**

- Held press announcement: [Cherry Hill Safe Streets formally opens at new site in partnership with Catholic Charities of Baltimore](#)
- Held hearings on the Returning Citizens Behind the Wall (RCBTW) initiative.
- In coordination with the Mayor's Office of Immigrant Affairs (MIMA), City of Refuge, and Casa, the Brooklyn community hosted a Latinx resource fair serving over 300 individuals.
- Hosted a special event with Let's Thrive and Moms Demand Action in honor of Gun Violence Awareness Day

**4B-3: Training and Education**

**Mayor's Office of Employment Development**

- Partnered with community organizations that provide occupational training to serve residents with barriers to services.
- Promoted programs through full-service one-stop career centers, as well as at Community Job Hubs, and co-located workforce services at community-based organizations

**Nonprofit Partners**

- **B360** hosted three dirt bike clinics throughout Baltimore City to engage youth and young adults in

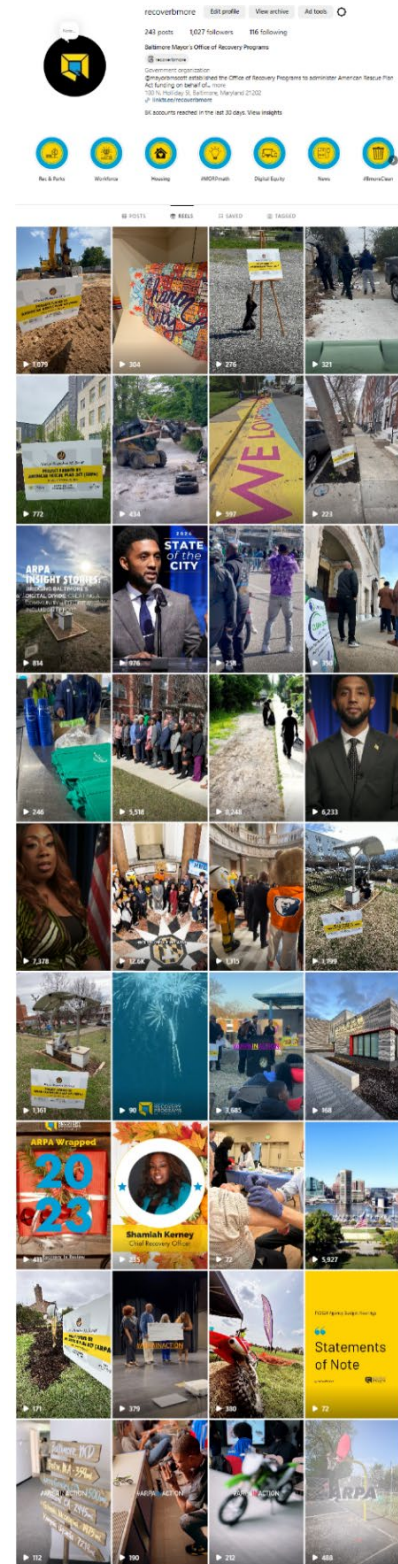


Figure 25: Images from the @recoverbmore Instagram account



hands-on STEM learning, curb violence during spring break, and recruit more instructors and youth for its upcoming summer camp

- **Wide Angle Youth Media's** programs team hosted various engagement events to build community connections with returning and new families, share resources, and inform families of upcoming summer program opportunities.
- **Baltimore Urban League** hosted quarterly job/resource fairs and held several job readiness/soft skills training sessions at the Enoch Pratt Library.

#### 4B-4: Household Assistance

##### **Mayor's Office of Homeless Services**

- MOHS held a press announcement: [MOHS Awards \\$1.5 million in ARPA Funding to Support Unhoused Youth in Baltimore](#)
- MOHS held a press announcement: [City of Baltimore Reaches Deal to Acquire Two Hotels in Response to Housing Crisis](#)
- MOHS held a press announcement: [Mayor Scott Announces Two New Programs to Support Housing Opportunities for People Exiting Homelessness](#)
- Created an annual report and published a monthly newsletter highlighting ARPA initiatives and providing current updates and information.

##### **Nonprofit Partners**

- Mayor Scott and 1199SEIU held a press announcement: [Mayor Scott Announces \\$2 Million "Direct Care Worker Relief" Grant Alongside 1199SEIU](#)

#### 4B-5: Business Assistance

##### **Mayor's Office of Arts & Culture**

- MOAC held a press announcement: [Mayor Scott Announces Recipients of ARPA-Funded \\$3.6 Million](#)
- MOAC held a press announcement: [Mayor Scott Announces \\$6.25 Million Investment in Baltimore's Arts Community, Including \\$4.5 Million](#)

##### **Nonprofit Partners**

- **Baltimore Corps** held a press announcement: [Mayor Scott Partners with Baltimore's HBCUs to Launch ARPA-Funded Fellowship Program](#)
- **Downtown Partnership of Baltimore** held a press announcement: [BOOST program offers short-term spaces in Harborplace](#)

#### 4B-6: City Services

##### **Department of Housing and Community Development**

- DHCD held a press announcement with Mayor's Office of Homeless Services: [Permanent Supportive Housing Gets ARPA-Funded Boost in Baltimore](#)
- Held Groundbreaking with ARPA Partner ReBuild Baltimore: [Groundbreaking for Greenmount Park Apartments and the Johnston Square Branch of the Enoch Pratt Free Library](#)

##### **Recreation & Parks**

- BCRP held a press announcement: [Mayor Scott, Rec & Parks Announce Construction Plans for a Brand-New, ARPA-Funded Coldstream Aquatic Center](#)

- BCRP held a press announcement: [Mayor Scott, Rec & Parks Announce Construction Plans for a Brand-New, ARPA-Funded Towanda Aquatic Center](#)
- BCRP held a press announcement: [Mayor Scott, BCRP Unveil Plans for New ARPA-Funded Gardenville Recreation Center](#)
- BCRP held a press announcement: [City Utilizing ARPA Funding to Upgrade Several Playgrounds in Connection With Its Rec Rollout'](#)
- BCRP held a press announcement: [Ground Broken on New Indiana Avenue Playground Funded By ARPA Investment](#)
- Held several town hall-style meetings with elected officials to gain feedback on planned projects.

### **Mayor's Office of Broadband and Digital Equity**

- Held a press announcement: [Mayor Scott Announces Grant Applications Now Open for Round Two of the Digital Equity Fund](#)
- Held a press announcement: [Mayor Scott Introduces FreeBmoreWiFi, Baltimore's Free Public Wi-Fi Network](#)
- Hosted a meeting for the Rural Urban Digital Coalition, bringing local and statewide representatives together.
- Held Baltimore City agency training sessions and engaged community event organizers on digital resources available to the public to support BDE's larger community engagement strategy.
- Hosts virtual community meetings on topics ranging from digital equity to Chromebook distribution.

### **Department of General Services**

- Held press announcement: [Mayor Scott, City Agencies Highlight the Return of Weekly Recycling](#)
- Coordinated a kick-off campaign to alert residents about the return of weekly recycling by delivering all 20 ARPA-funded load packers.
- Held a press announcement with ARPA partner Enoch Pratt Library: [Grand reopening at Walbrook branch of Enoch Pratt Free Library](#)

### **Fire Department**

- BCFD held a press announcement: [Mayor Scott Announces \\$10 Million ARPA-Funded Investment in the Baltimore City Fire Department](#)

### **Mayor's Office of Immigrant Affairs**

- Hosted its Language Access Oversight Committee meeting, presenting updates and progress on MIMA's Language Access Project.
- Presented on the Language Access Program during the Baltimore Immigration Summit.
- Provided multiple trainings for organizations that reach out to communities where limited English proficiency (LEP) individuals reside in Baltimore.
- Hosted outreach tables at culturally relevant festivals and events, including back-to-school sneak peeks, the Mayor's Back to School backpack giveaway, the Haitian Caribbean Festival, the Folkloric Festival, and CASA's Resource fair.



"...multiple agencies have partnered together to ensure that Baltimore's most underserved communities receive access to key services to **keep our communities clean** through an effort called Clean Corps."



- Mayor **Brandon M. Scott**, Clean Corps Video





## 5. Labor Practices

Mayor Scott committed funding for various housing, recreation, and parks projects and general capital improvements such as heating, cooling, and air ventilation. Baltimore City is committed to promoting strong labor standards in collaboration with City agencies, workforce development partners, and stakeholders. To affirm our commitment to strong labor standards and practices, the Recovery Office executes a formal agreement with funded agencies and organizations, which includes a section on prevailing wages and reporting requirements. In addition, follow-up questions regarding an entity's efforts to affirm fair labor practices are also asked and recorded as a part of the Recovery Office's records.

**“Every young person deserves access to world-class facilities, and we’ve already seen the impact that upgrades like this can make ...** While these projects require a small amount of patience, the vast majority of our pools will be open across the city this summer, and the brand-new Towanda Aquatic Center will be well worth the wait when it reopens soon.”



- Mayor **Brandon M. Scott**, Mayor Scott, Rec & Parks Announce Construction Plans for a Brand-New, ARPA-Funded Towanda Aquatic Center



## 6. Use of Evidence

The Recovery Office is using evidence-based practices across its ARPA project portfolio at each stage of the grant lifecycle, including:

- Program evaluations designed and conducted by the University of Baltimore, the Recovery Office's university partner;
- Impact Indicators measured and published to track the long-term effects of ARPA;
- Evidence-based interventions as documented through memorandums written by the University of Baltimore; and
- Performance measures collected monthly or quarterly from grantees, as described in Section 7 of this report.

### 6A: Program Evaluation

The Recovery Office is partnering with the University of Baltimore (UB) to plan and complete program evaluations for various ARPA-funded projects. Program evaluations begin this year and are expected to be completed by June 2026. The results will inform which programs to recommend for ongoing funding and describe the long-term impacts of ARPA funding on Baltimore communities.

The Recovery Office and UB have modified planned evaluations since the last annual report. The following projects have been selected for evaluation:

- Digital Equity Fund – BCIT-BDE
- Buy Back the Block – Live Baltimore
- Hire Up and Train Up – MOED
- Housing Navigation and Landlord Engagement – MOHS
- Coordinated Neighborhood Stabilization Responses (CNSR) – MONSE
- Preventing Home Loss of Baltimore's Most Precious Citizens – Parity
- Downtown BOOST – Downtown Partnership of Baltimore
- Clean Corps: Creating a Cleaner and Healthier Baltimore – Department of Planning
- Community Arts Fund – United Way of Central Maryland

In an example of a planned evaluation, the University of Baltimore will investigate four research questions related to the Digital Equity Fund, a new program for the City of Baltimore:

1. How have digital equity programs and initiatives changed and responded to emerging needs since the onset of the COVID-19 pandemic?
2. How did grant programs seek to expand, enhance, or improve digital literacy and inclusion in Baltimore?
3. Did the approaches developed and used across the three grant types result in measurable improvements in digital inclusion and/or digital literacy?
4. Did the approaches used across the three grant types set up communities and neighborhoods to build upon or sustain digital equity or digital inclusion initiatives?

To respond to these research questions, UB will conduct:

- Analyses of grant applications and completed grant activities



- Literature reviews of comparable digital literacy and digital inclusion activities in other U.S. cities
- Analyses of Affordable Connectivity Program (ACP) enrollment data
- Surveys of participants in education, outreach, planning, or implementation programs supported by the Digital Equity Fund

In addition to the evaluations selected by the Recovery Office and UB, other City agencies and subrecipients have initiated program evaluations with other research partners. Thus far, UB has reviewed four program evaluation plans and provided recommendations to agencies or subrecipients to strengthen evaluation methodology or objectives.

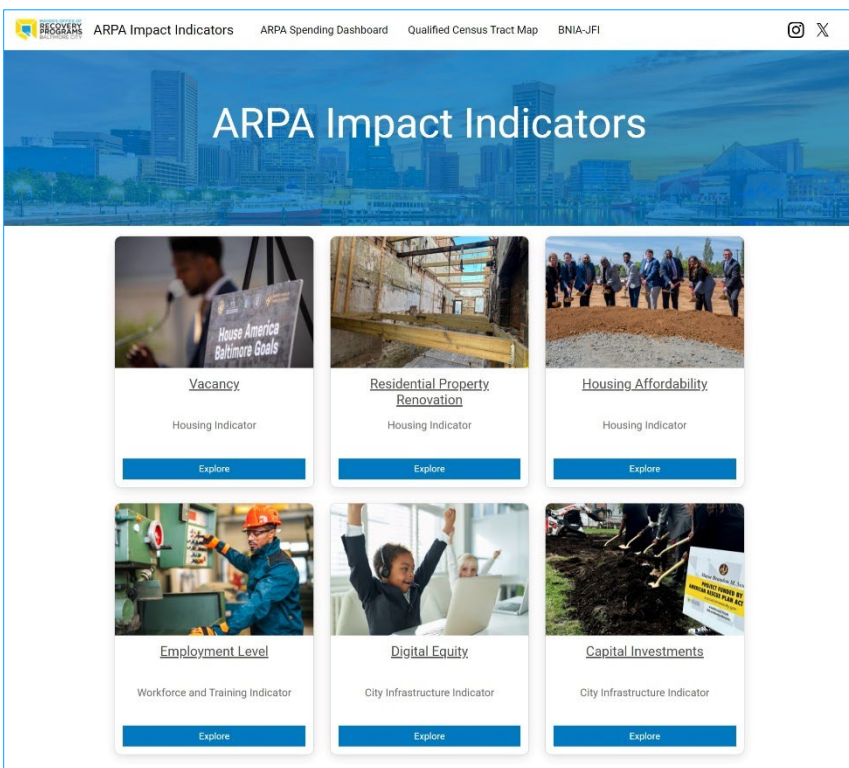


Figure 26: The ARPA Impact Indicators landing page

### 6B: Impact Indicators

On March 11, 2024, the third anniversary of the signing of the American Rescue Plan into law, the Recovery Office and the University of Baltimore published the first set of [Impact Indicators](#), including Vacancy, Residential Property Renovation, Housing Affordability, Employment Level, Digital Equity, and Capital Improvements. Additional measures beyond these six will be published in the coming months.

The Impact Indicator StoryMaps establish a baseline for where the City of Baltimore was prior to receiving ARPA funding and create a framework to track progress moving forward. Through these StoryMaps, residents can see where ARPA investments have been made and anticipate how conditions will change in the coming years.

In the Vacancy indicator, for example, readers can view the vacant residential

property trend three years before the COVID-19 pandemic, comparing city-wide rates to rates within Qualified Census Tracts. In an interactive map, readers can view vacancy rates by neighborhood and see where ARPA-funded investments have been made to reduce vacancy rates. This StoryMap will be updated regularly, showing how these rates change over time, including in the neighborhoods with ARPA investments.

### 6C: Funding Allocated to Evidence-Based Interventions (EBI)

There are 20 projects that use EBIs supported by "Strong" or "Moderate" evidence, as described below. Projects supported by "Preliminary" evidence only are listed in the table below for informational purposes.

**Table 10: Evidence-Based Classification and Rationale for Expenditure Category 1 and 2 Projects**

Evidence-Based Classification and Rationale	
EXPENDITURE CATEGORY 1	
<b>Violence Intervention – Project ID 26H1D11 – EC 1.11</b>	
Violence Intervention	<p>Type of Service: Building Public Safety</p> <p><b>Moderate evidence</b>– Using community-trained violence interrupters to deploy de-escalation techniques can result in measurable reductions in gun violence.</p> <p><u>Two Selected Citations</u></p> <ul style="list-style-type: none"> <li>• <i>Cure Violence: A Public Health Model to Reduce Gun Violence</i><sup>13</sup></li> <li>• <i>Cure Violence: Treating Violence as a Contagious Disease</i><sup>14</sup></li> </ul>
<b>Baltimore Violence Intervention and Protection (VIP) Project – Project ID 26H1D11 – EC 1.11</b>	
Baltimore Violence Intervention and Protection (VIP) Project	<p>Type of Service: Building Public Safety</p> <p><b>Moderate evidence</b> - A review of the National Institute of Justice’s Crime Solutions database indicated “promising” support for gun violence reduction strategies. A meta-analysis of nearly thirty studies found that “interventions were associated with a significant decrease in violent gun crime... This indicates that these programs overall had a moderate to weak effect on gun crime<sup>15</sup>.”</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>• Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission<sup>16</sup></li> <li>• Evaluation of CeaseFire—Chicago<sup>17</sup></li> </ul>
Evidence-Based Classification and Rationale	
EXPENDITURE CATEGORY 2	
<b>Baltimore City Workforce Development – Project ID 08H2D7 – EC 2.10</b>	
Hire Up	<p>Type of Service: Transitional Jobs</p> <p><b>Strong Evidence</b>—A few national peer-reviewed evaluations of Transitional Jobs programs demonstrate that they can create work opportunities and assist with transitions to regular/permanent employment.</p> <p><u>Selected Citation</u></p>

<sup>13</sup> <https://pubmed.ncbi.nlm.nih.gov/25581151/>

<sup>14</sup> <https://crimesolutions.ojp.gov/ratedprograms/205>

<sup>15</sup> Makarios, Matthew D., and Travis C. Pratt. (2012). “[The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis](#).” Crime & Delinquency.

<sup>16</sup> Azrael, Deborah, Anthony A. Braga, and Mallory O'Brien. (2012). [Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission](#). U.S. Department of Justice, Office of Justice Programs, National Institute of Justice.

<sup>17</sup> Skogan, Wesley G., Susan M. Hartnett, Natalie Bump, and Jill Dubois. (2008). [Evaluation of CeaseFire—Chicago](#). National Institute of Justice, Office of Justice Programs, U.S. Department of Justice.

	<ul style="list-style-type: none"> <li>• <i>Transitional Jobs: Background, Program Models, and Evaluation Evidence</i><sup>18</sup> – Meta-analysis of multiple studies.</li> </ul>
Train Up	<p>Type of Service: Occupational Skills Training</p> <p><b>Strong Evidence:</b> Several national peer-reviewed evaluations of occupational skills training demonstrate increased employment and earnings outcomes of basic and occupational skills training.</p> <p><u>Selected Citation</u></p> <ul style="list-style-type: none"> <li>• <i>Providing Public Workforce Services to Job Seekers: 15-month Impact Findings on the WIA Adult and Dislocated Worker Programs.</i><sup>19</sup></li> </ul>
Youth Works	<p>Type of Service: Youth Training</p> <p><b>Strong Evidence:</b> Several national peer-reviewed evaluations of the national youth opportunity programs have findings supporting positive impacts on placements and graduation.</p> <p><u>Selected Citations:</u></p> <ul style="list-style-type: none"> <li>• <i>Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;</i><sup>20</sup> and</li> <li>• <i>Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.</i><sup>21</sup></li> </ul>
Workforce Supports	<p>Type of Service: Workforce Supports</p> <p><b>Strong evidence:</b> There have been multiple evaluations of the role of workforce support. The results have been mixed, with the citation below finding that in some of the sites, the workforce supports enhanced training participation and earnings in some of the sites funded.</p> <p><u>Selected Citation:</u></p> <ul style="list-style-type: none"> <li>• <i>Strategies to Help Low-Wage Workers Advance IMPLEMENTATION AND FINAL IMPACTS OF THE WORK ADVANCEMENT AND SUPPORT CENTER (WASC) DEMONSTRATION.</i><sup>22</sup></li> </ul>
<p><b>Reducing Violence in Baltimore - Improving Community Violence Interventions – Project ID 07H3D16 - EC 2.1</b></p>	
MONSE Interagency Coordination and Data Sharing	<p>Type of Service: Interagency Coordination and Data Sharing</p> <p><b>Moderate Evidence:</b> Coordinating strategies amongst stakeholder agencies and data sharing may result in the reduction of violent crime, including homicide.</p> <p><u>Selected Citations:</u></p>

<sup>18</sup> [https://www.mdrc.org/sites/default/files/transitional\\_jobs\\_background\\_fr.pdf](https://www.mdrc.org/sites/default/files/transitional_jobs_background_fr.pdf)

<sup>19</sup> [https://wdr.doleta.gov/research/FullText\\_Documents/ETAOP-2016-04\\_15-Month-Impact-Report-\(accessible%20pdf\).pdf](https://wdr.doleta.gov/research/FullText_Documents/ETAOP-2016-04_15-Month-Impact-Report-(accessible%20pdf).pdf)

<sup>20</sup> [https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities\\_Youth\\_Implementation.pdf](https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf).

<sup>21</sup> <https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf> and <https://www.straighttalkevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/>

<sup>22</sup> [https://www.mdrc.org/sites/default/files/full\\_627.pdf](https://www.mdrc.org/sites/default/files/full_627.pdf)



	<ul style="list-style-type: none"> <li>• <i>Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission</i><sup>6</sup></li> <li>• <i>Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California</i> <sup>23</sup></li> </ul>
Gun Violence Reduction Strategy	<p>Type of Service: Gun Violence Reduction Programs</p> <p><b>Moderate evidence:</b> A review of the National Institute of Justice's Crime Solutions database indicated promising support for gun violence reduction strategies. A meta-analysis of 29 studies found that "interventions were associated with a significant decrease in violent gun crime (r = -0.144). This indicates that these programs overall had a moderate to weak effect on gun crime." According to one study, neighborhood-specific, targeted violence reduction interventions may be a promising method for reducing crime.</p> <p><u>Selected Citations:</u></p> <ul style="list-style-type: none"> <li>• <i>The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis</i><sup>24</sup></li> <li>• <i>Community Policing in Chicago, Year 10: An Evaluation of Chicago's Alternative Policing Strategy</i> <sup>25</sup></li> </ul>
Case Management	<p>Type of Service: Case Management</p> <p><b>Preliminary evidence:</b> Strategies employing case management for violence crime reduction have been met with mixed results. In one study in Massachusetts, there were no statistically measurable effects of targeted case management; however, targeted outreach through Ceasefire has been promising. Case management programming for domestic violence abusers may yield more promising evidence for success.</p> <p><u>Selected Citations:</u></p> <ul style="list-style-type: none"> <li>• <i>A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions</i><sup>26</sup></li> <li>• <i>Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire</i><sup>27</sup></li> <li>• <i>Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework</i><sup>28</sup></li> </ul>

<sup>23</sup> [Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California \(ojp.gov\)](#)

<sup>24</sup> [The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis - Matthew D. Makarios, Travis C. Pratt, 2012 \(sagepub.com\)](#)

<sup>25</sup> [skogan.org/files/Community\\_Policing\\_in\\_Chicago\\_Year\\_Ten.pdf](#)

<sup>26</sup> [A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions - Craig D. Uchida, Marc Swatt, Julie Schnobrich-Davis, Christine Connor, Mariel Shutinya, Daniel Wagner, 2019 \(sagepub.com\)](#)

<sup>27</sup> [Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire](#)

<sup>28</sup> [Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework - Tara N. Richards, Angela R. Gover, Caralin Branscum, Alyssa Nystrom, Taylor Claxton, 2022 \(sagepub.com\)](#)

Youth Programming	<p>Type of Service: Youth Programming</p> <p><b>Strong evidence:</b> Interventions geared towards youth diversion, mentoring, and programming around addressing substance abuse have resulted in a higher likelihood of positive outcomes for young people. <u>Selected Citations:</u></p> <ul style="list-style-type: none"> <li>• <i>The Adolescent Diversion Project: 25 Years of Research on an Ecological Model of Intervention</i> <sup>29</sup></li> <li>• <i>Mentoring—A Proven Delinquency Prevention Strategies</i><sup>30</sup></li> </ul>
<b>Baltimore Development Corporation – Technical Assistance - Project ID 06H2D9S818800 - EC 2.1</b>	
Technical Assistance	<p>Type of Service: Business Technical Assistance</p> <p><b>Moderate evidence</b>– Many national peer-reviewed evaluations of federal and state/local business technical assistance programs exist. <u>Selected Citations:</u></p> <ul style="list-style-type: none"> <li>• <i>Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.</i><sup>31</sup></li> <li>• <i>The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.</i><sup>32</sup></li> </ul>
<b>Family League of Baltimore Recovery Assistance - Project ID 06H3D6S692000 - EC 2.1</b>	
Grants for Child Care Providers	<p><b>Preliminary evidence:</b> Studies have assessed the economic importance and impacts of the childcare sector.</p>
<b>Baltimore Office of Promotion and the Arts Recovery Assistance - Project ID 06H2D12S378700 - EC 2.1</b>	
Grants for Individual Artists	<p><b>Preliminary evidence:</b> Studies have assessed the economic importance and impacts of the arts sector.</p>
<b>Guaranteed Income - Project ID 11incomeH2D3 EC 2.1</b>	
Planned Evaluation	<p>In this randomized control trial (RCT) evaluation, quantitative and qualitative data will be analyzed across multiple core domains, including recipients' physical functioning, mental health, income volatility, spending, consumption, employment, education, family dynamics and parenting, stress and coping, hope and mattering, household food security, and COVID-19 variables.</p>
<b>South Baltimore Community Food Sovereignty Strategy – Technical Assistance - Project ID 45H2D22 - EC 2.1</b>	

<sup>29</sup> [\(PDF\) An Ecological Model for Intervention for Juvenile Justice-Involved Girls: Development and Preliminary Prospective Evaluation \(researchgate.net\)](#)

<sup>30</sup> [Mentoring--A Proven Delinquency Prevention Strategy | Office of Juvenile Justice and Delinquency Prevention \(ojp.gov\)](#)

<sup>31</sup> [Impact Study of Entrepreneurial Development Resources 2013\\_09.pdf \(sba.gov\)](#)

<sup>32</sup> [SBA Year Report Final Public revised 11-2014](#)

Household Assistance: Food Programs	<p>Type of Service: Household Assistance: Food Programs</p> <p><b>Moderate evidence – Strong evidence</b> – There are multiple peer-reviewed articles that describe the role of urban agriculture and community farming in providing fresh food to urban communities, especially during COVID-19<sup>33</sup>with specific emphasis on building community cohesion, pathways to improved health outcomes<sup>34</sup>, and mitigating food insecurity. Additionally, research indicates positive outcomes for youth engaged in urban agriculture.</p> <p><u>Selected Citations –</u></p> <ul style="list-style-type: none"> <li>• “We Have Been Part of the Response”: The Effects of COVID-19 on Community and Allotment Gardens in the Global North<sup>35</sup></li> <li>• Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic<sup>36</sup></li> <li>• Urban Agriculture Education and Youth Civic Engagement in the U.S.: A Scoping Review<sup>37</sup></li> </ul>
<b>Pantry Project - Project ID 48H2D1 - EC 2.1</b>	
Pantry Project	<p><b>Strong Evidence</b> — Many experimental and quasi-experimental studies and systematic literature reviews have been conducted on the effectiveness of community-based food pantries. According to findings from this body of peer-reviewed research, food pantry-based interventions have many positive outcomes, including greater food security and improved nutrition and health literacy for program recipients.</p> <p><u>Selected Citations —</u></p> <ul style="list-style-type: none"> <li>• An, R., Wang, J., Liu, J., Shen, J., Leohmer, E., &amp; McCaffrey, J. (2019). A systematic review of food pantry-based interventions in the USA. <i>Public Health Nutrition</i>, 22(9), 1704–1716.<sup>38</sup></li> <li>• Evaluating a food pantry-based intervention to improve food security, dietary intake, and quality in Midwestern food pantries.<sup>39</sup></li> <li>• Impact of enhanced food pantry services on food security among adults with diabetes using a crossover study design.<sup>40</sup></li> </ul>

<sup>33</sup> Freudenreich, Hanna et al. (2020). [Effective interventions to increase food and nutrition security in response to COVID-19](#). BMZ and DEval.

<sup>34</sup> Mejia, et al. (2020). [Community Gardening as a Way to Build Cross-Cultural Community Resilience in Intersectionally Diverse Gardeners: Community-Based Participatory Research and Campus-Community-Partnered Proposal](#). JMIR Res Protoc.

<sup>35</sup> Schoen, Victoria, et al. (2021). [“We Have Been Part of the Response”: The Effects of COVID-19 on Community and Allotment Gardens in the Global North](#). Frontiers in Sustainable Food Systems.

<sup>36</sup> Iida, A., Yamazaki, T., Hino, K. et al. (2023). [Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic](#). Urban Sustain.

<sup>37</sup> Russ, Alex and Madeline B. Gaus. (2021). [Urban Agriculture and Youth Civic Engagement in the U.S.: A Scoping Review](#). Systematic Review.

<sup>38</sup> [A systematic review of food pantry-based interventions in the USA - PMC \(nih.gov\)](#)

<sup>39</sup> Eicher-Miller, H.A., Wright, B.N., Tooze, J.A., Craig, B.A., Liu, Y., Bailey, R.L., Remley, D. (2022). *Journal of the Academy of Nutrition and Dietetics*, 122(11), 2060–2072.

<sup>40</sup> Seligman, H.K., Levi, R., Ridberg, R., Smith, M., Hills, N., & Waxman, E. (2022). *Current Developments in Nutrition*, 6(4).



<b>Household Food Assistance - EC 2.1</b>	
Household Food Assistance - Health Department and Planning	<p>Type of Service: Household Assistance: Food Programs</p> <p><b>Moderate evidence</b> - Home delivery of food to vulnerable populations has been identified as an emerging method for addressing food insecurity. Research indicates that older adults, perinatal households, and lower-income families receiving home delivery benefit from improved mental and physical health outcomes.</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>• Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program<sup>41</sup></li> <li>• Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults<sup>42</sup></li> <li>• The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being<sup>43</sup></li> </ul>
<b>Advancing Digital Equity- Pratt Library - Digital Navigation- Project ID 80H2D4 - EC 2.4</b>	
Pratt Library - Digital Navigation	<p>Type of Service: Equitable Neighborhood Development</p> <p><b>Preliminary Evidence:</b> An emerging body of research suggests that digital navigators' programs help communities accomplish their digital goals. "Libraries learned that three part-time digital navigators for a nine-month period could serve and satisfy hundreds of residents, contribute greatly to enlarging the digital ecosystem in a town, and lay the foundation for sustainable programs."<sup>44</sup></p> <p>A case study from Saint Paul, Minnesota, found that extended services, including digital navigators, "provided 1,798 individual help sessions - offering job support (resume writing, applications, virtual interviews, etc.) and navigation assistance for critical needs, including housing, food, vaccine registration, mental health, immigration, business and more."<sup>45</sup></p>
<b>Advancing Digital Equity- Pratt Library - Community Engagement - Project ID 80H2D4 - EC 2.4</b>	

<sup>41</sup> Ferris D, Roll S, Huang J, et al. (2022). [Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program](#). *Journal of Public Health Research*.

<sup>42</sup> Rachel P. Zimmer, Justin B. Moore, Mia Yang, Joni Evans, Scott Best, Sheena McNeill, David Harrison Jr., Heather Martin & Kimberly Montez. (2022). [Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults](#). *Journal of Nutrition in Gerontology and Geriatrics*.

<sup>43</sup> Wright L, Vance L, Sudduth C, Epps JB. (2015). [The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being](#).

<sup>44</sup> [Digital navigation pilots in four public libraries: Public Services Quarterly: Vol 19, No 2 \(tandfonline.com\)](#)

<sup>45</sup> [Pandemic Job Support: A Customer-First Approach \(urbanlibraries.org\)](#)

Pratt Library - Community Engagement	<p>Type of Service: Equitable Neighborhood Development</p> <p><b>Preliminary Evidence:</b> An emerging body of research is examining how libraries facilitate and build upon community partnerships to support equitable advancement. As one article notes, "There are some indications that public libraries can contribute to the stock of social capital by virtue of being impartial and trusted public institutions."<sup>46</sup> Other research finds that libraries are often understood to be trustworthy public institutions. This perception aids engagement efforts, "Public libraries seem the most important factor in creating generalized trust in the [Organization for Economic Co-operation and Development countries]..., even more so than efficient/impartial public institutions."<sup>47</sup> Further, "Findings show a strong relationship between indicators of social capital and library use. Interviews with frequent library users also indicate the important social benefits respondents gained from using the library."<sup>48</sup></p>
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**Cradle to Career Pipeline - Project ID 29H2D10 - EC 2.10**

Cradle to Career Pipeline	<p>Type of Service: STEM Pipeline</p> <p><b>Preliminary evidence</b> – A quick, high-level review of existing labor market websites (CLEAR and Workforce GPS) found that most evaluations on STEM pipeline programs focus on higher levels of education participants. A high-level web-based search found multiple studies of comparable urban STEM pipeline studies focused on younger participants. One selected citation is <i>A Randomized Evaluation of STEM-Focused Summer Programs</i><sup>49</sup> which found that "STEM-focused summer programs for high school students and found that the programs increased students' likelihood of attending a highly ranked university, graduating, and earning a degree in STEM."</p>
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**Justice Impacted Employment Program (JIEP)  
- Project ID 41H2D10 EC 2.10**

Justice Impacted Employment Program (JIEP)	<p>Type of Service: Justice-Involved Persons Training and Placement</p> <p><b>Moderate evidence</b> – A quick review of the core labor literature websites CLEAR<sup>50</sup>and Workforce GPS<sup>51</sup> found multiple evaluations, several with experimental or quasi-experimental designs, on the impact of training and placement services targeted at justice-involved</p>
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<sup>46</sup> Stuart Ferguson (2012) Are public libraries developers of social capital? A review of their contribution and attempts to demonstrate it, *The Australian Library Journal*, 61:1, 22-33, DOI: 10.1080/00049670.2012.10722299

<sup>47</sup> Vårheim, Andreas & Steinmo, Sven & Ide, Eisaku. (2008). Do libraries matter? Public libraries and the creation of social capital. *Journal of Documentation*. 64. 877-892. 10.1108/00220410810912433.

<sup>48</sup> Johnson, Catherine & Griffis, M.R.. (2009). A place where everybody knows your name? Investigating the relationship between public libraries and social capital. *Canadian Journal of Information and Library Science*. 33. 159-191.

<sup>49</sup> <https://www.povertyactionlab.org/evaluation/randomized-evaluation-stem-focused-summer-programs>

<sup>50</sup> [Search for Studies | CLEAR \(dol.gov\)](#)

<sup>51</sup> [WorkforceGPS - Welcome to WorkforceGPS](#)

	<p>individuals that found positive near-term impacts on both employment/earnings and recidivism.</p> <p><u>Two Selected Citations</u></p> <ul style="list-style-type: none"> <li>• <i>An evaluation of the effect of correctional education programs on post-release recidivism and employment: An empirical study in Indiana</i> (Nally et al., 2012)<sup>52</sup>; and</li> <li>• <i>Evaluation of the ReIntegration of Ex-Offenders (RExO) Program: Interim Report.</i><sup>53</sup></li> </ul>
<p><b>Community Recovery Through Youth Income, Education &amp; Workforce Development - Project ID 49H2D10 - EC 2.10</b></p>	
<p>Community Recovery Through Youth Income, Education &amp; Workforce Development</p>	<p>Type of Service: Youth Workforce Development</p> <p><b>Strong Evidence</b> – Many national peer-reviewed evaluations of the national Youth Opportunity program – with findings supporting positive impacts on placements and graduation.</p> <p><u>Two Selected Citations</u></p> <ul style="list-style-type: none"> <li>• <i>Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;</i><sup>54</sup> and</li> <li>• <i>Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.</i><sup>55</sup></li> </ul>
<p><b>Rapid Resolution and Shelter Diversion- Project ID 58H2D16 - EC 2.16</b></p>	
<p>Rapid Resolution and Shelter Diversion</p>	<p>Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.)</p> <p><b>Moderate Evidence</b> – Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing and emergency shelter transitions, but none are experimental, and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering from mental or behavioral health issues, underscoring a public health approach to homelessness. General studies regarding "homelessness trajectories" into stable housing discuss key terms such as "shelter diversion" and rapid re-housing to prevent street or shelter dwelling, especially for families.</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>• Byrne, T., &amp; Culhane, D.P. (2022). Leveraging public healthcare dollars to fund critical time interventions: A proposal for a scalable</li> </ul>

<sup>52</sup> [ERIC - EJ974802 - An Evaluation of the Effect of Correctional Education Programs on Post-Release Recidivism and Employment: An Empirical Study in Indiana, Journal of Correctional Education, 2012-Apr](https://eric.ed.gov/?id=EJ974802)

<sup>53</sup> [https://wdr.doleta.gov/research/FullText\\_Documents/ETAOP\\_2012\\_09.pdf](https://wdr.doleta.gov/research/FullText_Documents/ETAOP_2012_09.pdf).

<sup>54</sup> [https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities\\_Youth\\_Implementation.pdf](https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf).

<sup>55</sup> <https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf> and <https://www.straighttalkonevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/>.



	<p>solution to crisis homelessness in the United States. <i>International Journal of Homelessness</i>. 2(2), 210–222.<sup>56</sup></p> <ul style="list-style-type: none"> <li>• Kidd, S., Vitopoulos, N., Federick, T., Leon, S., Wang, W., Mushquash, C., &amp; McKenzie, K. (2020). Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. <i>American Journal of Orthopsychiatry</i> 90(5), 535–545.<sup>57</sup></li> </ul>
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**Shelter Demobilization- Project ID 59H2D16 - EC 2.16**

<p>Shelter Demobilization for COVID-19 Non-Congregate Shelter Sites</p>	<p>Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.)</p> <p><b>Moderate Evidence</b> — Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing, case management, and other interventions specifically named in the application, but none are experimental, and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering mental or behavioral health issues, underscoring a public health approach to homelessness. Because this project specifically addressed transitioning the homeless population housed in temporary shelters at hotels in Baltimore during the COVID-19 pandemic, one may find topical overlap in articles addressing housing navigation and other pathways to housing. It may be pertinent to examine other instances of emergency sheltering in the context of public-private partnerships.</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>• Byrne, T., Montgomery, A.E., Chapman, A.B., Pettey, W., Effiong, A., Suo, Y., ... Nelson, R.E. (2023). Predictors of homeless service utilization and stable housing status among veterans receiving services from a nationwide homelessness prevention and rapid rehousing program. <i>Evaluation and Program Planning</i>, 97, 1–11.<sup>58</sup></li> <li>• Patterson, D., West, S., Harrison, T.M., &amp; Higginbotham, L. (2016). No easy way out: One community's efforts to house families experiencing homelessness. <i>Journal of Contemporary Social Services</i>. 97(3), 212–220.<sup>59</sup></li> </ul>
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**Baltimore Safe Haven Housing as Healthcare - Project ID 35H2D16 EC 2.16**

<p>Baltimore Safe Haven Housing as Healthcare</p>	<p>Type of Service: Clean and Healthy Communities</p> <p><b>Moderate Evidence</b> – A 2018 review of peer-reviewed studies from the National Academies of Science discussed available evidence on the effect of permanent supportive housing on the likelihood of remaining</p>
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<sup>56</sup> [Leveraging Public Healthcare Dollars to Fund Critical Time Intervention: A Proposal for a Scalable Solution to Crisis Homelessness in the United States | International Journal on Homelessness \(uwo.ca\)](#)

<sup>57</sup> [Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. \(apa.org\)](#)

<sup>58</sup> [Predictors of homeless service utilization and stable housing status among Veterans receiving services from a nationwide homelessness prevention and rapid rehousing program - PubMed \(nih.gov\)](#)

<sup>59</sup> [No Easy Way Out: One Community's Efforts to House Families Experiencing Homelessness | Semantic Scholar](#)

	<p>housed, healthcare utilization, physical and mental health, substance abuse, well-being, and incarceration. The panel found that “randomized and nonrandomized studies of individuals living with HIV/AIDS found benefits associated with housing. Yet randomized studies of individuals experiencing homelessness along with mental illness and/or substance abuse did not show statistically significant health benefits between the housed group and the usual-care group, except in well-being.” The panel also acknowledges “significant limitations to the current research and evidentiary base on this topic” (National Academies of Science, Engineering, and Medicine, 2018).<sup>60</sup></p> <p>Other studies have found that transitional and supportive housing reduces the overall costs of crisis services (Hunter et al., 2017)<sup>61</sup> and that participants are less likely to return to homelessness (US HUD, 2017).<sup>62</sup></p>
<p><b>Eviction Prevention - Project ID 316H2D16 EC 2.16</b></p>	
<p>Mayor's Office of Children and Family Success and Mayor's Office of Homeless Services</p>	<p>Type of Service: Direct Assistance to Prevent Eviction</p> <p><b>Moderate Evidence</b> — There are many peer-reviewed articles that offer information on the benefits of rental assistance programs in providing housing security for low-income and minority racial groups. These studies predominantly examine correlations between various socioeconomic factors that impact housing decisions for low-income groups and the effects of these housing patterns on the standard of living, general health, and well-being. Most of the evidence points to a positive relationship between rental assistance programs and social mobility for families through increased opportunities, improved health, and wellness. These studies employ both quantitative and qualitative research methods. However, many of these studies have relied on pre-existing national data as opposed to experimental research designs.</p> <p><u>Selected Citation</u></p> <ul style="list-style-type: none"> <li>• Dore, E. C., Livingston, M. D., &amp; Shafer, P. R. (2022). Easing cash assistance rules during COVID-19 was associated with reduced days of poor physical and mental health. <i>Health Affairs</i>, 41(11), 1590–1597.11</li> <li>• Fenelon, A., Boudreaux, M., Slopen, N., &amp; Newman, S. J. (2021). The benefits of rental assistance for Children's Health and school attendance in the United States. <i>Demography</i>, 58(4), 1171–1195.12</li> <li>• Fenelon, A., Slopen, N., &amp; Newman, S. J. (2022). The effects of rental assistance programs on Neighborhood Outcomes for U.S.</li> </ul>

<sup>60</sup> National Academies of Sciences, Engineering, and Medicine; Health and Medicine Division; Board on Population Health and Public Health Practice; Policy and Global Affairs; Science and Technology for Sustainability Program. (2018). [Committee on an Evaluation of Permanent Supportive Housing Programs for Homeless Individuals](#).

Washington (DC): National Academies Press.

<sup>61</sup> Hunter, S., Harvey, M., Briscoe, B., and Celfu, M. (2017). [Evaluation of Housing for Health Permanent Supportive Housing Program](#). RAND Corporation: Santa Monica, CA.

<sup>62</sup> U.S. Department of Housing and Urban Development Office of Policy Development and Research (2017). [HUD-VASH Exit Study Final Report](#).

	children: Nationwide evidence by program and race/ethnicity. Urban Affairs Review, 59(3), 832–865.13
<b>Wraparound Services at the Perkins Homes Redevelopment – Project ID 27H2D18 EC 2.18</b>	
Wraparound Services at Perkins Homes Re-development	<p>Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other)</p> <p><b>Moderate Evidence</b> — There are many peer-reviewed articles on the impacts of wraparound services at the personal, familial, community, and structural levels. However, there seems to be a common conclusion that the effectiveness of these services highly depends on the strengths of the networks through which these services are being facilitated. The existing studies have utilized a combination of data from health service providers and experiments conducted with samples of beneficiaries of these wraparound services. A large body of research also provides information on the positive impacts of social intervention programs on increasing social equity and providing opportunities for lower-income and minority racial groups.</p> <p><u>Selected Citation</u></p> <ul style="list-style-type: none"> <li>• Vest, J. R., Harris, L. E., Haut, D. P., Halverson, P. K., &amp; Menachemi, N. (2018). Indianapolis provider's use of wraparound services is associated with reduced hospitalizations and emergency department visits. <i>Health Affairs</i>, 37(10), 1555–1561.<sup>63</sup></li> </ul>
<b>Housing and Resources for Residents in Northeast Baltimore - Project ID 52H2D15 EC 2.18</b>	
Housing and Resources for Residents in Northeast Baltimore	<p>Type of Service: Rehabilitation of vacant homes for affordable homeownership</p> <p><b>Moderate Evidence</b> — Several peer-reviewed studies have examined scattered-site housing rehabilitation and its effect on the surrounding properties over time. The density of rehabilitation is critical to the long-term success of sustainable community development.</p> <p><u>Selected Citation</u></p> <ul style="list-style-type: none"> <li>• <i>Evidence Based Policy Making: An Analysis of Six Strategies to Stabilize Neighborhoods</i><sup>64</sup></li> </ul>
<b>Preventing Home Loss of Baltimore's Most Precious Residents - Project ID 50H2D18 EC 2.18</b>	
Preventing Home Loss of Baltimore's	Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other)

<sup>63</sup> [Indianapolis Provider's Use Of Wraparound Services Associated With Reduced Hospitalizations And Emergency Department Visits - PubMed \(nih.gov\)](#)

<sup>64</sup> May 8 Consulting and Reinvestment Fund. (2021). "[Evidence-Based Policy Making an Analysis of Six Strategies to Stabilize Neighborhoods.](#)" Fannie Mae.



<p>Most Precious Residents</p>	<p><b>Preliminary Evidence</b> — Many studies examine the importance of tax sale foreclosure and the impact of homeownership on intergenerational wealth. However, the studies are almost entirely statistical or provide other data analysis of existing information or commentary on the importance of interventions based on the negative impacts of tax sale foreclosures. Additionally, articles focus on general homeowner education as a strategy for both tax and mortgage foreclosure. One article looked at the barriers or challenges to the application for tax relief and the need for resources to support low-income homeowners. Few articles look at the impacts of such interventions in the long term.</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>• Eisenberg, A. (2018). Preventing owner-occupied property tax foreclosures in Detroit: Improving access to the poverty tax exemption. <i>University of Michigan research report</i>. 1–16.<sup>65</sup></li> <li>• Eisenberg, A., Mehdipanah, R., &amp; Dewar, M. (2019). 'It's like they make it difficult for you on purpose': Barriers to property tax relief and foreclosure prevention in Detroit, Michigan. <i>Housing Studies</i>. 35(8), 1415–1441.<sup>66</sup></li> </ul>
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<p align="center"><b>Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods - Project ID 50H2D18 EC 2.18</b></p>	
<p>Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods</p>	<p>Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other)</p> <p><b>Preliminary Evidence</b> — Few peer-reviewed articles are available regarding pro bono legal counseling that pertains to estate planning, tax sale prevention, and mortgage foreclosure prevention. One article (Quercia &amp; Cowan, 2008) was identified that examined one type of foreclosure prevention program (i.e., the Minnesota Home Ownership Center's Mortgage Foreclosure Prevention Program). To assess the program's success, the article examined borrower's time to resolution as well as their recidivism. Overall, findings indicated that the community-based foreclosure prevention services did reduce time to resolution; however, they also found that almost half of all borrowers in the program were late on payments again one year after the conclusion of the program's intervention. The article also discussed the lack of data available on this topic and the difficulties in creating a comprehensive measure of successful intervention due to the lack of control or comparison groups needed to empirically examine an intervention's success.</p> <p><u>Selected Citation</u> —</p>

<sup>65</sup> [PovertySolutions-PovertyTaxExemption-ResearchReport.pdf \(umich.edu\)](#)

<sup>66</sup> ['It's like they make it difficult for you on purpose': barriers to property tax relief and foreclosure prevention in Detroit, Michigan: Housing Studies: Vol 35, No 8 \(tandfonline.com\)](#)

- Quercia, R., & Cowan, S. M. (2008). The impacts of community-based foreclosure prevention programs. *Housing Studies*, 23(3), 461–483.<sup>67</sup>

**Advancing Digital Equity-  
Pratt Library - Pratt Anywhere - Project ID 80H2D25 EC 2.25**

<p>Advancing Digital Equity- Pratt Library - Pratt Anywhere</p>	<p>Type of Service: Equitable Neighborhood Development</p> <p><b>Preliminary Evidence:</b> An emerging body of research evaluating the impact of Library of Things programs (equipment access), demonstrates that users develop practical skills and that activities enhance community cohesion.<sup>68</sup></p> <p>In regard to workforce development programs, while 75% of survey respondents indicate that libraries in their state provide career services, only 50% of these respondents reported that their libraries collect data on these programs. Most available data on library career services programs tracks completion, satisfaction, and number served. Survey results also found that "patrons perceive public libraries as less intimidating than typical public workforce development agencies."<sup>69</sup></p>
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**Refugee Youth Project (RYP)- Project ID 21H2D25 EC 2.25**

<p>Refugee Youth Project: Serving the Most Vulnerable of Baltimore City</p>	<p>Type of Service: Education, After-School Programming, and Youth Enrichment</p> <p><b>Moderate Evidence</b> — Many studies have been conducted on the effectiveness of after-school programs on academic performance; however, none are experimental, and there is only a small body of peer-reviewed literature with findings showing that after-school programs help immigrant youth improve academically and develop their English language skills. Moreover, the research on these programs and their impact on refugee youth is limited to a handful of studies, of which one was conducted on African refugee students in Australia (Naidoo, 2009)<sup>70</sup> Another study was conducted on immigrant and refugee children participating in a national program in the United States (Morland, 2007).<sup>71</sup></p> <p><u>Selected Citations</u> —</p>
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<sup>67</sup> [The Impacts of Community-based Foreclosure Prevention Programs: Housing Studies: Vol 23, No 3 \(tandfonline.com\)](https://www.tandfonline.com)

<sup>68</sup> Miranda Lewis, Naomi Jones, and Matthew Davis. (2019). Library of Things, Independent Evaluation & Learning Partner Report. [https://media.nesta.org.uk/documents/Library\\_of\\_Things\\_-\\_Evaluation\\_Report.pdf](https://media.nesta.org.uk/documents/Library_of_Things_-_Evaluation_Report.pdf)

<sup>69</sup> Stephanie Holcomb, Amy Dunford, and Fopefoluwa Idowu. (2019). Public Libraries: A Community's Connection for Career Services. Edward J. Bloustein School of Planning and Public Policy. Rutgers University. [https://heldrich.rutgers.edu/sites/default/files/2020-10/Public\\_Libraries\\_Career\\_Services\\_Report.pdf](https://heldrich.rutgers.edu/sites/default/files/2020-10/Public_Libraries_Career_Services_Report.pdf)

<sup>70</sup> [Developing Social Inclusion through After-School Homework Tutoring: A Study of African Refugee Students in Greater Western Sydney on JSTOR](https://www.jstor.org/stable/4854444)

<sup>71</sup> [ERIC - EJ793965 - Promising Practices in Positive Youth Development with Immigrants and Refugees, Prevention Researcher, 2007-Nov \(ed.gov\)](https://eric.ed.gov/?id=EJ793965)

- London, R., Gurantz, O., & Norman, J. R. (2011). The effect of afterschool program participants on English Language Acquisition. *Afterschool Matters*, 13, 22–29.<sup>72</sup>
- Riggs, N.R., & Greenberg, M.T. (2004). Moderators in the academic development of migrant Latino children attending after-school programs. *Applied Developmental Psychology*, 25, 349–367.<sup>73</sup>

**BActive- Project ID 42H2D25 EC 2.25**

<p>BActive</p>	<p>Type of Service: Education, After-School Programming, and Youth Enrichment</p> <p><b>Strong Evidence</b> – Many studies that examine the effectiveness of community-based sports programs on youth are available. Studies found that BActive and physical activity, in general, can improve “confidence and self-esteem, increased physical activity levels outside of school, reported dietary improvements, and increased social interaction” (National Health Service, n.d.). Results from a meta-analysis also found that programs that create a positive youth development (PYD) climate (i.e., adult relationships, peer relationships, and parental involvement) along with a life skills program focus (i.e., life skill building activities) will produce PYD success outcomes in personal, social, and physical domains (Holt et al., 2017). This meta-analysis collected samples internationally, including from countries in North and South America, Europe, Africa, and Australia. A different research study assessed a similar community-based sports program that encouraged a PYD climate, and it was found to promote sports and social outcomes such as teamwork, social responsibility, and belonging (Butcher et al., 2014). Many studies also highlight the difference in socio-demographic factors and the criticality for vulnerable and/or marginalized youth to engage in these opportunities.</p> <p><u>Selected Citations</u> —</p> <ul style="list-style-type: none"> <li>• Butcher, D. A., Riley, A., Amorose, A., Iachini, A., &amp; Wade-Mdivanian, R. (2014). Maximizing youth experiences in community sport settings: The design and impact of the LiFE sports camp. <i>Journal of Sport Management</i>, 28, 236–249.<sup>74</sup></li> <li>• Holt, N. L., Neely, K. C., Slater, L. G., Camire, M., Cote, J., Fraser-Thomas, J., MacDonald, D., Strachan, L., &amp; Tamminen, K. A. (2017). A grounded theory of positive youth development through sport based on results from a qualitative meta-study. <i>International Review of Sport and Exercise Psychology</i>, 10(1), 1–49.<sup>75</sup></li> </ul>
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<sup>72</sup> [ERIC - EJ980176 - The Effect of Afterschool Program Participation on English Language Acquisition. Afterschool Matters, 2011 \(ed.gov\)](#)

<sup>73</sup> <https://linkinghub.elsevier.com/retrieve/pii/S0193397304000334>

<sup>74</sup> [Maximizing Youth Experiences in Community Sport Settings: The Design and Impact of the LiFE Sports Camp in: Journal of Sport Management Volume 28 Issue 2 \(2014\) \(humankinetics.com\)](#)

<sup>75</sup> [Full article: A grounded theory of positive youth development through sport based on results from a qualitative meta-study \(tandfonline.com\)](#)



	<ul style="list-style-type: none"> <li>National Health Service. (n.d.). <i>A summary of the evaluation of Glasgow's B-Active Physical Activity Study: A partnership approach to increasing physical activity levels in overweight and obese primary school children.</i> NHS Choices.<sup>76</sup></li> </ul>
<b>HeartSmiles- Project ID 67H2D25 - EC 2.25</b>	
HeartSmiles	<p>Type of Service: Prioritizing Youth Strong Evidence — Many national peer-reviewed youth opportunity program evaluations have found positive impacts on placements and graduation. <u>Two Selected Citations:</u></p> <ul style="list-style-type: none"> <li>Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston<sup>77</sup></li> <li>Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program<sup>78</sup></li> </ul>
<b>Easterwood Recreation Center- Project ID 69H2D25 - EC 2.25</b>	
Easterwood Recreation Center	<p>Type of Service: Education, After-School Programming, and Youth Enrichment <b>Moderate Evidence</b> — Many studies and meta-analyses have been conducted on the impact of out-of-school time (OST) and after-school programs on youth. The National Center for Education Evaluation and Regional Assistance's (NCEE) What Works Clearinghouse includes a handful of studies with promising evidence of the impact of after-school programs on academic achievement.<sup>79</sup> Moreover, one study found that STEM-based programs can have a positive impact on underrepresented student populations (Denson et al., 2015),<sup>80</sup> Some articles show that after-school programs have a positive academic impact that includes greater attendance rates, reduction in the number of failed core academic courses, and higher graduation rates (George et al., 2007).<sup>81</sup> While most of the existing research demonstrates the positive effects of OST and after-school programs, some findings show mixed results or do not provide causal solid evidence to support the benefits of these programs. <u>Selected Citations</u> —</p> <ul style="list-style-type: none"> <li>Greene, K. M., Lee, B., Constance, N., &amp; Hynes, K. (2013). Examining youth and program predictors of engagement in out-of-school</li> </ul>

<sup>76</sup> <https://www.stor.scot.nhs.uk/handle/11289/579937>

<sup>77</sup> Koball, Heather, et al. (2016). "[Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston.](#)" Urban Institute.

<sup>78</sup> Fein, David and Jill Hamadyk. (2018). "[Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.](#)" Pathways for Advancing Careers and Education.

<sup>79</sup> <https://ies.ed.gov/ncee/wwc/Study/82209> and <https://ies.ed.gov/ncee/wwc/Study/89781>

<sup>80</sup> [ERIC - EJ1065411 - Benefits of Informal Learning Environments: A Focused Examination of STEM-Based Program Environments.](#) Journal of STEM Education: Innovations and Research, 2015

<sup>81</sup> [ERIC - ED496742 - After-School Programs and Academic Impact: A Study of Chicago's After School Matters.](#) Chapin Hall Center for Children, 2007-Jan

	<p>time programs. <i>Journal of Youth and Adolescence</i>, 42(10), 1557-1572.<sup>82</sup></p> <ul style="list-style-type: none"> <li>Lauer, P. A., Akiba, M., Wilkerson, S. B., Apthorp, H. S., Snow, D., &amp; Martin-Glenn, M. L. (2006). Out-of-school time programs: Meta-analysis of effects for at-risk students. <i>Review of Education Research</i>, 76(2), 275-313.<sup>83</sup></li> </ul>
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**Developing Mental Health and Support Resources to Help Keep At-Risk Youth Off the Streets- Project ID 73H2D25 EC 2.25**

<p>Developing Mental Health and Support Resources to Help Keep At-Risk Youth Off the Streets</p>	<p>Type of Service: Education, After-School Programming, and Youth Enrichment</p> <p><b>Moderate Evidence</b> — Many studies have been conducted on the effectiveness of community-based mentoring programs on academic performance, drug use, delinquent behavior, aggression, and mental health. However, only a few studies have findings on the effects of counseling programs on these variables (Department of Justice Office of Justice Programs, 2013). Findings from peer-reviewed literature show that program effectiveness in reducing recidivism and delinquent behaviors in at-risk youth contains programs incorporating “therapeutic intervention,” multiple services, skill building, and restorative, quality intervention philosophies (Lipsey, 2009).</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li>Department of Justice Office of Justice Programs. (2013, September 10). <i>Practice profile: Mentoring</i>.<sup>84</sup></li> <li>Lipsey, M. W. (2009). The primary factors that characterize effective interventions with juvenile offenders: A meta-analytic overview. <i>Victims and Offenders</i>, 4, 124-147.<sup>85</sup></li> </ul>
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**Baltimore's Entrepreneurial & Nonprofit Recovery Pipeline - Project ID 65H2D30 - EC 2.30**

<p>Baltimore's Entrepreneurial &amp; Nonprofit Recovery Pipeline</p>	<p>Type of Service: Entrepreneurship and Business Incubation</p> <p><b>Moderate evidence</b> – There is rich literature on the positive impact of both business incubation and peer counseling on business performance.</p> <p><u>Selected Citations</u></p> <ul style="list-style-type: none"> <li><i>Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling September 2013</i>.<sup>86</sup></li> <li><i>A meta-analysis of business incubation studies - Assessing business incubation: A review of benchmarking13 found that "The increasing</i></li> </ul>
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<sup>82</sup> [Examining youth and program predictors of engagement in out-of-school time programs. \(apa.org\)](#)

<sup>83</sup> [Out-of-School-Time Programs: A Meta-Analysis of Effects for At-Risk Students. \(apa.org\)](#)

<sup>84</sup> [Practice Profile: Mentoring for Youth Development | CrimeSolutions, National Institute of Justice \(ojp.gov\)](#)

<sup>85</sup> [The Primary Factors that Characterize Effective Interventions with Juvenile Offenders: A Meta-Analytic Overview: Victims & Offenders: Vol 4, No 2 \(tandfonline.com\)](#)

<sup>86</sup> [https://www.sba.gov/sites/default/files/2020-11/Impact\\_Study\\_of\\_Entrepreneurial\\_Development\\_Resources\\_2013\\_09.pdf](https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf)

	<i>number of BIs and related studies show that BIs are good catalyzers for economic development."</i>
<b>Economic Recovery Fund – EC 2.11</b>	
BDC	Type of Service: Business Technical Assistance <b>Moderate evidence</b> – Many national peer-reviewed evaluations of federal and state/local business technical assistance programs exist. <u>Two Selected Citations:</u> <ul style="list-style-type: none"> <li>• <i>Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.</i><sup>87</sup></li> <li>• <i>The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.</i><sup>88</sup></li> </ul>
BCF	Type of Service: Nonprofit Assistance <b>Preliminary evidence</b> Studies have assessed the importance and role of non-profit service delivery providers.
Visit Baltimore	Type of Service: Hospitality Industry Support <b>Preliminary evidence</b> Studies have assessed the hospitality sector's economic importance and job creation impacts.
Family League	Type of Service: Grant for Child Care Providers <b>Preliminary evidence</b> Studies have assessed the economic importance and impacts of the childcare sector.
BOPA	Type of Service: Support for Artists <b>Preliminary evidence</b> Studies have assessed the economic importance and impacts of the arts sector.

<sup>87</sup> [https://www.sba.gov/sites/default/files/2020-11/Impact\\_Study\\_of\\_Entrepreneurial\\_Development\\_Resources\\_2013\\_09.pdf](https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf).

<sup>88</sup> [https://www.sba.gov/sites/default/files/2020-11/Evaluation\\_of\\_the\\_SBA\\_Regional\\_Cluster\\_Initiative\\_Year\\_3\\_Report\\_2014\\_11.pdf](https://www.sba.gov/sites/default/files/2020-11/Evaluation_of_the_SBA_Regional_Cluster_Initiative_Year_3_Report_2014_11.pdf).



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## 7. Performance Report

### Overview

In addition to the required performance measures prescribed by the Treasury, the Recovery Office collaborates with funded agencies and organizations to develop additional performance measures to help demonstrate outcomes of ARPA-funded projects. These measures combine input, output, process, and outcome measures.

### 7A: Performance Data

The performance data included in the following tables represents a selection of measures. Additional measures include demographic disaggregation of the measures where they can be collected and measures to be collected at the project's conclusion. All data are as of June 30, 2024.

### 7B: Required Performance Measures by Organizations

This section lists all performance measures required by Treasury to collect and report.

**Table 11: Performance Measures Required by Treasury**

Organization	Project	Performance Measure	Reported Measurement
Ahavas Chaim	Developing Mental Health and Support Resources for At-Risk Youth - Ahavas Chaim	Cumulative number of students participating in evidence-based tutoring programs	33
B360	B360 - Ride4Change	Cumulative number of people participating in summer youth employment programs	27
B360	B360 - Ride4Change	Cumulative number of students participating in evidence-based tutoring programs	7
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment	Cumulative number of people participating in summer youth employment programs	0
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment	Cumulative number of workers completing sectoral job training programs	0
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment	Cumulative number of workers enrolled in sectoral job training programs	0
Baltimore Public Markets Corporation	Supporting Small Businesses at Lexington Market	Cumulative number of small businesses served	43

Baltimore Safe Haven	Baltimore Safe Haven	Cumulative number of affordable housing units preserved or developed	0
Baltimore Safe Haven	Baltimore Safe Haven	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Baltimore Urban League	Baltimore Urban League	Cumulative number of people participating in summer youth employment programs	0
Baltimore Urban League	Baltimore Urban League	Cumulative number of workers completing sectoral job training programs	97
Baltimore Urban League	Baltimore Urban League	Cumulative number of workers enrolled in sectoral job training programs	97
Banner Neighborhoods	E.Y.E.S. - Banner Neighborhoods	Cumulative number of students participating in evidence-based tutoring programs	0
BCCC	Refugee Youth Project - BCCC	Cumulative number of workers enrolled in sectoral job training programs	0
BCCC	Refugee Youth Project - BCCC	Cumulative number of students participating in evidence-based tutoring programs	463
BCF	Baltimore Civic Fund Recovery Assistance	Cumulative number of unique nonprofits served	234
BCHD	COVID-19 Health Response	Number of households served by food distribution programs	61,956
BCHD	COVID-19 Health Response	Number of government FTEs responding to COVID-19 supported under this authority	59
BDC	Baltimore Development Corporation Recovery Assistance	Cumulative number of small businesses served with technical assistance to date	464
BDC	Baltimore Development Corporation Recovery Assistance	Cumulative number of small businesses served to date	464
Bikur Cholim	Bikur Cholim-Response to COVID and Health Needs	Cumulative number of households served by food distribution programs	687
Black Yield Institute	Black Yield South Bmore Food Sovereignty	Cumulative count of unique individuals served	1,804



BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance	Cumulative number of people participating in summer youth employment programs	0
BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance	Cumulative number of workers completing sectoral job training programs	0
BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance	Cumulative number of workers enrolled in sectoral job training programs	0
CASH Campaign of MD	Guaranteed Income Pilot	Cumulative number of households served	200
Chesapeake Shakespeare Company	Rebuilding Student Matinees-Chesapeake Shakespeare	Cumulative number of students participating in evidence-based tutoring programs	0
City Dibs	City Dibs Entrepreneurial and Nonprofit Recovery Pipeline	Cumulative number of small businesses and nonprofits served	28
Dept of Planning	Food Insecurity	Number of households served by programming	1,001
Downtown Partnership of Baltimore	Downtown Baltimore Retail Revitalization	Cumulative number of small businesses served	27
Family League	Family League of Baltimore Recovery Assistance	Cumulative number of families served by home visiting (to date)	NA
Family League	Family League of Baltimore Recovery Assistance	Cumulative number of children served by childcare and early learning to date (pre-school/pre-K/ages 3-5)	1,578
Maryland Volunteer Lawyers for the Arts	Legal Support for Creative Entrepreneurs	Cumulative number of small businesses served	147
Mayor's Office of Homeless Services	MOHS - Housing Navigation and Landlord Engagement	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	MOHS - Housing Navigation and Landlord Engagement	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Mayor's Office of Homeless Services	MOHS - Rapid Resolution and Shelter Diversion	Cumulative number of affordable housing units preserved or developed	0

Mayor's Office of Homeless Services	MOHS - Rapid Resolution and Shelter Diversion	Cumulative number of households receiving eviction prevention services (including legal representation)	58
Mayor's Office of Homeless Services	MOHS - Shelter Demobilization	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	MOHS - Shelter Demobilization	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of people participating in summer youth employment programs	752
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of workers completing sectoral job training programs	752
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of workers enrolled in sectoral job training programs	752
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type-Community Anchor Institution (Actual)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type-Community Anchor Institution (Planned)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total number of Funded Locations Served by Type-Businesses (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total number of Funded Locations Served by Type-Businesses (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type-Total Housing Units (Actual)	0

BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Total Housing Units (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Residential (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Residential (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/20 Mbps and scalable to 100/100 Mbps (Post - SLFRF Investment) (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/20 Mbps and scalable to 100/100 Mbps (Post - SLFRF Investment) (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/100 Mbps (Post - SLFRF Investment) (Actual)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/100 Mbps (Post - SLFRF Investment) (Planned)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving between 25/3 Mbps and 100/20 Mbps (Pre - SLFRF Investment)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving between 25/3 Mbps and 100/20 Mbps (Pre - SLFRF Investment) (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving 25/3 Mbps or below (Pre - SLFRF Investment)	0



BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving 25/3 Mbps or below (Pre - SLFRF Investment) (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served (Actual)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served (Planned)	36
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Miles of Fiber Deployed (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Miles of Fiber Deployed (Planned)	20
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of people participating in summer youth employment programs	1,840
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of workers completing sectoral job training programs	368
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of workers enrolled in sectoral job training programs	624
MONSE	MONSE - Violence Intervention	Number of people participating in summer youth employment programs	NA
MONSE	MONSE - Violence Intervention	Number of workers completing sectoral job training programs	19
MONSE	MONSE - Violence Intervention	Number of workers enrolled in sectoral job training programs	127

No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries	Cumulative number of people participating in summer youth employment programs	50
No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries	Cumulative number of workers completing sectoral job training programs	18
No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries	Cumulative number of workers enrolled in sectoral job training programs	21
North East Housing Initiative	Housing and Resources in Northeast Baltimore - NEHI	Cumulative number of affordable housing units preserved or developed	0
North East Housing Initiative	Housing and Resources in Northeast Baltimore - NEHI	Cumulative number of households receiving eviction prevention services (including legal representation)	26
Omega Baltimore Foundation	Easterwood Recreation Center - Omega	Cumulative number of students participating in evidence-based tutoring programs	290
Parity Baltimore Incorporated	Parity x The SOS Fund	Cumulative Number of households receiving eviction prevention services (including legal representation)	25
Pratt Library	Advancing Digital Equity - Pratt Library	Cumulative number of students participating in evidence-based tutoring programs	0
Pratt Library	Advancing Digital Equity - Pratt Library	Cumulative number of nonprofits served	1
Pride Center of Maryland	Pride Center - VIP Project	Cumulative number of people participating in summer youth employment programs	30
Pride Center of Maryland	Pride Center - VIP Project	Cumulative number of workers completing sectoral job training programs	21
Pride Center of Maryland	Pride Center - VIP Project	Cumulative number of workers enrolled in sectoral job training programs	30
Pro Bono Resource Center of MD	Protecting Home Ownership - Pro Bono Resource Center	Cumulative Number of households receiving eviction prevention services (including legal representation)	0

Soccer Without Borders	Soccer Without Borders	Cumulative number of students participating in evidence-based tutoring programs	239
Urban Strategies Inc Baltimore	Urban Strategies - Bridging the Gap in the Perkins Homes	Cumulative number of affordable housing units preserved or developed	176
Urban Strategies Inc Baltimore	Urban Strategies - Bridging the Gap in the Perkins Homes	Cumulative number of households receiving eviction prevention services (including legal representation)	472
Volo Kids	Volo Kids - BActive	Cumulative number of students participating in evidence-based tutoring programs	0
Wide Angle Youth Media	Wide Angle Youth Media Core Programs	Cumulative number of students participating in evidence-based tutoring programs	34

Data as of June 2024.

### 7C: Key Performance Data by Organization

In addition to required Treasury performance measures, project-specific measures are tracked throughout the duration of ARPA-funded programming. This section includes a subset of measures from projects with the largest allocations.

**Table 12: Baltimore Development Corporation Key Performance Data**

Performance Measure	Reported Measurement
Total number of small businesses served to date	464
Total number of businesses served with group or 1:1 assistance to date	7,449
Total amount of grant funds granted	\$8,120,793

Data as of June 2024.

**Table 13: Baltimore City Health Department Key Performance Data**

Performance Measure	Reported Measurement
Total number of government FTEs responding to COVID-19 supported under this authority (point-in-time, June 2024)	59
Total number of households served by food distribution programs	61,956
Average number of contacts named per patient interview (as of Oct 2023)	0.8
Average Number of adult guardianship cases (monthly)	191



Number of cases assigned to BCHD that completed an interview	18,076
Number of cases that completed follow-up (Cleared from isolation)	4,438
Average Number of clients served at each mobile clinic (monthly)	10.76
Number of contacts elicited during case investigation that completed an interview	3,695
Number of contacts that completed follow-up (Cleared from quarantine)	1,538
Number of cumulative cases (since project began)	78,025
Number of food boxes distributed	67,307
Number of meals provided to participants	921,496
Number of mobile clinics	1,723
Number of seniors participating in SNAP (point-in-time, May 2024)	27,758
Number of total COVID-19 tests	1,071,685
Number of vaccine doses given (since project began)	22,372
Overall burn rate of PPE supply	2,809,078
Percent of cases assigned to BCHD that completed an interview (as of Dec 2023)	87%
Percent of cases reached (as of Dec 2023)	41%
Percent of cases with a first call attempt in 24 hours (as of Dec 2023)	42%
Percent of food distribution type by dollar value - Congregate meals (June 2024 snapshot)	15.39%
Percent of food distribution type by dollar value - Grocery Boxes (June 2024 snapshot)	37%
Percent of food distribution type by dollar value - Home-delivered meals (June 2024 snapshot)	47.61%
Potential reach (sum of viewership for news and websites your coverage is featured in)	1,418,433
Rate of new cases per day per 100,000 people (as of June 2024)	1.68

Data as of June 2024, unless otherwise noted.

**Table 14: Mayor's Office of Neighborhood Safety and Engagement Key Performance Data**

Performance Measure	Reported Measurement
Number of workers enrolled in sectoral job training programs	127
Number of workers completing sectoral job training programs	19
Community Violence Intervention – Number of conflicts mediated	2,827
GQRS – Number of participants	549
GQRS – housing assistance – number of unique participants utilizing the benefit	45
GQRS – Number of participants enrolled in case management services (snapshot)	169
GQRS Participant stipends –Total number of participants utilizing the benefit	110

GVRs transitional employment – number of participants utilizing the benefit	5
Human Trafficking- Number of active investigations (monthly average)	3
Human Trafficking – Number of individuals removed from potentially harmful situations	29
Human Trafficking -Number of investigations resolved	32
Neighborhoods – Average duration of response by stabilization provider	38
Neighborhoods – Maximum duration of response (in days) by stabilization provider	135
Neighborhoods – Number of incidents qualifying for stabilization response	77
Neighborhoods – Number of incidents responded to by stabilization provider	29
Neighborhoods – Number of unique individuals served via response (referrals, contacts, etc.)	1,428
Number of funded grant applications	85
Number of individuals trained – Community members	82
Number of individuals trained – Government employees	95
Number of Letters of Intent accepted and invited to apply	103
Number of Letters of Intent received for grants	164
Visitation Center – Number of non-custodial parent and child interactions supervised	1,851

Data as of June 2024.

**Table 15: Department of Planning - Food Insecurity Key Performance Data**

Performance Measure	Reported Measurement
Number of Baltimore City farms growing produce	23
Number of BIPOC growers who have completed the Farm Alliance training program	2
Number of fruit and vegetable servings distributed	22,377,600
Number of pounds of produce distributed through produce box distribution	3,080,700
Number of sites distributing produce boxes	32
Number of pounds of produce grown at Farm Alliance sites	11,948
Total number of patients enrolled in Rx	83
Total number of people screened for food insecurity at MedStar	208
Total number of produce Rx meals distributed to patients	39,970
Total number of servings of fruits and vegetables distributed via Produce Rx	111,240
Number of produce boxes distributed to residents	212,870

Data as of June 2024.

**Table 16: Department of Planning – Clean Corps Key Performance Data**

Performance Measure	Reported Measurement
Number of hiring events held in Baltimore for Clean Corp employment, including Clean Corps presence at citywide hiring events.	6
Number of workers hired by the demonstration project's selected community-based and citywide nonprofit organizations	471
Percent of total workers hired by community-based and citywide nonprofit organizations that live in Baltimore City	100%
Percent of total workers that are trained in cleaning and safety	100%
Number of cleaning services in alleys completed	10,502
Number of selected vacant lots that are cleaned and mowed	5,396
Number of services completed at selected vacant lots	6,314
Total number of Clean Corps workers registered on the Maryland Workforce Exchange to provide access to permanent job opportunities	90
Total number of Clean Corps workers referred to city agencies	35
Total trash tonnage collected and disposed	817.317

Data as of June 2024.

**Table 17: Baltimore City Department of Housing & Community Development- Impact Investment Area – IIANRF Key Performance Data**

Performance Measure	Reported Measurement
Total number of acquisitions identified	252
Total number of acquisitions unable to be completed	179
Total number of buildings stabilized	21

Data as of June 2024.

**Table 18: Baltimore City Department of Housing & Community Development- Healthy Homes Key Performance Data**

Performance Measure	Reported Measurement
Number of low- to moderate-income homeowners on waiting list in need of repairs related to indoor air quality that will receive at least one repair (measured at the end of reporting period)	3,861
Cumulative number of applications submitted	5,155
Average length of time application spent on waiting list, considering all approved applications (measured in days)	90
Cumulative number of properties in need of more than one major property upgrade that receives upgrade	233
Cumulative number of homes needing a roof	2,140
Cumulative number of homes needing HVAC replacement	107



Cumulative number of homes needing roof and HVAC repairs	51
Cumulative number of homes with water infiltration and/or mold-related issues that are addressed	2,140

Data as of June 2024.

**Table 19: Mayor's Office of Employment Development Key Performance Data**

Performance Measure	Reported Measurement
(Hire Up) Percent of completers obtaining unsubsidized employment earning at least \$15.00 per hour after program	100%
(Hire Up) Percent of Hire Up participants completing a six-month subsidized position or obtaining other employment before the six-month tenure ends	58%
(Hire Up) Percent of Hire Up participants completing at least one month of the subsidized position or becoming otherwise employed	84%
(Hire Up) Percent of Hire Up participants completing at least three months of the subsidized position or becoming otherwise employed	67%
(Hire Up) Number of participants completing program and obtaining unsubsidized employment after program	71
(Hire Up) Number of previously unemployed or underemployed residents hired into subsidized positions with City agencies or other organizations	256
(Required Treasury measure) Number of workers completing sectoral job training programs	368
(Required Treasury measure) Number of workers enrolled in sectoral job training programs	624
(Train Up) Percent of completers obtaining employment following program employed 90 days after start of job	85%
(Train Up) Percent of completers obtaining unsubsidized employment after program	30%
(Train Up) Percent of completers obtaining unsubsidized employment earning at least \$15.00 per hour after program	96%
(Train Up) Percent of occupational training seats filled	100%
(Train Up) Percent of participants completing occupational training	81%
(Train Up) Percent of participants working at least 30 hours per week when entering unsubsidized employment after program (as of Dec 2023)	80%
(Workforce supports) Number of Hire Up and Train Up participants receiving career navigation or case management services	849
(Workforce supports) Percent of Hire Up and Train Up participants receiving one or more workforce support services - career navigation, case management, financial empowerment counseling, behavioral health, or legal services	96%

Data as of June 2024, unless otherwise noted.





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*Mayor Brandon M. Scott*

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## 8. Project Inventory

### Overview

The projects listed in this section and their descriptions, identification numbers, expenditures, and obligations align with information entered in Treasury's reporting portal. Calculations used for expenditures and obligations follow those described by Treasury. In summary, expenditures include project-related spending of June 30, 2024, as recorded in the city's General Ledger. An adopted budget represents the total investment across all fiscal years. The obligation amount represents the amount committed, as of June 30, 2024, through an interagency agreement, personnel cost estimate, contract, grant agreement, purchase order, standalone invoice, or administrative cost estimate.

**Table 20: Project Inventory**

Name	Adopted Budget	Total Obligations	Total Expenditures
Guidehouse	\$8,258,939.19	\$8,039,558.90	\$5,728,429.15
ARPA Administration	\$8,741,060.81	\$3,481,479.59	\$3,481,479.59
COVID19 Health Response - Staffing and payroll costs	\$29,156,040.00	\$11,081,531.42	\$11,081,531.42
General Fund Restoration	\$1,097,134.00	\$855,881.96	\$855,881.96
ARPA Project and Progress Evaluation	\$2,270,971.00	\$2,270,971.00	\$549,984.00
Arts Festival	\$500,000.00	\$500,000.00	\$500,000.00
Baltimore Civic Fund Recovery Assistance	\$8,300,000.00	\$8,300,000.00	\$8,300,000.00
Visit Baltimore Recovery Assistance	\$2,500,000.00	\$2,500,000.00	\$2,500,000.00
Baltimore Office of Promotion and the Arts Recovery Assistance	\$500,000.00	\$500,000.00	\$500,000.00
Baltimore Development Corporation - Technical Assistance	\$2,680,000.00	\$2,680,000.00	\$2,680,000.00
Baltimore Development Corporation Recovery Assistance	\$9,020,000.00	\$9,020,000.00	\$9,020,000.00
Family League of Baltimore Recovery Assistance	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Reducing Baltimore Violence - Job Training Assistance	\$10,741,400.00	\$5,486,400.00	\$485,235.00
Reducing Baltimore Violence - Visitation Center Benefits Navigators	\$113,850.00	\$39,452.28	\$39,452.28
Baltimore City Workforce Development	\$30,000,000.00	\$18,446,413.70	\$15,201,673.26
Vaccine Incentives for Employees	\$10,444,760.49	\$10,444,760.49	\$10,444,760.49
Lexington Market	\$4,917,957.00	\$4,917,957.00	\$4,917,957.00
Increasing economic security through guaranteed income pilot program	\$4,800,000.00	\$4,800,000.00	\$4,800,000.00
Improving Baltimore's Recreation Infrastructure	\$50,500,000.00	\$10,904,121.50	\$5,238,636.30
Performance Management System Team	\$1,140,000.00	\$414,429.61	\$414,429.61
BPD Fleet Resources	\$6,450,000.00	\$5,039,588.00	\$3,333,424.91
Clean Corps - Cleaner and Healthier Baltimore	\$14,660,000.00	\$13,727,686.62	\$10,990,337.66
Impact Investment Area Neighborhood Recovery Funds IANRF	\$15,142,498.96	\$8,247,100.02	\$2,065,564.68
Housing Navigation and Landlord Engagement	\$6,120,000.00	\$3,512,628.72	\$2,329,250.20
PSO Infrastructure	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00
Refugee Youth Project RYP	\$750,000.00	\$750,000.00	\$257,812.50
Providing Baltimore's Under Employed with Sustainable Employment	\$371,000.00	\$371,000.00	\$324,625.00
Response to COVID and Health Needs	\$285,000.00	\$285,000.00	\$285,000.00
No One Turned Away Providing Mental Health Support	\$500,000.00	\$500,000.00	\$406,250.00
Healthcare and Housing Services Access for LGBTQ Youth	\$470,000.00	\$470,000.00	\$329,000.00
Baltimore Violence Intervention and Protection VIP Project	\$250,000.01	\$250,000.01	\$250,000.01
Wraparound Services at the Perkins Homes Redevelopment	\$2,300,000.00	\$2,300,000.00	\$862,500.00
Wide Angle Youth Media's Core Programs	\$450,000.00	\$450,000.00	\$315,000.00
Cradle to Career Pipeline	\$1,200,000.00	\$1,200,000.00	\$570,000.00
Wealth Building in Middle Neighborhoods	\$4,000,000.00	\$495,597.26	\$749.16
Public Markets Lost Revenue Due to COVID-19	\$3,000,000.00	\$3,000,000.00	\$1,500,000.00
BCDOT ADA Ramp and Sidewalk Repair	\$13,100,000.00	\$1,800,000.00	\$0.00
DPW Recycling Crews	\$975,000.00	\$512,490.07	\$512,490.07
Baltimore City Public Schools Capital Design Services and Renovation	\$8,189,820.00	\$8,189,820.00	\$3,000,000.00
Baltimore SHINES	\$3,000,000.00	\$3,000,000.00	\$3,000,000.00
BCIT Tax System Modernization Software	\$4,000,000.00	\$4,000,000.00	\$829,063.57



Name	Adopted Budget	Total Obligations	Total Expenditures
Key Point Phase 2A	\$2,900,000.00	\$2,900,000.00	\$0.00
Digital Services Team	\$2,100,000.00	\$889,306.56	\$889,306.56
Cecil Community Park Phase II	\$700,000.00	\$700,000.00	\$700,000.00
HBCU Fellowship	\$4,000,000.00	\$4,000,000.00	\$2,000,000.00
BCFD Equipment Purchase	\$4,653,279.00	\$0.00	\$0.00
CollegeBound Foundation Student Scholarships	\$2,000,000.00	\$2,000,000.00	\$1,000,000.00
BCFD Roof Repair and Replacement	\$1,240,225.00	\$4,583.27	\$4,583.27
BCFD Facilities Upgrades	\$3,425,625.00	\$3,425,625.00	\$0.00
Eviction Prevention	\$1,500,000.00	\$500,000.00	\$500,000.00
Eviction Prevention for Port Workers	\$500,000.00	\$0.00	\$0.00
HVAC Repair in Enoch Pratt Free Library Facilities	\$10,800,000.00	\$9,077,068.87	\$640,680.79
Uplands Infrastructure	\$12,000,000.00	\$12,000,000.00	\$10,962,328.20
PSO Transformation Plan	\$16,980,202.00	\$16,980,202.00	\$8,490,101.00
Ride4Change Using Dirt Bikes to End The Cycle of Poverty	\$1,250,000.00	\$1,250,000.00	\$704,073.50
Baltimore Safe Haven Housing as Healthcare	\$500,000.00	\$500,000.00	\$500,000.00
Interior Buildout of the Bethel Empowerment Wellness Center BEWC	\$1,250,000.00	\$1,250,000.00	\$1,250,000.00
Rebuilding Student Matinees via Free Tuition Transportation	\$275,000.00	\$275,000.00	\$211,791.88
Downtown Baltimore Retail Revitalization Initiative	\$1,600,000.00	\$1,600,000.00	\$1,150,000.00
Housing and Resources for Residents in North East Baltimore	\$300,000.00	\$300,000.00	\$300,000.00
Social and Academic Enrichment for English Language Learners	\$450,000.00	\$450,000.00	\$327,389.94
Justice Impacted Employment Program JIEP	\$1,000,000.00	\$1,000,000.00	\$890,348.34
BActive	\$1,000,000.00	\$1,000,000.00	\$612,271.90
Aequo COVID Housing Initiative ACHI	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Expanding Youth Employment and Sports EYES Toward the Future	\$950,000.00	\$950,000.00	\$950,000.00
South Baltimore Community Food Sovereignty Strategy	\$1,000,000.00	\$1,000,000.00	\$718,750.00
Healthy Homes for Equitable Baltimore Communities	\$2,500,000.00	\$2,500,000.00	\$1,522,090.09
Linking Immigrants Jobs in Baltimore's COVID Economy	\$325,000.00	\$325,000.00	\$253,499.07
Pantry Project	\$200,000.00	\$200,000.00	\$107,000.00
Community Recovery Through Youth Income, Education Workforce Development	\$750,000.00	\$750,000.00	\$462,174.06
Preventing Home Loss of Baltimore's Most Precious Residents	\$700,000.00	\$700,000.00	\$364,750.00
Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods	\$700,000.00	\$700,000.00	\$422,094.00
Affordable Housing Development and Neighborhood Stabilization in East Baltimore	\$2,000,000.00	\$2,000,000.00	\$1,546,875.00
Safe Healthy Housing Repairs for Homeowners with Limited Incomes	\$575,000.00	\$575,000.00	\$386,745.10
Building Community Resilience and Equity through Homeownership and Advocacy	\$450,000.00	\$450,000.00	\$271,507.65
Resurrecting the Poppleton Recreation Center	\$500,000.00	\$500,000.00	\$500,000.00
Creating Safe and Culturally Significant Greenspace for Southwest Baltimore	\$185,000.00	\$185,000.00	\$83,136.67
Improving Access for Immigrants- BNAAC	\$3,732,764.78	\$3,732,764.78	\$2,986,212.00
Improving Access for Immigrants- Language Access	\$327,235.22	\$327,235.22	\$327,235.00
Rapid Resolution and Shelter Diversion Fund	\$2,345,000.00	\$1,780,519.00	\$897,259.50
Shelter Demobilization	\$5,560,000.00	\$4,938,588.25	\$2,617,655.83
Buy Back the Block	\$3,067,885.00	\$3,067,885.00	\$1,533,942.50
Social Undistancing An Equitable Strategy for Rebuilding Theatre Audiences	\$1,000,000.00	\$1,000,000.00	\$822,413.02
Neighborhood Development and Affordable Housing Initiative	\$2,800,000.00	\$2,800,000.00	\$2,106,929.60
Increasing Access to Safe, Healthy and Affordable Homes	\$2,500,000.00	\$2,500,000.00	\$1,298,412.50
Baltimore Pumphouse Job Training Center and Business Incubator	\$2,250,000.00	\$2,250,000.00	\$1,343,550.00
Baltimore's Entrepreneurial Nonprofit Recovery Pipeline	\$500,000.00	\$500,000.00	\$500,000.00
Druid Heights Community Green Infrastructure Project	\$300,000.00	\$300,000.00	\$199,999.69
HeartSmiles	\$250,000.00	\$250,000.00	\$204,082.00
KEYS Community Healing Village	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Easterwood Recreation Center	\$260,000.00	\$260,000.00	\$260,000.00
Project RestART	\$1,000,000.00	\$1,000,000.00	\$546,510.92
Creation of Permanent Supportive and Emergency Housing at Beacon House Square	\$3,500,000.00	\$3,500,000.00	\$1,419,084.94

Name	Adopted Budget	Total Obligations	Total Expenditures
Ambassador Theater redevelopment A new community art and culture center	\$300,000.00	\$300,000.00	\$110,672.00
Developing Mental Health and Support Resources to Help At-Risk Youth	\$500,000.00	\$500,000.00	\$469,112.78
Healthy Homes	\$3,000,000.00	\$3,000,000.00	\$1,482,700.50
Perkins II Infrastructure North Central Park	\$1,064,107.00	\$1,064,107.00	\$532,053.50
DPW Capital and Operating Improvements	\$5,659,780.00	\$957,200.00	\$9,736.50
Digital Equity Fund	\$3,275,000.00	\$2,907,422.09	\$1,058,600.85
Permitting System Upgrades	\$3,000,000.00	\$2,776,882.50	\$921,049.65
CPTED Pilot Program Penrose	\$2,000,000.00	\$767,050.00	\$7,050.00
Advancing Digital Equity - Assistance to Non-Profits	\$2,487,500.00	\$2,487,500.00	\$691,000.00
Advancing Digital Equity - Pratt Anywhere	\$911,500.00	\$911,500.00	\$184,000.00
Advancing Digital Equity - Engagement and Navigation	\$1,001,000.00	\$1,001,000.00	\$262,359.27
IT Hardware Refresh, CitiWatch Cameras, and Hybrid Meeting Room Upgrades	\$8,000,000.00	\$6,815,736.81	\$2,304,674.59
Direct Care Worker Relief	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Park Heights Senior Housing	\$12,524,672.00	\$12,524,672.00	\$7,119,170.30
Housing Accelerator Fund	\$17,115,000.00	\$300,000.00	\$69,122.77
Middle Neighborhood Support for CDCs	\$1,000,000.00	\$1,000,000.00	\$400,000.00
Ensuring Safe Air Quality at the BMA	\$500,000.00	\$500,000.00	\$125,000.00
New Humidification Project	\$500,000.00	\$500,000.00	\$125,000.00
Legal Support for Creative Entrepreneurs Rebuilding After the Pandemic	\$250,000.00	\$250,000.00	\$125,489.10
DPW Fleet	\$5,080,220.00	\$5,080,220.00	\$3,810,165.00
Capital Improvements to City Buildings	\$9,350,000.00	\$1,666,464.08	\$233,352.08
Renter's Right to Counsel	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Housing Upgrades to Benefit Seniors HUBS	\$7,000,000.00	\$2,393,011.46	\$1,164,495.23
Hilton Hotel Administration	\$989,000.00	\$989,000.00	\$404,000.00
Community Arts Grant	\$4,500,000.00	\$4,500,000.00	\$2,250,000.00
DPW Waste Removal Services	\$3,285,000.00	\$3,285,000.00	\$3,036,289.81
Shelter Operations	\$30,620,000.00	\$30,620,000.00	\$27,450,680.59
Nathaniel J McFadden Learn and Play Park	\$2,475,250.00	\$2,475,250.00	\$1,237,625.00
COVID19 Health Response - Vaccinations	\$7,885,000.00	\$5,704,302.69	\$2,076,603.74
COVID19 Health Response - Testing	\$8,510,000.00	\$337,003.94	\$334,903.94
COVID19 Health Response - Contact Tracing	\$5,245,000.00	\$3,195,893.13	\$2,406,155.62
COVID19 Health Response - Personal Protective Equipment	\$9,014,000.00	\$1,409,023.66	\$1,353,939.12
COVID19 Health Response - Communication and Operational Support	\$4,595,960.00	\$2,169,918.77	\$1,122,865.54
Household Food Assistance	\$15,594,000.00	\$15,594,000.00	\$9,490,429.44
Broadband and Digital Equity - Phase I	\$9,328,330.00	\$4,851,123.30	\$3,425,129.81
Broadband Network Hardware and Infrastructure	\$11,271,670.00	\$6,885,562.33	\$6,231,122.50
Reducing Baltimore Violence - Improving Community Violence Interventions	\$34,144,750.00	\$32,268,116.71	\$16,014,900.81
Food Insecurity Funding	\$11,070,000.00	\$9,602,000.00	\$5,729,741.11
<b>Total</b>	<b>\$636,594,386.46</b>	<b>\$445,516,606.57</b>	<b>\$289,454,493.49</b>

Data as of June 2024.

## 8A: Projects and Descriptions

### Guidehouse

Project Identification Number	00H6D1
Adopted Budget	\$8,258,939.19
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$8,039,558.90
Total Expenditures	\$5,728,429.15

Completion Status	Completed 50% or more
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**Project Description:** ARPA funding will be used to engage Guidehouse, Inc., a consulting firm for project management and compliance consulting in regard to the use of ARPA funds.

### ARPA Administration

Project Identification Number	00H7D1
Adopted Budget	\$8,741,060.81
Project Expenditure Category	7-Administrative
Sub Category	7.3-Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has Passed
Total Obligations	\$3,481,479.59
Total Expenditures	\$3,481,479.59
Completion Status	Completed less than 50%

**Project Description:** Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to administer ARPA funds on behalf of the City via an application process where city agencies and nonprofits can propose programs and services to aid the city in recovering from the negative health and economic impacts of the COVID-19 public health emergency. The Recovery Office will administer all aspects of ARPA funding and regularly report to the federal government, and other stakeholders.

### COVID19 Health Response - Staffing and payroll costs

Project Identification Number	02H1D9
Adopted Budget	\$29,156,040
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.1-Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers
Total Obligations	\$11,081,531.42
Total Expenditures	\$11,081,531.42
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Health Department (BCHD) will strengthen existing healthcare infrastructure through staffing and payroll costs. The Health Department will provide additional funding for social work and case management staff to provide more individualized attention for the roughly 180 older adults for which the Health Department



serves as a guardian. Performance measures include the number of adult guardianship cases, the ratio of clients to case manager, the number of contacts made per client.

### General Fund Restoration

Project Identification Number	03H6D1
Adopted Budget	\$1,097,134
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$855,881.96
Total Expenditures	\$855,881.96
Completion Status	Completed 50% or more

**Project Description:** In a response to the negative economic impacts of the COVID-19 public health emergency, the City froze a number of positions across city government agencies. In the initial planning stage for ARPA funds, senior leadership decided to restore a limited number of the frozen positions

### ARPA Project and Progress Evaluation

Project Identification Number	04H7D2
Adopted Budget	\$2,270,971
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.4-Public Sector Capacity Effective Service Delivery
Total Obligations	\$2,270,971
Total Expenditures	\$549,984
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Recovery Programs will partner with the University of Baltimore and Morgan State University to support program evaluation, research, and evidence-based decision-making about programs and services created or expanded using ARPA funds. The University partners will provide the Mayor's Office of Recovery Programs with implementation advice and impact evaluation, best practices research, administrative data analysis, and performance management. Deliverables include a final report at the end of funding, monthly reports, data analysis to include in the annual Recovery Plan, and ad hoc reporting and analysis as requested.

### Arts Festival

Project Identification Number	06AH6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement

Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

**Project Description:** Funding will be used to support the revival of Baltimore's largest arts and cultural festival: Artscape. This project will partner with existing events produced by other city agencies and cultural organizations to curate more inclusive, accessible events to a wider range of residents. Funds will help ensure safe and high quality cultural celebrations, that exceed their potential to reunite Baltimore residents post COVID consisting of a five-day celebration of arts and culture, incorporating historical components such as live performances, artist summits, open studio tours, and a weekend art fair.

### Baltimore Civic Fund Recovery Assistance

Project Identification Number	06H2D10S843100
Adopted Budget	\$8,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.34-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted
Total Obligations	\$8,300,000
Total Expenditures	\$8,300,000
Completion Status	Completed

**Project Description:** The Baltimore Civic Fund (BCF) will provide financial support and technical assistance to nonprofit organizations in Baltimore City negatively impacted by the COVID-19 public health emergency. The Baltimore Civic Fund will be tracking the number of nonprofits receiving grant awards among other performance measures.

### Visit Baltimore Recovery Assistance

Project Identification Number	06H2D11S419500
Adopted Budget	\$2,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.35-Aid to Tourism Travel or Hospitality
Total Obligations	\$2,500,000
Total Expenditures	\$2,500,000
Completion Status	Completed

**Project Description:** Visit Baltimore will provide financial assistance to accommodations providers in Baltimore City negatively impacted by the COVID-19 public health emergency,



such as hotels and bed & breakfast (B&B) facilities. Visit Baltimore will track the average percent increase in revenue of hotel/B&B recipients, among other measures.

### **Baltimore Office of Promotion and the Arts Recovery Assistance**

Project Identification Number	06H2D12S378700
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.36-Aid to Other Impacted Industries
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

**Project Description:** The Baltimore Office of Promotion & the Arts (BOPA) will provide financial and technical assistance to individual artists in Baltimore City negatively impacted by the COVID-19 public health emergency. BOPA will be tracking the number of individual artists receiving grant awards.

### **Baltimore Development Corporation - Technical Assistance**

Project Identification Number	06H2D30
Adopted Budget	\$2,680,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	\$2,680,000
Total Expenditures	\$2,680,000
Completion Status	Completed 50% or more

**Project Description:** The Baltimore Development Corporation (BDC) will provide financial and technical assistance to small businesses in Baltimore City negatively impacted by the COVID-19 public health emergency. BDC will track the percent of businesses served that are Black, Indigenous, and People of Color (BIPOC) owned, the average percent increase in revenue, and the number of jobs created.

### **Baltimore Development Corporation Recovery Assistance**

Project Identification Number	06H2D9S818800
Adopted Budget	\$9,020,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.29-Loans or Grants to Mitigate Financial Hardship



Total Obligations	\$9,020,000
Total Expenditures	\$9,020,000
Completion Status	Completed 50% or more

**Project Description:** Program consists of financial assistance to small business which are then matched with technical assistance providers to aid in one of four areas: e-commerce/technology, marketing, accounting and legal services, and COVID-19 safety grants. All beneficiaries are those that demonstrated disproportionate negative economic impact in project 06H2D29 due to the COVID-19 pandemic, and preference was given to small businesses located in QCTs and owned by minorities and/or women.

### Family League of Baltimore Recovery Assistance

Project Identification Number	06H3D6S692000
Adopted Budget	\$2,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.11-Healthy Childhood Environments Child Care
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed

**Project Description:** The Family League of Baltimore City (FLBC) will provide financial assistance to providers of child day care services in Baltimore City negatively impacted by the COVID-19 public health emergency. FLBC will track the number and percent of funded centers who operate in Qualified Census Tracts, and the number and percent of funded centers that report that the funds helped them remain in business at the 6-month follow-up.

### Reducing Baltimore Violence - Job Training Assistance

Project Identification Number	07H2D7
Adopted Budget	\$10,741,400
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$5,486,400
Total Expenditures	\$485,235
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for job training assistance to decrease violence by funding violence prevention efforts, including re-entry services. This impact will be tracked by the number of

individuals participating in the program and the number of individuals transitioned into employment upon release.

### Reducing Baltimore Violence - Visitation Center Benefits Navigators

Project Identification Number	07H3D14
Adopted Budget	\$113,850
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	\$39,452.28
Total Expenditures	\$39,452.28
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for the Baltimore City Visitation Center, which offers supervised visitation and safe exchange services for victims of intimate partner violence and child sexual abuse. This impact will be tracked by the number of non-custodial parent and child interactions supervised.

### Baltimore City Workforce Development

Project Identification Number	08H2D7
Adopted Budget	\$30,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$18,446,413.70
Total Expenditures	\$15,201,673.26
Completion Status	Completed 50% or more

**Project Description:** The Mayor's Office of Employment Development (MOED) will use ARPA funds to aid those who are unemployed or underemployed, support youth employment, and fund sector-based job training in high-growth industries through five areas: Small Business Wage Subsidy, Youthworks, Hire Up, Train Up, and Workforce Supports. The purpose of this funding is to provide direct support to struggling small businesses with wages for impacted workers; summer jobs and needed income to city youth, subsidized employment to adult residents, occupational training that will enable residents to skill up and obtain jobs in high-demand industries in the region, and workforce supports like rides to work, behavioral healthcare, and legal services. This impact will be measured through the number of small businesses served, the number of workers enrolled in sectoral job training programs, the number of workers completing sectoral job training

programs, and the number of people participating in summer youth employment programs, among other measures.

### Vaccine Incentives for Employees

Project Identification Number	10H1D1
Adopted Budget	\$10,444,760.49
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	\$10,444,760.49
Total Expenditures	\$10,444,760.49
Completion Status	Completed

**Project Description:** Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccine incentives for Baltimore City employees. All fully vaccinated City of Baltimore employees were eligible to receive the \$1,000 payment. The incentive pay was given to employees who have been vaccinated, as well as employees who became fully vaccinated by January 14, 2022.

### Lexington Market

Project Identification Number	11H2D31
Adopted Budget	\$4,917,957
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	\$4,917,957
Total Expenditures	\$4,917,957
Completion Status	Completed

**Project Description:** Funding from ARPA SLFRF will be provided to the Baltimore Public Markets Corporation to fund stall build-out assistance at Lexington Market for small businesses impacted by the COVID-19 public health emergency. Funds provided to Lexington Market will offset these capital increases and allow small businesses largely minority and women-owned to open successfully. The success of this program will be indicated by the percentage of vendors out of the slated 48 who can open their businesses at Lexington Market by August 15, 2022. Other performance measures include the total number of small businesses served, increasing minority and women-owned businesses to over 75 of stalls at Lexington Market, increasing merchant revenue, and creating culinary and retail job opportunities.



### Increasing economic security through guaranteed income pilot program

Project Identification Number	11incomeH2D3
Adopted Budget	\$4,800,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.3-Household Assistance Cash Transfers
Total Obligations	\$4,800,000
Total Expenditures	\$4,800,000
Completion Status	Completed 50% or more

**Project Description:** Baltimore City launched a two-year guaranteed income pilot program to increase economic security among low-income residents and families. This program will provide 200 young parents, between 18- and 24 years old, with an unconditional cash payment of \$1,000 per month over the course of 24 months. When families have a baseline income, they are more equipped to handle material barriers, address food insecurity, pay for childcare, cover unexpected medical bills, and seek and retain employment.

### Improving Baltimore's Recreation Infrastructure

Project Identification Number	13H2D22
Adopted Budget	\$50,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$10,904,121.50
Total Expenditures	\$5,238,636.30
Completion Status	Completed less than 50%

**Project Description:** Funding includes renovations, and in some cases complete replacement of athletic courts, playgrounds, pools, recreation centers, and trails, in addition to funding for public works inspectors, administrative staff, and funding for other project administration needs. Demand for parks and recreational facilities increased as the City recovers from the COVID-19 pandemic. This highlighted inequities in access to investment in these facilities. Project selection was based on a through facility conditions assessment.

### Performance Management System Team

Project Identification Number	15H6D1
Adopted Budget	\$1,140,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$414,429.61
Total Expenditures	\$414,429.61

Completion Status	Completed 50% or more
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**Project Description:** This project is a three-year initiative to build out a Citywide Performance Management and community satisfaction surveying system. This structure will provide a standardized agency-by-agency tool to plan performance priorities, set targets, monitor service delivery, and review performance-based indicators linked to an overall citywide performance management framework.

### BPD Fleet Resources

Project Identification Number	16H6D1
Adopted Budget	\$6,450,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,039,588
Total Expenditures	\$3,333,424.91
Completion Status	Completed 50% or more

**Project Description:** The Department of General Services will be investing in fleet resources to help the Baltimore Police Department scale violence prevention efforts. The purchase of 100 new hybrid vehicles will also help mitigate risk of COVID outbreaks among officers and help continue divesting from costly rentals and leases.

### Clean Corps - Cleaner and Healthier Baltimore

Project Identification Number	17H6D1
Adopted Budget	\$14,660,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$13,727,686.62
Total Expenditures	\$10,990,337.66
Completion Status	Completed 50% or more

**Project Description:** Due to budget reductions over the years and COVID-19 impacts on Department of Public Work's staff and the increased number of people staying home, Baltimore has struggled to maintain clean alleys, empty public corner trash cans, and maintain an increasing number of vacant lots. This project will create the Clean Corps to help DPW build capacity to work with community-based organizations (CBOs) and citywide nonprofit groups (CNOs) to reduce the number of overflowing public trash cans, dirty alleys/streets, and unmaintained vacant lots for 2.5 years.

## Impact Investment Area Neighborhood Recovery Funds IIANRF

Project Identification Number	18H2D15
Adopted Budget	\$15,142,498.96
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$8,247,100.02
Total Expenditures	\$2,065,564.68
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will provide critical funding for the acquisition and stabilization of vacant properties, provide development incentives, and support new and existing Homeowners in Department of Housing and Development's 7 Impact Investment Areas (IIAs).

## Housing Navigation and Landlord Engagement

Project Identification Number	19H2D16
Adopted Budget	\$6,120,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$3,512,628.72
Total Expenditures	\$2,329,250.20
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Homeless Services will provide funding to meet the demand for housing navigation and identification services for individuals experiencing homelessness, decreasing the length of time people remain in crisis waiting to return to permanent housing.

## PSO Infrastructure

Project Identification Number	20H2D15
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$4,000,000
Completion Status	Completed

**Project Description:** The Housing Authority of Baltimore City has been provided funding to meet the need for infrastructure costs for an affordable housing development, including construction for water, sanitary sewer, storm drain, and storm water management systems for the Somerset Redevelopment Phases 2 & 3. The construction is critical to providing adequate infrastructure to Somerset Phase 2 (196 units of mixed housing) and Somerset Phase 3 (72 units of mixed income).

### Refugee Youth Project RYP

Project Identification Number	21H2D25
Adopted Budget	\$750,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$750,000
Total Expenditures	\$257,812.50
Completion Status	Completed less than 50%

**Project Description:** Project funding will support Baltimore's youngest refugees' and asylees' academic needs and easing their integration into the Baltimore community. Baltimore City Community College will assist families with school enrollment; offer programs related to summer school, college access, and community arts; offer after-school programs focusing on homework help, social skills, and improving English language skills; and provide access to adult education and workforce training programs for family members. ARPA funding will also assist with costs related to participant transportation, and enrichment activities.

### Providing Baltimore's Under Employed with Sustainable Employment

Project Identification Number	22H2D10
Adopted Budget	\$371,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$371,000
Total Expenditures	\$324,625
Completion Status	Completed 50% or more

**Project Description:** Baltimore Corps, Inc. will use ARPA funds to to retrain Black, Indigenous, and people of color (BIPOC) and female-identifying residents, in jobs with wage-growth and career potential. Project funding will support various activities including identifying those ready for career advancement; upskilling candidates for careers in service by providing career navigation and training for Place for Purpose positions; and identifying



placement partners. ARPA funds will also be used to support staffing costs, software platforms, and job placement.

### Response to COVID and Health Needs

Project Identification Number	23H2D1
Adopted Budget	\$285,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$285,000
Total Expenditures	\$285,000
Completion Status	Completed 50% or more

**Project Description:** Bikur Cholim will utilize ARPA funds to support continued operation of their COVID-19 vaccination clinic and provision of food, financial, and transportation assistance to all patients in need. Project funding will be used to support clinic volunteers; a new coordinator overseeing vaccination efforts; a new case manager tasked with evaluating families' needs and assisting with wraparound support; financial assistance for families facing high medical bills, copays, and transportation costs; and food assistance for patients and their families.

### No One Turned Away Providing Mental Health Support

Project Identification Number	24H1D12
Adopted Budget	\$500,000
Project Expenditure Category	1-Public Health
Sub Category	1.12-Mental Health Services
Total Obligations	\$500,000
Total Expenditures	\$406,250
Completion Status	Completed 50% or more

**Project Description:** B'More Clubhouse will utilize ARPA funds to assist individuals with mental illness maintain recovery and stability, lessening their use of public behavioral health resources, especially emergency services. Project funding will also support staffing costs.

### Healthcare and Housing Services Access for LGBTQ Youth

Project Identification Number	25H2D19
Adopted Budget	\$470,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators

Total Obligations	\$470,000
Total Expenditures	\$329,000
Completion Status	Completed less than 50%

**Project Description:** FreeState Justice provides young LGBTQ Baltimoreans with equal access to high-quality healthcare, housing, and resources in Baltimore City

### Baltimore Violence Intervention and Protection VIP Project

Project Identification Number	26H1D11
Adopted Budget	\$250,000.01
Project Expenditure Category	1-Public Health
Sub Category	1.11-Community Violence Interventions
Total Obligations	\$250,000.01
Total Expenditures	\$250,000.01
Completion Status	Completed

**Project Description:** The Pride Center will provide a violence intervention program with the goal of preventing violence particularly against sexual and gender minority populations (SGM) communities in Baltimore City

### Wraparound Services at the Perkins Homes Redevelopment

Project Identification Number	27H2D18
Adopted Budget	\$2,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$2,300,000
Total Expenditures	\$862,500
Completion Status	Completed less than 50%

**Project Description:** Funding has been provided to Urban Strategies, Incorporated to support Baltimore City residents affected by the redevelopment of Perkins Homes by enrolling individuals in case management that will provide opportunities for economic mobility, youth development, education and health assistance. Specific strategies to address various issues faced by residents during the pandemic will include tutoring, tuition assistance, career exposure programming, and workforce development, as well as support for housing stability, technology to address the digital divide, and assistance for gap healthcare costs.

### Wide Angle Youth Media's Core Programs

Project Identification Number	28H2D25
Adopted Budget	\$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$450,000
Total Expenditures	\$315,000
Completion Status	Completed 50% or more

**Project Description:** Funding has been provided to Wide Angle to support the participation of more than 200 Baltimore youth (ages 10-24) in WAYM's core programs, where students learn to use state-of-the-art technology, embark on a pathway toward career readiness, and receive wrap-around supports (e.g., mentoring, free healthy meals, etc.).

### Cradle to Career Pipeline

Project Identification Number	29H2D10
Adopted Budget	\$1,200,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$1,200,000
Total Expenditures	\$570,000
Completion Status	Completed less than 50%

**Project Description:** Minister Conference Empowerment Center CDC provide STEM instruction, enrichment experiences, job shadowing, workforce training, job placement, and opportunities for career advancement in the railway, maritime, and other tech careers.

### Wealth Building in Middle Neighborhoods

Project Identification Number	300H6D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$495,597.26
Total Expenditures	\$749.16
Completion Status	Completed less than 50%

**Project Description:** Funding will provide grants to homeowners to upgrade their homes and address deferred maintenance. This funding will provide critical infrastructure and façade upgrades to support the physical and financial health of communities that typically do not have access to the capital to make these upgrades, especially during a pandemic. This project is critical for a comprehensive Middle Neighborhoods investment strategy.

### Public Markets Lost Revenue Due to COVID-19

Project Identification Number	301H6D1
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$1,500,000
Completion Status	Completed less than 50%

**Project Description:** Funding will support merchants, restore staffing levels, and rebuild revenue levels impacted by the pandemic. Funding will also provide technical assistance and rent abatement support for merchants and the installation of a new loading dock at Avenue Market to facilitate deliveries.

### BCDOT ADA Ramp and Sidewalk Repair

Project Identification Number	302H6D1
Adopted Budget	\$13,100,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,800,000
Total Expenditures	\$0
Completion Status	Completed less than 50%

**Project Description:** Funding will be used to execute projects to repair sidewalks and bring curb ramps, sidewalks, and street crossings into compliance with the Americans with Disabilities Act.

### DPW Recycling Crews

Project Identification Number	303H6D1
Adopted Budget	\$975,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$512,490.07



Total Expenditures	\$512,490.07
Completion Status	Completed 50% or more

**Project Description:** The Department of Public Works (DPW) will fund the payroll costs for ten crews dedicated to recycling collections to increase the Bureau of Solid Waste's labor capacity to resume weekly recycling. The ten crews will each be composed of 1 driver and 2 laborers. DPW staff are essential workers and were greatly impacted by the pandemic, resulting in reduced staffing capacity.

### **Baltimore City Public Schools Capital Design Services and Renovation**

Project Identification Number	304H6D1
Adopted Budget	\$8,189,820
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$8,189,820
Total Expenditures	\$3,000,000
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Public School system will use funds to complete building renovation and replacement designs for two schools, air conditioning installation for one school, and to replace the synthetic turf football field at another school.

### **Baltimore SHINES**

Project Identification Number	305H6D1
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$3,000,000
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will utilize funding to provide solar installation job training and opportunities as a part of a pilot initiative to build a replicable and scalable model for workforce training and deployment in low-income residential rooftop solar installation. This funding will provide energy savings for low-income residents as well as providing job training and job placement.

## BCIT Tax System Modernization Software

Project Identification Number	308H6D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$829,063.57
Completion Status	Completed less than 50%

**Project Description:** Funding will be used by the Baltimore City Office of Information Technology to procure a three-year subscription for a software solution that is part of an overall Tax System Modernization effort for both revenue and property taxes.

## Key Point Phase 2A

Project Identification Number	309H6D1
Adopted Budget	\$2,900,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,900,000
Total Expenditures	\$0
Completion Status	Not Started

**Project Description:** The Housing Authority of Baltimore City will utilize funding to provide additional critical infrastructure improvements for the redevelopment of Key Pointe formerly known as O'Donnell Heights. Funding will specifically assist in the completion of Phase 2A which focuses on the creation of 30 new deeply affordable high quality and energy efficient rental units for households earning 60% or less of the area median income and who were disproportionately impacted by the pandemic.

## Digital Services Team

Project Identification Number	30H6D1
Adopted Budget	\$2,100,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$889,306.56
Total Expenditures	\$889,306.56
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office will use ARPA funding to establish a new Digital Services team to improve access to and delivery of City services. The COVID-19 public health emergency accelerated digital transformation in most organizations, including local governments. This Digital Services team will add capacity not just to continue digitization, but to seize the opportunity to redesign government services in ways that prioritize resident experience and advance equity.

### Cecil Community Park Phase II

Project Identification Number	310H6D1
Adopted Budget	\$700,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$700,000
Total Expenditures	\$700,000
Completion Status	Completed

**Project Description:** Parks & People, Inc. will work with partners to complete the final phase of a project to renovate Cecil Community Park. Funding will be used to purchase and install playground equipment, install play surfacing and engineered wood fiber, and to purchase and install other site furnishings.

### HBCU Fellowship

Project Identification Number	311H2D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed less than 50%

**Project Description:** Baltimore Corps, Inc. will recruit talent from local academic institutions and (i) manage recruiting, placement, and administration of payroll and benefits for twenty-five (25) credentialed individuals from local historic black colleges and universities, including Coppin State and Morgan State Universities, as Fellows within the City; and (ii) serve as a vital workforce development partner, spearheading efforts to develop Fellows in employability skills, racial equity, and civic engagement.

### BCFD Equipment Purchase

Project Identification Number	312H6D1
Adopted Budget	\$4,653,279
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$0
Total Expenditures	\$0
Completion Status	Not Started

**Project Description:** The Baltimore City Fire Department will use ARPA funds for the purchase of self-contained breathing apparatus (SCBA) equipment, thermal imaging cameras, supply hoses, and rain hoods. These are critical safety and life-saving equipment purchases that will help the Fire Department comply with industry standard.

### CollegeBound Foundation Student Scholarships

Project Identification Number	313H2D25
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed less than 50%

**Project Description:** CollegeBound Foundation will provide last dollar, needs-based scholarships to Baltimore City public high school graduates whose expected family contribution and financial aid package total less than the cost to attend college

### BCFD Roof Repair and Replacement

Project Identification Number	314H6D1
Adopted Budget	\$1,240,225
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,583.27
Total Expenditures	\$4,583.27
Completion Status	Completed less than 50%

**Project Description:** The Department of General Services will make structural improvements to three fire station roofs, Engine 42, Engine 45 and Fire Hazmat Station. These investments contribute to enhanced safety, upgraded facilities, and increased



resilience, benefiting the community. They ensure secure fire stations, reliable emergency response, and improved infrastructure to withstand challenges.

### BCFD Facilities Upgrades

Project Identification Number	315H6D1
Adopted Budget	\$3,425,625
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,425,625
Total Expenditures	\$0
Completion Status	Completed less than 50%

**Project Description:** The Department of General services will make various upgrades to Fire Department facilities, including bathroom upgrades, generator replacement and installation, boiler replacement, and heat pump replacement. These investments contribute to enhanced safety, upgraded facilities, and increased resilience, benefiting the community. They ensure secure fire stations, reliable emergency response, and improved infrastructure to withstand challenges.

### Eviction Prevention

Project Identification Number	316H2D16
Adopted Budget	\$1,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed less than 50%

**Project Description:** The eviction prevention program will be administered by MOCFS in partnership with the MOHS. The ARPA Eviction Prevention program is designed to aid individuals and families who are homeless or at imminent risk of experiencing homelessness.

### Eviction Prevention for Port Workers

Project Identification Number	317H2D2
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services

Total Obligations	\$0
Total Expenditures	\$0
Completion Status	Completed less than 50%

**Project Description:** MOCFS will administer an eviction prevention program for Baltimore City residents who were employed by the Port of Baltimore at the time of the collapse of the Francis Scott Key Bridge on March 26, 2024. Applicants must have been employed at the Port at the time of the bridge collapse and be out of work due to that disaster.

### HVAC Repair in Enoch Pratt Free Library Facilities

Project Identification Number	31H6D1
Adopted Budget	\$10,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$9,077,068.87
Total Expenditures	\$640,680.79
Completion Status	Completed less than 50%

**Project Description:** Funding will be used by the Department of General Services (DGS) to make capital improvements to HVAC systems at City libraries in order to meet the CDC recommended ventilation standards and address repair issues. Six library locations were selected based on various criteria including HVAC system physical conditions, equity considerations, number of users, and energy usage of existing equipment.

### Uplands Infrastructure

Project Identification Number	32H2D15
Adopted Budget	\$12,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$12,000,000
Total Expenditures	\$10,962,328.20
Completion Status	Completed 50% or more

**Project Description:** The Department of Housing and Community Development will be utilizing funding for the Phase II redevelopment and public infrastructure construction costs for affordable housing and neighborhood-based retail in the Uplands community.

## PSO Transformation Plan

Project Identification Number	33H2D15
Adopted Budget	\$16,980,202
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$16,980,202
Total Expenditures	\$8,490,101
Completion Status	Completed less than 50%

**Project Description:** The Housing Authority of Baltimore City will be utilizing funding for the implementation of the Perkins Somerset Oldtown Transformation Plan including investments in the construction of new parks, a community recreation center, and a new elementary/middle school.

## Ride4Change Using Dirt Bikes to End The Cycle of Poverty

Project Identification Number	34H2D25
Adopted Budget	\$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$1,250,000
Total Expenditures	\$704,073.50
Completion Status	Completed 50% or more

**Project Description:** B360, in partnership with Job Opportunities Task Force, will enable young adults to explore career pathways that will provide family-supporting wages and divert youth away from the criminal justice system through STEM education. The project will serve students by translating talents associated with riding dirt bikes into STEM careers.

## Baltimore Safe Haven Housing as Healthcare

Project Identification Number	35H2D16
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed 50% or more

**Project Description:** Baltimore Safe Haven provides transitional housing case management, and guidance to reduce actual homelessness, the risk of homelessness, and associated risk factors contributing to homelessness in Baltimore City.

### Interior Buildout of the Bethel Empowerment Wellness Center BEWC

Project Identification Number	36H2D23
Adopted Budget	\$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$1,250,000
Total Expenditures	\$1,250,000
Completion Status	Completed

**Project Description:** Bethel Empowerment and Wellness Center will renovate their community center in order to provide Upton community residents with essential resources and services such as healthcare, employment and financial management in Baltimore City.

### Rebuilding Student Matinees via Free Tuition Transportation

Project Identification Number	37H2D25
Adopted Budget	\$275,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$275,000
Total Expenditures	\$211,791.88
Completion Status	Completed 50% or more

**Project Description:** Chesapeake Shakespeare Company addresses educational disparities and offers Baltimore City school students a theater experience by covering the cost of transportation and tickets to its Student Matinee Program in Baltimore City.

### Downtown Baltimore Retail Revitalization Initiative

Project Identification Number	38H2D31
Adopted Budget	\$1,600,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	\$1,600,000



Total Expenditures	\$1,150,000
Completion Status	Completed 50% or more

**Project Description:** Downtown Partnership of Baltimore provides services to revitalize Downtown Baltimore's historic retail core, which was significantly impacted by the COVID-19 pandemic due to lower foot traffic to downtown commercial entities such as restaurants, hotels, office spaces, and businesses. Funds support investments in the Downtown BOOST Program, Facade Improvement Program, and Operation Storefront, with an emphasis on small and minority-owned businesses.

### Housing and Resources for Residents in North East Baltimore

Project Identification Number	39H2D18
Adopted Budget	\$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$300,000
Total Expenditures	\$300,000
Completion Status	Completed

**Project Description:** North East Housing Initiative provides programs to support residents at 30-50% area median income (AMI) including: housing counseling services, tutoring programs, support for vulnerable families with food and housing insecurities, and job readiness training in Baltimore City.

### Social and Academic Enrichment for English Language Learners

Project Identification Number	40H2D25
Adopted Budget	\$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$450,000
Total Expenditures	\$327,389.94
Completion Status	Completed 50% or more

**Project Description:** Project funding will help Soccer Without Borders expand activities serving refugee, asylee, and immigrant youth as they navigate new schools and adjust to life in America. To do so, SWB uses soccer as an entry point. SWB also integrates English language into daily practice in order to build students' confidence in using English in the classroom and in their communities. In addition to these activities, SWB will provide

students with academic assistance, such as help completing their homework assignments to ensure students stay on track and advance to the next grade every year.

### Justice Impacted Employment Program JIEP

Project Identification Number	41H2D10
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$1,000,000
Total Expenditures	\$890,348.34
Completion Status	Completed 50% or more

**Project Description:** Project funding will support the Justice Impacted Employment Program. The program will serve 120 Baltimore City returning citizens through counseling, case management, soft skills, and occupational training and certifications for in-demand industries. Returning citizens will be identified and referred through the Department of Public Safety and Correctional Services (DPSCS). Occupational training will focus primarily on cybersecurity training.

### BActive

Project Identification Number	42H2D25
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$1,000,000
Total Expenditures	\$612,271.90
Completion Status	Completed less than 50%

**Project Description:** Project funding will support the operation of the BActive program, providing Baltimore kids with access to quality, structured sports programming in response to the COVID-19 pandemic. BActive is 6-week introductory sports clinics hosted with recreation centers throughout the City. Clinics teach lessons in communication, body positivity, and confidence-building through sports, with a focus on trauma-informed care. BActive will connect kids, particularly those in recreation deserts, with ongoing Baltimore City Recreation and Parks (BCRP) programming.

### Aequo COVID Housing Initiative ACHI

Project Identification Number	43H2D15
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Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed 50% or more

**Project Description:** Aequo Foundation will support the redevelopment of vacant properties into affordable housing, leading to increased public safety, and remediate homes through the removal of lead and other health hazards.

### Expanding Youth Employment and Sports EYES Toward the Future

Project Identification Number	44H2D25
Adopted Budget	\$950,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$950,000
Total Expenditures	\$950,000
Completion Status	Completed 50% or more

**Project Description:** Banner Neighborhoods Community Corporation will provide academic tutoring, mentoring, program facilitators, sports coaches, and other support staff dedicated to providing services to youth, including students experiencing psychological or behavioral difficulties. Project funding will support the renovation of the Preston Street classroom space, including the addition of signage, an ADA ramp, updated windows, and new equipment for the new instructional and multipurpose spaces.

### South Baltimore Community Food Sovereignty Strategy

Project Identification Number	45H2D22
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$1,000,000
Total Expenditures	\$718,750
Completion Status	Completed 50% or more

**Project Description:** Black Yield Institute, in partnership with Maryland Philanthropy Network, will support the development of an urban farm to include training and educational

resources, and provide infrastructure, such as outdoor refrigeration and washing stations, to support food aggregation for city farms.

### Healthy Homes for Equitable Baltimore Communities

Project Identification Number	46H2D20
Adopted Budget	\$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,500,000
Total Expenditures	\$1,522,090.09
Completion Status	Completed less than 50%

**Project Description:** Green & Healthy Homes Initiative will provide home repairs for low income Baltimore households to remediate lead hazards, asthma triggers, safety hazards, weatherization, and energy loss.

### Linking Immigrants Jobs in Baltimore's COVID Economy

Project Identification Number	47H2D10
Adopted Budget	\$325,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$325,000
Total Expenditures	\$253,499.07
Completion Status	Completed less than 50%

**Project Description:** The International Rescue Committee will provide workforce development programs focused on COVID-impacted low-income and Limited English Proficient (LEP) humanitarian immigrants who reside in Baltimore City. Funding will support staffing for the program.

### Pantry Project

Project Identification Number	48H2D1
Adopted Budget	\$200,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$200,000
Total Expenditures	\$107,000
Completion Status	Completed 50% or more



**Project Description:** The Leadenhall Baptist Church will stabilize and refurbish its property located at 1010 Creek Street, Baltimore, MD 21230 and use this property as a food distribution site for the Sharp-Leadenhall Community. The Pantry Project will positively impact and improve the health of the residents by addressing, mitigating and alleviating food insecurity in the Sharp-Leadenhall Community. Additionally, this food pantry will provide fresh fruits, vegetables, dairy, poultry, meat and non-perishables items for the hungry, the poor, the homeless, persons in transitional housing, and working families who do not have enough money to afford healthy food options

### **Community Recovery Through Youth Income, Education Workforce Development**

Project Identification Number	49H2D10
Adopted Budget	\$750,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$750,000
Total Expenditures	\$462,174.06
Completion Status	Completed 50% or more

**Project Description:** No Boundaries will provide youth income and workforce development opportunities that will improve civic engagement, increase employability, and strengthen personal and professional goals all while supplementing household income by providing an hourly wage/stipend to participants in Baltimore City.

### **Preventing Home Loss of Baltimore's Most Precious Residents**

Project Identification Number	50H2D18
Adopted Budget	\$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$700,000
Total Expenditures	\$364,750
Completion Status	Completed 50% or more

**Project Description:** Parity Baltimore will provide services to help prevent homelessness as well as wealth and land loss within Black, Indigenous, People of Color (BIPOC) communities by offering beneficiaries assistance including tax sale foreclosure prevention, homeowners tax credit application, mutual aid support, and other housing-related resources in Baltimore City.

## Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods

Project Identification Number	51H2D18
Adopted Budget	\$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$700,000
Total Expenditures	\$422,094
Completion Status	Completed 50% or more

**Project Description:** Pro Bono Resource Center of Maryland provides legal services, including hosting estate planning, tax sale prevention and mortgage foreclosure prevention clinics designed to empower individuals and families to maintain and preserve homeownership in Baltimore City

## Affordable Housing Development and Neighborhood Stabilization in East Baltimore

Project Identification Number	52H2D15
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$1,546,875
Completion Status	Completed 50% or more

**Project Description:** ReBUILD Metro provides support for neighborhood stabilization for future affordable housing development in Johnston Square, including funding the stabilization of abandoned and dilapidated properties within two blocks of 1100 Greenmount Avenue in Baltimore City.

## Safe Healthy Housing Repairs for Homeowners with Limited Incomes

Project Identification Number	53H2D18
Adopted Budget	\$575,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$575,000
Total Expenditures	\$386,745.10

Completion Status	Completed 50% or more
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**Project Description:** Rebuilding Together provides services to households who are physically and financially unable to make necessary health and safety repairs to their homes, helping to keep them in their homes, prevent blight, and stabilize neighborhoods that have been disproportionately impacted by COVID-19 in Baltimore City.

### **Building Community Resilience and Equity through Homeownership and Advocacy**

Project Identification Number	54H2D15
Adopted Budget	\$450,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$450,000
Total Expenditures	\$271,507.65
Completion Status	Completed 50% or more

**Project Description:** South Baltimore Community Land Trust will acquire and rehabilitate vacant homes into affordable housing for homebuyers in the Curtis Bay, Cherry Hill, and Brooklyn neighborhoods in Baltimore City.

### **Resurrecting the Poppleton Recreation Center**

Project Identification Number	55H2D22
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed 50% or more

**Project Description:** Southwest Partnerships will help renovate the Poppleton Recreation Center, enabling it to reopen as a safe space for recreation in the Poppleton neighborhood. Once renovated, the Center will provide programming for children and youth and offer space for senior programming in Baltimore City.

## Creating Safe and Culturally Significant Greenspace for Southwest Baltimore

Project Identification Number	56H2D22
Adopted Budget	\$185,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$185,000
Total Expenditures	\$83,136.67
Completion Status	Completed less than 50%

**Project Description:** The B&O Railroad Museum will construct a green space in Museum's backyard, creating a valuable space for community members, guests, and Baltimore City school groups and enabling outdoor gatherings and space for social distancing to support COVID-19 mitigation in Baltimore City

## Improving Access for Immigrants- BNAAC

Project Identification Number	57HBNAAC
Adopted Budget	\$3,732,764.78
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,732,764.78
Total Expenditures	\$2,986,212
Completion Status	Completed 50% or more

**Project Description:** Funding will be used to launch the BNAAC which seeks to minimize the economic and social vulnerability of immigrant and refugee families by connecting them to health and human resources to help them weather the pandemic and its economic impact. COVID-19 continues to negatively impact all communities. Funding programs to help serve, inform, and aid communities of people who might not be familiar with local agencies and nonprofits due to their immigration status should be prioritized.

## Improving Access for Immigrants- Language Access

Project Identification Number	57HLANG
Adopted Budget	\$327,235.22
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$327,235.22
Total Expenditures	\$327,235



Completion Status	Completed 50% or more
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**Project Description:** Funding will be used to assist City agencies with language access, especially as related to programs funded by ARPA. This project also seeks to centralize procurement and standardize the delivery of language access services across city agencies. COVID-19 continues to negatively impact all communities. Funding programs to help serve, inform, and aid communities of people who might not be familiar with local agencies and nonprofits due to their immigration status should be prioritized.

### Rapid Resolution and Shelter Diversion Fund

Project Identification Number	58H2D16
Adopted Budget	\$2,345,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$1,780,519
Total Expenditures	\$897,259.50
Completion Status	Completed 50% or more

**Project Description:** The Mayor's Office of Homeless Services will be utilizing funding to establish a rapid resolution and shelter diversion fund, also known as a flex fund, to help individuals and families experiencing an episode of homelessness to quickly re-enter stable housing and assist low-acuity individuals in exiting the shelter system quickly, which will preserve system capacity.

### Shelter Demobilization

Project Identification Number	59H2D16
Adopted Budget	\$5,560,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$4,938,588.25
Total Expenditures	\$2,617,655.83
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Homeless Services will utilize funding to reduce the population in MOHS shelters and shelter decompression sites by 1) assisting residents in obtaining vital documents required for housing and employment to remove barriers to permanent housing, 2) identifying wraparound services to support residents as they move into and sustain housing, 3) providing housing-focused case management services, and 4)

identifying permanent housing units and providing rental assistance subsidies. Current residents of shelters will be prioritized based on need, readiness, availability of housing, and other relevant factors that prepare them to move out of the homeless shelter system and into more permanent housing options. This also includes funding for affordable dormitory style housing for homeless youth, funding to renovate 36-units owned by the Housing Authority of Baltimore City for permanent supportive housing, and an additional grant focused on serving homeless youth.

### Buy Back the Block

Project Identification Number	60H2D2
Adopted Budget	\$3,067,885
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,067,885
Total Expenditures	\$1,533,942.50
Completion Status	Completed less than 50%

**Project Description:** Live Baltimore Home Center, Inc. will be using funding to support Baltimore City residents who have been impacted by COVID for down payment assistance. The program will stabilize Baltimore City's population retention, support fragile neighborhood housing markets, improve affordable housing stock, increase homeownership rates, reduce racial wealth gap, as well as preventing renter displacement.

### Social Undistancing An Equitable Strategy for Rebuilding Theatre Audiences

Project Identification Number	61H2D34
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$822,413.02
Completion Status	Completed 50% or more

**Project Description:** Everyman Theatre will restore public performances and educational, arts and culture programming affected by the COVID-19 pandemic, with particular attention towards the equitable inclusion of groups that have been historically excluded or had limited engagement with Baltimore's arts, culture, and entertainment community

## Neighborhood Development and Affordable Housing Initiative

Project Identification Number	62H2D15
Adopted Budget	\$2,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,800,000
Total Expenditures	\$2,106,929.60
Completion Status	Completed 50% or more

**Project Description:** Neighborhood Housing Services provides investment in comprehensive, equitable neighborhood development and affordable homeownership within Greater Rosemont Mondawmin (GRM) communities, including removing blight, stabilizing vacant/disinvested units, and providing home repairs and modifications in Baltimore City.

## Increasing Access to Safe, Healthy and Affordable Homes

Project Identification Number	63H2D15
Adopted Budget	\$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,500,000
Total Expenditures	\$1,298,412.50
Completion Status	Completed 50% or more

**Project Description:** Southeast CDC's will support their Increasing Access to Safe, Healthy and Affordable Homes program, which includes support for acquisition/rehabilitation and home repairs. The acquisition and rehabilitation of properties will help to increase the supply of affordable homes, while the home repair program will focus on low-income owner-occupants and tenants, prioritizing households based on income loss due to COVID and type and urgency of home repairs needed.

## Baltimore Pumphouse Job Training Center and Business Incubator

Project Identification Number	64H2D23
Adopted Budget	\$2,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$2,250,000
Total Expenditures	\$1,343,550
Completion Status	Completed 50% or more

**Project Description:** American Communities Trust will support a multi-phased project to eliminate the blight of five vacant and abandoned buildings to establish a small business jobs center in the heart of a persistent poverty community that was once an epicenter of business and retail. The job center will help to expand minority and locally-owned small businesses, create local jobs, and increase access to healthy foods.

### **Baltimore's Entrepreneurial Nonprofit Recovery Pipeline**

Project Identification Number	65H2D30
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.32-Business Incubators and Start-Up or Expansion Assistance
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

**Project Description:** City Dibs will provide fellowships to entrepreneurs and business incubation support to existing small businesses, with particular attention on serving Black and other minority populations in Baltimore City

### **Druid Heights Community Green Infrastructure Project**

Project Identification Number	66H2D22
Adopted Budget	\$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$300,000
Total Expenditures	\$199,999.69
Completion Status	Completed 50% or more

**Project Description:** Druid Heights CDC will support their Green Infrastructure project, which will focus on stormwater management activities that reduce inland flood and pollution for the vacant lots that have been impacted by repeated dumping from residential and commercial contractors in Baltimore City

### **HeartSmiles**

Project Identification Number	67H2D25
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Adopted Budget	\$250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$250,000
Total Expenditures	\$204,082
Completion Status	Completed 50% or more

**Project Description:** Heartsmiles will provide mentorship, career advancement opportunities, leadership opportunities, and mental and physical health support to youth in Baltimore City

### **KEYS Community Healing Village**

Project Identification Number	68H2D23
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed 50% or more

**Project Description:** KEYS Empowers will transform the former Dr. Lillie M. Jackson Elementary School into a facility that will serve residents by providing access to broadband internet and computer labs, nightly dinners in a fully-equipped cafeteria, daily fitness programming in a gymnasium, job training in various industries including STEM, and mental health services in Baltimore City

### **Easterwood Recreation Center**

Project Identification Number	69H2D25
Adopted Budget	\$260,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$260,000
Total Expenditures	\$260,000
Completion Status	Completed

**Project Description:** Omega Baltimore will provide management and operations for the Easterwood Recreation Center in West Baltimore which will provide free hot meals and computer access to youth after school daily, Out of School Time (OST) STEM Programming for youth during the school year, summer camps, youth flag football leagues, and provide employment for neighborhood youth through YouthWorks in Baltimore City.

### Project RestART

Project Identification Number	70H2D36
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$546,510.92
Completion Status	Completed 50% or more

**Project Description:** Pennsylvania Avenue Black Arts and Entertainment District will provide technical assistance and small business assistance in the form of sponsorships and fellowships for artists and creative professionals within the Black Arts District footprint in Baltimore City.

### Creation of Permanent Supportive and Emergency Housing at Beacon House Square

Project Identification Number	71H2D15
Adopted Budget	\$3,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,500,000
Total Expenditures	\$1,419,084.94
Completion Status	Completed less than 50%

**Project Description:** Project PLASE will construct an affordable housing development, Beacon House Square (BHS), using ARPA funds to cover a portion of hard costs related to construction.

### Ambassador Theater redevelopment A new community art and culture center

Project Identification Number	72H2D23
Adopted Budget	\$300,000
Project Expenditure Category	2-Negative Economic Impacts

Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$300,000
Total Expenditures	\$110,672
Completion Status	Completed less than 50%

**Project Description:** Artspace will help redevelop the Ambassador Theater to remove a blighting influence along the Liberty Heights Corridor, establish a new arts and cultural incubator and destination where Black artists and creatives can express themselves, and offer programming geared toward Black audiences and Black arts patrons.

### Developing Mental Health and Support Resources to Help At-Risk Youth

Project Identification Number	73H2D25
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$500,000
Total Expenditures	\$469,112.78
Completion Status	Completed

**Project Description:** Ahavas Chaim provides rent and housing security deposit support to residents impacted by the COVID-19 pandemic, as well as facility improvements to their existing center which allows for increased services designed to provide mental health, career, academic, and socioemotional support to at-risk teens and young adults in Baltimore City.

### Healthy Homes

Project Identification Number	75H2D18
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$1,482,700.50
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will be utilizing funding to provide staffing support for healthy home interventions for units being served by the Weatherization Assistance Program, Lead Hazard Reduction Program, and

Office of Rehabilitation Services. This project will result in a healthier living environment for residents and will help to stabilize the physical condition of houses throughout the city.

### Perkins II Infrastructure North Central Park

Project Identification Number	75H6D1
Adopted Budget	\$1,064,107
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,064,107
Total Expenditures	\$532,053.50
Completion Status	Completed less than 50%

**Project Description:** Funding will be used to meet the need for infrastructure construction including water, sanitary sewer, storm drain, and storm water management systems for the Perkins Phase 2 construction providing adequate utilities for 156 units of mixed housing.

### DPW Capital and Operating Improvements

Project Identification Number	76H6D1
Adopted Budget	\$5,659,780
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$957,200
Total Expenditures	\$9,736.50
Completion Status	Completed less than 50%

**Project Description:** The Department of Public Works (DPW) will utilize funds for capital and operating improvements. Capital improvements will allow for more sanitary conditions for DPW staff. Capital improvements include facility upgrades at various locations. Operating improvements include the purchase of new technology such as routing software and tablets, as well as larger equipment including mini-load packers, tractors, and bobcats.

### Digital Equity Fund

Project Identification Number	77H6D1
Adopted Budget	\$3,275,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,907,422.09
Total Expenditures	\$1,058,600.85
Completion Status	Completed less than 50%



**Project Description:** The Baltimore City Office of Information and Technology will launch the Digital Equity Fund, which will support community-led digital equity outreach, digital inclusion planning and implementation. These grants are meant to set the foundation with awareness, engagement, and education for Baltimore City neighborhoods on what digital equity is, how the digital divide impacts communities, and develop neighborhood-level digital inclusion plans. Implementation grants will support the execution of digital inclusion plans and activities.

### Permitting System Upgrades

Project Identification Number	78H6D1
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,776,882.50
Total Expenditures	\$921,049.65
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development (DHCD) will be using funding to replace three existing DHCD databases, digitize the Baltimore Municipal Zoning and Appeals Board (BMZA) appeals process, and create a digital archive of DHCD and BMZA records. Funding will provide the necessary transition to online services while protecting employees and residents.

### CPTED Pilot Program Penrose

Project Identification Number	79H6D1
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$767,050
Total Expenditures	\$7,050
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will be using funding to provide assistance for the Crime Prevention through Environmental Design (CPTED) program. Funding will be used for such place-based interventions including: demolition, stabilization, cleaning & boarding, site assembly of vacant properties and lots, and exterior home repair grants for existing residents to mitigate criminal activities and improve resident's quality of life.

### Advancing Digital Equity - Assistance to Non-Profits

Project Identification Number	80H1D9
Adopted Budget	\$2,487,500
Project Expenditure Category	1-Public Health
Sub Category	1.9-COVID-19 Assistance to Non-Profits
Total Obligations	\$2,487,500
Total Expenditures	\$691,000
Completion Status	Completed less than 50%

**Project Description:** Enoch Pratt Free Library will use this funding for two purposes. First, this project will redesign traditional "computer banks" into innovative, creative, and entrepreneurial spaces for the community by creating public co-working places, enabling social distancing, and establishing privacy kiosks for telehealth visits or job interviews. Secondly, this project will enhance the ability of residents to access free Wi-Fi by improving the outdoor spaces at disproportionately impacted library locations, enabling visitors to work and charge devices outside of library operating hours.

### Advancing Digital Equity - Pratt Anywhere

Project Identification Number	80H2D25
Adopted Budget	\$911,500
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$911,500
Total Expenditures	\$184,000
Completion Status	Completed less than 50%

**Project Description:** Enoch Pratt Free Library will pair access to equipment - such as coding bots, 3D printers, and video editing software - with programming focused on building and exercising skills necessary for the 21st-century digital economy. This project, which will focus on youth, will be provided in branches and at partner locations within Qualified Census Tracts (QCTs).

### Advancing Digital Equity - Engagement and Navigation

Project Identification Number	80H2D4
Adopted Budget	\$1,001,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.4-Household Assistance Internet Access Programs
Total Obligations	\$1,001,000
Total Expenditures	\$262,359.27

Completion Status	Completed less than 50%
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**Project Description:** Enoch Pratt Free Library will hire and certify digital navigators to offer visitors one-on-one technical support to respond to the increasing service demand. A community engagement specialist will also create awareness and opportunities for the community to benefit from digital inclusion initiatives.

### IT Hardware Refresh, CitiWatch Cameras, and Hybrid Meeting Room Upgrades

Project Identification Number	81H6D1
Adopted Budget	\$8,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$6,815,736.81
Total Expenditures	\$2,304,674.59
Completion Status	Completed less than 50%

**Project Description:** Funding will be used to provide for the replacement of laptops and desktops for Baltimore City employees, to replace public safety cameras, known as CitiWatch, and their infrastructure throughout the City, to upgrade conference rooms in government buildings with hybrid-meeting capabilities, and to replace critical network infrastructure components.

### Direct Care Worker Relief

Project Identification Number	82H6D1
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed less than 50%

**Project Description:** Funding will be used to provide financial relief for Direct Care workers who provided essential home healthcare, long-term care, and nursing home workers during the COVID-19 public health emergency.

### Park Heights Senior Housing

Project Identification Number	83H6D1
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Adopted Budget	\$12,524,672
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$12,524,672
Total Expenditures	\$7,119,170.30
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will be utilizing funding to provide critical improvements to the public infrastructure for the Park Heights Redvelopment project as well as the buildout of 100 affordable senior rental units, 53 affordable multifamily rental units, and 17 affordable homeownership units.

### Housing Accelerator Fund

Project Identification Number	84H6D1
Adopted Budget	\$17,115,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$300,000
Total Expenditures	\$69,122.77
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Homeless Services will be using funding to provide additional funding to establish a Housing Accelerator Fund to implement innovative funding mechanisms that will foster the development of an expanded supply of permanent supportive housing units for people exiting chronic homelessness

### Middle Neighborhood Support for CDCs

Project Identification Number	85H6D1
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$400,000
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will be using funding to provide funding for community capacity to lead middle neighborhood revitalization efforts. The objective is to retain current and long-term residents by preserving housing affordability, providing support for legacy homeowners through home



improvements, and increase homeownership rates by providing resources to current renters.

### Ensuring Safe Air Quality at the BMA

Project Identification Number	86H6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$125,000
Completion Status	Completed less than 50%

**Project Description:** The Baltimore Museum of Art (BMA) will upgrade the BMA's HVAC system through replacement of the museum's outdated air-cooled chiller to increase the health and safety of museum visitors in Baltimore City

### New Humidification Project

Project Identification Number	87H6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$125,000
Completion Status	Completed less than 50%

**Project Description:** The Walters Art Museum Foundation will upgrade the Walters Art Museum's HVAC system through replacement of three outdated humidifiers and updating air filters to increase the health and safety of museum attendees in Baltimore City.

### Legal Support for Creative Entrepreneurs Rebuilding After the Pandemic

Project Identification Number	88H2D30
Adopted Budget	\$250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	\$250,000
Total Expenditures	\$125,489.10
Completion Status	Completed 50% or more

**Project Description:** Maryland Lawyers for the Arts, Inc. d/b/a Maryland Volunteer Lawyers for the Arts will provide business-related pro bono legal services to low income creative entrepreneurs and businesses that experienced a negative impact due to COVID-19 in Baltimore City

### DPW Fleet

Project Identification Number	89H6D1
Adopted Budget	\$5,080,220
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,080,220
Total Expenditures	\$3,810,165
Completion Status	Completed 50% or more

**Project Description:** The Department of General Services will purchase 20 load packer vehicles for the Department of Public Works to increase their recycling capacity by replacing obsolete units which are no longer supported by vendors or parts suppliers.

### Capital Improvements to City Buildings

Project Identification Number	90H6D1
Adopted Budget	\$9,350,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,666,464.08
Total Expenditures	\$233,352.08
Completion Status	Completed less than 50%

**Project Description:** The Department of General Services is making targeted investments in structural and HVAC system improvements at multiple sites to support city services. These projects include the roof and envelope for the Northwest Community Action Center in Park Heights and City Hall.

### Renter's Right to Counsel

Project Identification Number	92H6D1
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services

Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed

**Project Description:** The Department of Housing and Community Development will be using funding to provide information, education, and counseling on renter's rights before and during tenancy, and legal counsel during an eviction proceeding. It will also assist renters in forming tenant associations, and provide renters with referrals to additional health, social service, legal, financial and housing counseling services.

### Housing Upgrades to Benefit Seniors HUBS

Project Identification Number	94H6D1
Adopted Budget	\$7,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,393,011.46
Total Expenditures	\$1,164,495.23
Completion Status	Completed less than 50%

**Project Description:** The Department of Housing and Community Development will use funding to support the Older Adult Home Repair and Assistance Program for home related issues such as repairs, health and safety improvements, and home security

### Hilton Hotel Administration

Project Identification Number	95H6D1
Adopted Budget	\$989,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$989,000
Total Expenditures	\$404,000
Completion Status	Completed less than 50%

**Project Description:** The Baltimore Hotel Corporation will provide administrative support for the Hilton Baltimore Hotel in Baltimore City, which was greatly impacted by the COVID-19 public health emergency. The Baltimore Hotel Corporation is an instrumentality of the City.

### Community Arts Grant

Project Identification Number	96H6D1
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Adopted Budget	\$4,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,500,000
Total Expenditures	\$2,250,000
Completion Status	Completed less than 50%

**Project Description:** The United Way will administer and provide grants to support nonprofit arts organizations that experienced a negative economic impact during the COVID-19 public health emergency, with a focus on minority-led organizations based in Baltimore City.

### DPW Waste Removal Services

Project Identification Number	97H6D1
Adopted Budget	\$3,285,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,285,000
Total Expenditures	\$3,036,289.81
Completion Status	Completed 50% or more

**Project Description:** The Department of Public Works (DPW) will contract with an outside vendor for waste removal services. DPW staff are essential workers and were greatly impacted by the pandemic, resulting in reduced staffing capacity.

### Shelter Operations

Project Identification Number	98H6D1
Adopted Budget	\$30,620,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$30,620,000
Total Expenditures	\$27,450,680.59
Completion Status	Completed 50% or more

**Project Description:** MOHS will use this funding to support 1) lease extensions at two hotel-based non-congregate shelters operating since early in the COVID-19 pandemic; 2) Code Blue winter shelter costs at two additional hotel-based non-congregate shelters; 3) purchase two hotels for use as emergency shelters; 4) support facility management operations and maintenance services at the two purchased hotels to ensure continuity of



operations; 5) hire contractual staff to provide operational support for ARPA-funded homeless services programs; and 6) hire a full-time consultant to provide project management and oversight of ARPA projects.

### **Nathaniel J McFadden Learn and Play Park**

Project Identification Number	99H6D1
Adopted Budget	\$2,475,250
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,475,250
Total Expenditures	\$1,237,625
Completion Status	Completed less than 50%

**Project Description:** Funding will provide critical community improvements in the Perkins Somerset Oldtown Footprint. Funding will specifically create a walkable green space located at the center of the newly redeveloped Somerset Homes site and will allow for connectivity through multiple neighborhoods.

### **COVID19 Health Response - Vaccinations**

Project Identification Number	O2H1D1
Adopted Budget	\$7,885,000
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	\$5,704,302.69
Total Expenditures	\$2,076,603.74
Completion Status	Completed less than 50%

**Project Description:** Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccination efforts. The Baltimore City Health Department BChD will create an Immunization Office and a mobile vaccination team to increase vaccination rates among vulnerable and hesitant communities and populations disproportionately affected by COVID-19. BChD will focus on demographic groups within Baltimore City with disproportionately higher rates of COVID-19 infection hospitalization and/or death, evidence of high levels of transmission, lower availability of or access to testing. This includes uninsured, underinsured, and traditionally underserved at-risk populations. The Department's goal is to increase the vaccination rate to 80% of all Baltimore City residents by February 2022. Performance measures include number of vaccine doses given and the number of people and percent of population vaccinated among other measures.

### COVID19 Health Response - Testing

Project Identification Number	O2H1D2
Adopted Budget	\$8,510,000
Project Expenditure Category	1-Public Health
Sub Category	1.2-COVID-19 Testing
Total Obligations	\$337,003.94
Total Expenditures	\$334,903.94
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Health Department (BCHD) will also use funding to increase COVID-19 testing. BCHD will provide tens of thousands of at-home, laboratory, and rapid COVID-19 tests and dedicated testing staff. Performance measures include the number of total tests, the number of mobile clinics and clients served, among other measures.

### COVID19 Health Response - Contact Tracing

Project Identification Number	O2H1D3
Adopted Budget	\$5,245,000
Project Expenditure Category	1-Public Health
Sub Category	1.3-COVID-19 Contact Tracing
Total Obligations	\$3,195,893.13
Total Expenditures	\$2,406,155.62
Completion Status	Completed 50% or more

**Project Description:** The Baltimore City Health Department (BCHD) will fund contact tracing services to prevent and control COVID-19 infection (or transmission) among populations at higher risk and that are underserved, including racial and ethnic minority groups and people living in rural communities. Performance measures include percent of contacts and cases reached.

### COVID19 Health Response - Personal Protective Equipment

Project Identification Number	O2H1D5
Adopted Budget	\$9,014,000
Project Expenditure Category	1-Public Health
Sub Category	1.5-Personal Protective Equipment
Total Obligations	\$1,409,023.66
Total Expenditures	\$1,353,939.12
Completion Status	Completed 50% or more

**Project Description:** The Baltimore City Health Department (BCHD) will also use funding to purchase, manage, and store personal protective equipment. Performance measures include overall burn rate of PPE supply, and loss/damage rate of PPE supply in storage.

### COVID19 Health Response - Communication and Operational Support

Project Identification Number	O2H1D8
Adopted Budget	\$4,595,960
Project Expenditure Category	1-Public Health
Sub Category	1.7-Other COVID-19 Public Health Expenses including Communications Enforcement IsolationQuarantine
Total Obligations	\$2,169,918.77
Total Expenditures	\$1,122,865.54
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Health Department (BCHD) will use ARPA funding to provide COVID-19 communication efforts and operational support targeted to Baltimore City residents. Performance measures include the total number of visits to coronavirus.baltimorecity.gov, total engagement by social media platform, and potential reach. Funding will also be used for the transportation, isolation, and quarantine of homeless individuals with COVID-19.

### Household Food Assistanc

Project Identification Number	O2H2D1
Adopted Budget	\$15,594,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$15,594,000
Total Expenditures	\$9,490,429.44
Completion Status	Completed 50% or more

**Project Description:** The Baltimore City Health Department (BCHD) will use ARPA funds to help combat food insecurity. BCHD provide home delivery boxes and grab-and-go meals, which are instrumental in keeping Baltimore seniors, people with disabilities, and vulnerable residents fed during the pandemic, while limiting exposure to the virus. BCHD will measure impact by tracking the number of participants who report improved food availability/access and the number of food boxes distributed per month.

## Broadband and Digital Equity - Phase I

Project Identification Number	O5H5D16
Adopted Budget	\$9,328,330
Project Expenditure Category	5-Infrastructure
Sub Category	5.19-Broadband Last Mile projects
Total Obligations	\$4,851,123.30
Total Expenditures	\$3,425,129.81
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Office of Information & Technology, Office of Broadband and Digital Equity (BCIT-BDE) will use ARPA funding to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration, Public Wi-Fi Network, and Fiber Build-Out to Recreation Centers. This portion of the funding for BCRP supports 1) a multi-disciplinary team that will plan and execute both broadband infrastructure projects and digital literacy and inclusion programs; 2) consulting support and technical assistance; 3) community engagement and digital literacy programming; and 4) contracts to install wireless access points for the public wi-fi network.

## Broadband Network Hardware and Infrastructure

Project Identification Number	O5H6D1
Adopted Budget	\$11,271,670
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$6,885,562.33
Total Expenditures	\$6,231,122.50
Completion Status	Completed less than 50%

**Project Description:** The Baltimore City Office of Information & Technology, Office of Broadband and Digital Equity (BCIT-BDE) will use ARPA funding to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration, Public Wi-Fi Network, and Fiber Build-Out to Recreation Centers. This portion of the funding for BCRP supports 1) the purchase of network hardware, software, and related equipment; 2) the purchase of copper cabling; 3) consulting support and technical assistance; and 4) contracts to install and maintain fiber-optic cable.

## Reducing Baltimore Violence - Improving Community Violence Interventions

Project Identification Number	O7H3D16
Adopted Budget	\$34,144,750
Project Expenditure Category	1-Public Health



Sub Category	1.11-Community Violence Interventions
Total Obligations	\$32,268,116.71
Total Expenditures	\$16,014,900.81
Completion Status	Completed less than 50%

**Project Description:** The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will also fund various efforts, including community violence intervention, youth justice, and community healing. MONSE will offer programs and services throughout the city, though some efforts will be targeted to Qualified Census Tracts (QCTs). Performance measures include but are not limited to the number of homicides (all weapons, not police involved or self-inflicted), the number of non-fatal shootings, and the number of participants receiving survivor wraparound services.

### Food Insecurity Funding

Project Identification Number	XXH2D1
Adopted Budget	\$11,070,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$9,602,000
Total Expenditures	\$5,729,741.11
Completion Status	Completed less than 50%

**Project Description:** Funding will support various programs for residents aimed at reducing food insecurity including continuing COVID-19 emergency produce box distribution; increasing Online Supplemental Nutrition Assistance Program SP participation to address the inequitable access to home delivered groceries; expanding nutrition incentives at farmers markets; implementing a Produce Prescription program at MedStar Harbor Hospital; and building the Black Indigenous and People of Color BIPOC local food production supply chain to shift away from emergency food and towards improving the local supply food chain

## **Conclusion**

ARPA SLFRF is allowing Baltimore City to make strategic short- and long-term investments to benefit the most vulnerable Baltimoreans. Low-income and minority communities have experienced disproportionate health and economic impacts of the COVID-19 public health emergency. The funding commitments determined by the Scott Administration and outlined in this report demonstrate the Administration's commitment to creating more equitable outcomes and improving outcomes for Baltimore City residents—with a focus on the communities that have been historically underserved. In the following year of performance, the Recovery Office will obligate all remaining funds and make further progress on project implementation.

The American Rescue Plan Act (ARPA) provided \$641 million to the City of Baltimore in response to the COVID-19 public health emergency and its negative economic impacts. Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to transparently and effectively administer this funding on behalf of the City.

**For additional information,  
visit [arp.baltimorecity.gov](https://arp.baltimorecity.gov).**

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We sincerely appreciate all stakeholders, including agencies, partners, employees, residents, and leadership, for their unwavering support and dedication.



**BRANDON M. SCOTT**  
**MAYOR**



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