20

RECOVERY PLAN
PERFORMANCE REPORT

23

CITY OF BALTIMORE

MAYOR'S OFFICE OF
RECOVERY
PROGRAMS
BALTIMORE CITY

"ARPA has been a great asset to help us stabilize our community and ensure things don't return to pre-pandemic levels. **We are putting the funds towards areas where residents say they need it the most.**"

Brandon M. Scott
Mayor

City of Baltimore

Mayor's Office of Recovery Programs

2023 Recovery Plan Performance Report

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BRANDON M. SCOTT
MAYOR
100 Holliday Street, Room 250
Baltimore, Maryland 21202

July 31, 2023

Greetings,

Over the past two years, funding provided by American Rescue Plan Act (ARPA) State and Local Fiscal Relief Funds (SLFRF) have been transformational in Baltimore. This money has provided our City and numerous people in it, opportunities that would not have been previously thought possible. Born out of the tragedy and crisis of a global pandemic, these funds have assisted our communities in recovery and, in many instances, helped reimagine the path ahead and re-inspired communities about what is possible in our City.

The following report will outline how Baltimoreans, guided by the Mayor's Office of Recovery Programs and Chief Recovery Officer Shamiah Kerney, are utilizing this funding. However, more than just an accounting of their work and financial disbursements, this report reflects the dedication, resilience, and collaboration that Baltimoreans have shown in our effort to rebuild our communities in the face of such an unprecedented global crisis.

The COVID-19 pandemic will continue to leave an indelible mark on our City and society as a whole—and maybe forever. Baltimore is not unique in the challenges we have confronted, nor are we unique in our ability to seize this moment of crisis and translate it into a moment of opportunity. It would be difficult, however, to find another city or community that is poised to be transformed in such a positive manner by this funding.

We continue to work hard to ensure that this funding goes towards making whole those who faced setbacks during the pandemic and to help dismantle the long-standing inequities that have created obstacles for many Baltimoreans for far too long.

In the year since our last report, we have made still greater progress in this endeavor. But just as was the case then, there remains a significant amount of work to do. Fortunately, we are already seeing the positive impact this funding is having on neighborhoods across the City. I want to commend the work of everyone in the Mayor's Office of Recovery Programs, the ground-level organizations who have received funding, and all who support this mission.

It is my hope that this 2023 Recovery Performance Plan Report is informational about our progress in managing these funds and providing the necessary oversight. I hope it also engages and inspires all who read this report by telling the stories of the incredible Baltimoreans at the heart of this work and at the heart of our City's momentum as we move into Baltimore's next chapter.

Thank you for your continued support.

In service,

Brandon M. Scott
Mayor
City of Baltimore

1. Executive Summary

For over three years, the nation has continued to contend with the uncertainty and unprecedented health and socioeconomic challenges resulting from the Coronavirus (COVID-19) pandemic. As of July 27, 2023, Baltimore City has experienced 151,386 COVID-19 cases, and 1,958 COVID-19 deaths. The City has experienced negative economic impacts, such as job loss in multiple industries and a decrease in the number of businesses—including those that are small, and minority-owned. While the public health emergency declaration has ended and parts of the nation's economy return to pre-pandemic levels or "normal," the return to normalcy is not a positive for all. Baltimoreans are still feeling the impacts of the COVID-19 pandemic—physically, mentally and economically. Further, Baltimore's low-income and minority communities have been disproportionately impacted, both directly and indirectly, and have experienced a slower and more challenging recovery. The $641 million in State and Local Fiscal Recovery Funds (SLFRF) provided through the American Rescue Plan Act (ARPA) offers a significant opportunity to support recovery efforts in Baltimore City and address long-standing inequities exacerbated by the pandemic.

In July 2021, Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to implement and monitor the city's allocation of ARPA funds. Baltimore City's strategy is not merely to spend this funding, but rather to invest these funds in a variety of areas that help address the needs of Baltimore City residents, align with the Mayor's Action Plan, and meet the spirit and goals of ARPA. Accordingly, over the last two years, investments have been made in health, violence prevention, small business and nonprofit relief and capacity building, workforce development, affordable housing, operational efficiencies, facility improvements, broadband infrastructure and other areas.

The information included in the 2023 Recovery Plan Performance Report demonstrates progress towards creating a more equitable Baltimore. While progress has been made, more progress is needed. Baltimore City government agencies, quasi-government agencies and nonprofit organizations have partnered to provide the programs and services necessary to address residents' needs and support recovery from the pandemic. However, some programs and services have been slow to begin, in part, due to program design refinements, staff capacity, and other operational challenges. External factors such as supply chain and labor challenges have also impacted the ability to make progress on ARPA-funded projects more quickly. COVID-19 has forced government to be nimble and more flexible in its planning and operations. Accordingly, some projects may be reduced in scale, or committed project funds may be reallocated to other eligible and beneficial projects to ensure that all funds are obligated and expended by the statutory deadlines. The Recovery Office will continue its robust monitoring efforts and work diligently with partner agencies and organizations to complete all projects.

2: Use of Funds

2A: Public Health (Expenditure Category 1)

2A - 1: COVID-19 Public Health Response

With the end of the federal declaration of the COVID-19 public health emergency on May 11, 2023, costs for the Baltimore City Health Department's (BCHD) efforts to combat the negative health impacts of COVID-19 transitioned from using Federal Emergency Management Administration (FEMA) reimbursements at 90% to 100% of ARPA funds. Mayor Scott allocated $80 million to continue efforts such as testing, vaccination, and personal protective equipment (PPE) inventory purchases. Expenditures for contact tracing, food insecurity, adult guardianship, communications and operational support, and administrative expenses had all previously been fully covered by ARPA funds.

The evolving nature of the COVID-19 public health emergency has shifted or reduced the need for a variety of services and programs that were outlined in the previous recovery performance plan report. Efforts to address the COVID-19 public health emergency will continue to evolve and shift due to the uncertainty of the pandemic.

Contact Tracing

The number of contact tracing positions have and will continue to decrease in each successive fiscal year. In FY22, BCHD started with 120 positions, and those positions were reduced to 80 positions in FY23. Positions were further reduced based on the need. In FY24, BCHD will continue to assess the number of contract tracing positions needed and adjust accordingly.

Testing

After an assessment of need and observing decreases in the number of tests administered, BCHD ended its mobile and community testing. Residents can still request tests from local urgent care clinics and some major hospitals for free PCR testing. In addition, BCHD continues its purchase of free COVID-19 at-home test kits for distribution to residents. For individuals that face transportation barriers, tests are available at all Enoch Pratt Free Library locations, BCHD clinics, and various community-based organizations to make obtaining test kits more easily accessible. In addition, BCHD also provides tests to any homebound individuals through a local partner organization.

Baltimore City Health Department (BCHD) administered a first vaccine dose to **86.1%** of the population 12 years and older, which **exceeded the goal of 80%.**

Vaccination

As of May 2023, BCHD administered a first vaccine dose to 86.1% of the population 12 years and older, which exceeded the goal of 80%. Overall, 68.2% of the City's eligible population were fully vaccinated. BCHD is in the process of purchasing 10,000 more COVID-19

vaccines to address the escalating costs of vaccinations since the end of the public health emergency declaration. The vaccinations will be distributed to schools and local clinics starting in Fall 2023. BCHD is also obligating nearly $7.4 million in human service contracts for general clinician and pediatric vaccination clinician support and outreach to specific, vaccine-hesitant and underserved communities.

Other Initiatives

In FY24, BCHD will continue its comprehensive communications campaign to further educate and encourage vaccine-hesitant and under-vaccinated populations to receive the COVID-19 vaccine and booster shots. BCHD is also obligating funds for software for tracking and reporting COVID-19 test results, and appointment notifications to residents. BCHD will also use ARPA funding to provide individualized services to more than 180 older adults through its adult guardianship efforts.

In addition to funding support staff in the areas of Fiscal, Human Resources, Information Technology, and Grant Compliance, BCHD is using part of its ARPA allocation to house its PPE inventory and for PPE replenishment. In FY23, BCHD moved its operations into a larger warehouse. ARPA funds are also being used for an inventory management system, and support staff for warehouse operations and supply management. BCHD has consumed an average of 208,685 units of PPE over the last 12 months.

2A - 3: Nonprofit Projects

The Mayor's Office of Recovery Programs is also directly partnering with various nonprofit and community-based organizations to address the needs arising from the COVID-19 public health emergency. A total of $1 million was awarded to two nonprofits implementing separate projects that address health needs and mental health services for Baltimore City residents.

Highlights

Since January, B'More Clubhouse—a nonprofit organization that invites individuals with mental illness to rejoin the momentum of daily life through meaningful, active participation in the running of the clubhouse, has **increased their membership by 35 percent**.

B'More Clubhouse held their 14 Anniversary Cookout event May 5, 2023.

2A – 4: Community Violence Intervention

Consistent with the Biden Administration's focus on preventing and responding to gun crime and ensuring public safety, the Mayor's Office of Neighborhood Safety and Engagement (MONSE) received a $45 million allocation to implement a variety of ground-breaking Community Violence Intervention (CVI), initiatives including:

- Gun violence survivor wraparound services and mental health support for violence interruption workers,
- The Group Violence Reduction Strategy,
- Relocation and housing assistance,
- Intensive case management,
- Neighborhood stabilization responses,
- Neighborhood policing plans,
- Client centered re-entry services,
- Services for victims of domestic violence,
- Proactive human trafficking investigations,
- Support to the Visitation Center[1],
- Trauma Informed Care training,
- Harm reduction and addiction support for youth, and
- Youth violence prevention.

As shared in the July 2022 Recovery Plan Performance Report, the majority of funds under the CVI expenditure category are structured as single-year or multi-year subgrants to

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[1] The Visitation Center offers supervised visitation and safe exchange services, legal representation and pathways to community resources for victims of intimate partner violence and child sexual abuse.

nonprofit and local community-based organizations (CBOs) to conduct the CVI program on behalf of Baltimore City. Since the last report, MONSE has made significant progress in awarding and executing these grants to CBOs. To date, 66 grants have been awarded, totaling over $25,5 million. Fifty-three (53) of these awards have fully executed grant agreements to date.

In addition, Baltimore City has employed the Safe Streets model in additional efforts to combat violence. Safe Streets is a long-standing program in Baltimore City that employs mediation and violence interruption using credible messengers in the community to prevent shootings and homicides, as well as engaging the community strategically to help change norms surrounding violence. Target populations include high-risk individuals—those who are most likely to be the perpetrators or victims of gun violence. About $5.1 million will be used to fund three years of support to a local nonprofit partner to operate Safe Streets sites in South Baltimore.

Within its ARPA allocation, MONSE also obligated $1.5 million through a partnership with a local organization for a 911 Diversion program to provide behavioral health responses to incidents that would otherwise have been treated as a traditional 911 call and subsequent Police response.

One part of the violence prevention strategy includes a focus on workforce development. Accordingly, a portion of the MONSE allocation relates to subsidized employment and workforce development for justice-involved individuals, Additional information on this effort is presented in section 1B – 3: Employment Programs for Justice-Involved Individuals.

Baltimore City is taking a comprehensive approach and using multiple strategies to address community violence and public safety. Key performance metrics reflecting some of MONSE's major programs supporting these strategies are presented in section 7B of this report.

Negative Economic Impacts (Expenditure Category 2)
2B – 1: Economic Recovery Fund
Baltimore City allocated $25 million to create an Economic Recovery Fund to provide financial relief and technical assistance to qualifying small businesses, nonprofits, childcare providers, lodging and accommodations providers, and individual artists. A description of this project can be found in the [funding announcement](#), in addition to last year's recovery plan performance report.

Through June 2023, the financial assistance programs for Nonprofits, Child Care Providers, Hotels Accommodations Providers, and Individual Artists have been completed. The Small Business Relief and Technical Assistance program will be completed in FY24.

Small Business Relief and Technical Assistance
The Baltimore Development Corporation (BDC) was awarded $11.7 million to provide financial and technical assistance to small businesses in Baltimore City with a particular focus on Black, Indigenous, and people of color (BIPOC)-owned businesses in Qualified

Census Tracts (QCTs)[2] and those that had not previously received COVID-19 aid. Nearly $2.8 million of the amount awarded will fund technical assistance to small businesses in the areas of e-commerce/tech, marketing, accounting, legal services, and other initiatives. BDC has executed sub-grant agreements with 13 non-profit organizations serving as technical assistance partners. Small business awardees may receive part of their grant funds up front, and the remaining funds after receiving technical assistance. BDC awarded grants to small businesses in two rounds. Through June 2023, BDC paid 399 businesses a total of $5,6 million, and provided technical assistance, either through one-on-one or group assistance, to 2,052 businesses.

Nonprofit Relief

The Baltimore Civic Fund (BCF) was awarded $8.3 million to provide financial and technical assistance to nonprofits in Baltimore City with a particular focus on those serving underserved communities and populations, operating in QCTs, and had not previously received COVID-19 aid. As of June 2023, BCF completely expended its ARPA funds— to 278 nonprofits through reimbursements for expenses incurred in a specified timeframe during the public health emergency.

BCF conducted a 1-year post-award survey with the recipients of the Fall 2021 round of the Nonprofit Relief Fund. Of the 231 grantees from the first round, 91 nonprofits responded. One year after being awarded, respondents experienced an average increase of 3.3% in revenue. Notably, 47% of respondents received no other financial assistance outside of the Nonprofit Relief Fund.

Child Care Provider Relief

The Family League of Baltimore City (FLBC) expended its $2 million grant award over the last year and disbursed funds to 182 child day care providers. Subsequently, FLBC has completed reporting on the performance of its beneficiaries and a 12-month follow-up survey of beneficiaries. Of the 166 respondents to the survey, 97% responded that the funds helped them better serve families, and 99% reported that the funds helped them remain in business.

> Of the 166 child day care providers who responded to the grantee survey, **97% responded that ARPA funds helped them better serve families,** and **99% reported that the funds helped them remain in business.**

Hotel and Accommodations Provider Relief

Visit Baltimore was awarded $2.5 million to provide financial assistance to hotels and accommodations providers. Visit Baltimore made grant awards to all 37 applicants. At the 12-month mark after

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[2]QCTs is a designation used by the U.S. Treasury and Department of Housing and Urban Development to define underserved or disproportionately impacted communities. QCTs are census areas where at least half of households have lower income than most of the surrounding region.

disbursing grant funds, Visit Baltimore surveyed all 37 awardees. Every hotel and accommodations provider reported a positive increase in annual revenue after receiving the grant award, with an average increase of $31,307. Visit Baltimore also tracked the number of individuals employed by awardees prior to and 12 months after receiving the award, highlighting the following key take-aways:

- Twenty-four (24) recipients saw a positive increase in the number of employees as of the survey;
- The average increase across all awardees was between 2 and 3 employees; and,
- Awardees gained a net of 98 employees 12 months after award.

2B – 2: Workforce Development

The $30 million grant to the Mayor's Office of Employment Development (MOED) is the largest single ARPA workforce development investment within the Baltimore City portfolio of projects. Descriptions of the four programs funded by ARPA – Hire Up, Train Up, Workforce Supports, and Youthworks – are available in the funding announcement.

Hire Up, Train Up, and Workforce Supports

Results from the MOED programs have been strong overall – from enrollment numbers to average wages earned after program completion. The percent of Train Up participants who have attained unsubsidized employment following the program is lower than the performance target. However, MOED is working closely with training providers to increase this number and the trend is improving for FY24. See select performance measures for the Hire Up and Train Up Programs in Table 1.

Table 1: Select Workforce Development Measures

Performance Measure	Hire Up	Train Up
Number of workers enrolled	124	289
Percent of Train Up participants completing occupational training	N/A	78%
Percent of Hire Up participants completing 6-month subsidized position or obtaining other employment before 6-month tenure ends	53%	N/A
Percent of participants completing program and obtaining unsubsidized employment after program	54%	33%
Percent of completers obtaining unsubsidized employment earning at least $15.00 per hour after program	100%	94%

Data as of June 2023

In addition to these program results:

- 95% of Hire Up and Train Up participants received **one or more workforce support services** - career navigation, case management, financial empowerment counseling, behavioral health, or legal services (April 2023-June 2023 report).
- **44 Youth That Squeegee (YTS)** have enrolled in Hire Up as part of a larger City initiative to engage and employ young people that clean car windows for cash at busy and dangerous intersections throughout the City.
- 51 out of 90 Hire Up participants have been **hired into permanent positions** with City or quasi-government agencies. This includes all Hire Up participants that have wage

data on record and includes participants supported through funding sources in addition to ARPA.

- 205 unemployed or underemployed residents have been hired at small, minority- or woman-owned businesses through the Small Business Wage Subsidy program.

YouthWorks

MOED has operated the YouthWorks summer jobs program for over 30 years, providing valuable work experience for city residents ages 14 to 21. Enrollment in the summer Youthworks program in 2022 was less than anticipated, resulting in fewer ARPA funds expended in this area. However, there was a significant increase in summer 2023 applications, signaling that youth engagement in this program is rebounding to pre-pandemic levels (See Table 2). Specifically:

- 11,522 youth applied for Summer Youthworks;
- 7,890 youth received employment offers; and
- 591 worksites will host youth, 120 more employers than last year.

Table 2: Youthworks Participation Over the Past 6 Summers

Performance Measure	FY19	FY20	FY21	FY22	FY23	FY24
Number of Baltimore City youth ages 14-21 offered paid, summer work experiences	8,600	8,651	5,017	6,382	6,761	7,890

Data as of June 2023. Note: FY19 to FY22 data are included in the FY2024 budget book published on the City's website. FY23 and FY24 numbers were reported by MOED to Recovery Office as a part of data collection requirements for ARPA-funded programs.

To meet a need long identified need by Baltimore families and fulfill one of the Mayor Scott's priorities, MOED also designed and is preparing to launch a new year-round Youthworks Internship program in the upcoming school year. Up to 200 juniors and seniors will have the opportunity to participate in part-time, paid internships during the school year.

ARPA funding supported the Youthworks Academy pilot, which placed 100 youth at private sector companies for part-time employment during the school year. MOED is continuing this program using ARPA funds. In the past quarter, April – June 2023, 86% of youth surveyed reported an increase in job readiness due to the YouthWorks Academy.

Finally, the Mayor's Office of Recovery Programs has emphasized a need for demographic data for all ARPA-funded programs where possible. Select demographic data related to workforce development initiatives are highlighted in the "Equity" section of this report.

2B – 3: Employment Programs for Justice-Involved Individuals

In accordance with the Mayor's Action Plan to Build a Better Baltimore—including the goal of increasing supports for returning citizens—Mayor Scott allocated ARPA funding to benefit this population. Select initiatives are described in more detail below.

Greater Baltimore Urban League

The Greater Baltimore Urban League (GBUL) received $1 million in ARPA funds to implement a workforce development program for Baltimore City residents, particularly those that have been justice-impacted. The training program focuses on cybersecurity and information technology, with a current enrollment of 26 justice-impacted individuals. As of the publication of this report, 26 participants have become certified as Professional Scrum masters, eight participants have been certified in Security+, and three participants have been certified in Cloud+. Notably, three participants have achieved certifications in all three areas. In this fiscal year, the GBUL program will introduce education and certification programs for construction, railroad, commercial driving and healthcare fields.

Returning Citizens Behind the Wall

The previous year's recovery performance plan report referenced another ARPA-funded employment development program, administered by MONSE—the "Returning Citizens Behind the Wall" (RCBTW) program. As a part of its $45 million allocation, MONSE is partnering with the Maryland Department of Public Safety and Correctional Services (DPSCS), the Baltimore City Recreation and Parks Department (BCRP), and MOED to provide workforce development opportunities for individuals eligible for work release. In this program, participants under DPSCS supervision will be paid $15 per hour for landscaping work, with $3.12 of the hourly wage being paid directly to workers and accessible to spend "behind the wall." The remaining wages are held in reserve and paid to participants upon release.

Due to a change in the size of the eligible pool of participants, the scope and the budget of the program was reduced. The current budget of $5,5 million anticipates serving 500 participants annually. After finalizing all program criteria and roles and responsibilities, RCBTW kicked off in April 2023. Between April and June 2023, the program employed 27 unique participants. The number of program participants are expected to significantly increase in FY24.

Other ARPA initiatives assisting justice-impacted individuals include:
- Hire Up through MOED. While Hire Up is designed to serve a broad group of disadvantaged job seekers, returning citizens and those with criminal backgrounds can participate and benefit from this fully subsidized employment program.
- Subsidized employment through MONSE, $5.255 million has been budgeted for subsidized employment opportunities. This initiative involves placing participants of the Group Violence Reduction Strategy into job opportunities in both the public and private sector. This work is expected to begin in FY24.

2B – 4: Guaranteed Income

The Baltimore Young Families Success Fund (BYFSF), a guaranteed income pilot project administered by CASH Campaign of Maryland, Inc, began issuing payments to participants in August 2022. This initiative, launched by Mayor Scott, is providing 200 young parents with an unconditional cash payment of $1,000 per month over the course of 24 months.

All applicants were required to:

- be residents of Baltimore City,
- be between the ages 18 -24 years old at time of application deadline,
- be either biological or adoptive parents, or guardians; have full or partial care-taking responsibilities, and
- have income at or below 300% of the federal poverty level based on household size.

Accomplishments include:
- As of June 2023, the participant retention rate is 100 percent.
- Every monthly payment has been made on-time.
- Evaluation partners are on-track to administer quantitative surveys to the 130 members of the treatment group in the Randomized Control Trial (RCT) program evaluation. To maintain the integrity of the evaluation, communication to this group is tightly controlled by the evaluation partner— meaning CASH Campaign may not contact these participants without permission.

"I have real-life bills. I have to make sure I have a roof over my head. **It was hard before the extra income — still a little rocky, but not too much now that I am receiving the payments.**"

- Kayla Brown, Guaranteed Income Pilot Program Participant
Baltimore's guaranteed income program aims to lift young parents out of poverty: 'I have real-life bills'
By Billy Jean Louis
Baltimore Sun, Nov 23, 2022

- CASH Campaign and other partners are gathering qualitative data from the storytelling cohort, the 70 participants who are not included in the RCT and may be freely contacted by CASH Campaign.
- Because of the potential impact Guaranteed Income (GI) payments may have on federal benefits, CASH Campaign has secured income waivers for several federal programs and continues to seek waivers and clarify the policy surrounding the intersection of these programs.
- None of the participants have experienced a reduction in public benefits to-date.

Demographic data on BYFSF participants are included in the Equity section of this report. For more information about this pilot, visit the Mayor's Office of Children and Family Success (MOCFS) website.
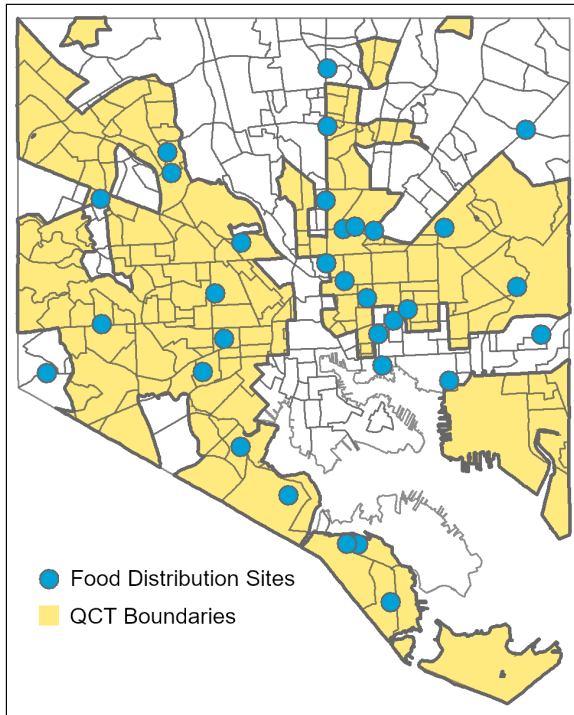
Figure 1: Produce Box Distribution Selected Sites

2B – 5: Household Assistance: Food Programs

Planning: Food Inequity and Insecurity

The Department of Planning has awarded $11 million for five programs designed to help build and sustain an equitable and resilient food system to mitigate the negative impacts associated with food insecurity during and after the COVID-19 public health emergency.

Planning: 2023 Highlights

The Department of Planning continues to support its network of 32 community sites that distribute on average 8,800 boxes (130,000 pounds of produce) to residents each month. The selected sites in the figure represent a culmination of resident feedback and analysis conducted to determine the locations of vulnerable populations who experience barriers in accessing healthy food options.

Planning: Upcoming in 2024

- **Farm Incubator Program:** The Farm Alliance of Baltimore's farm incubator program will provide training and increase the number of BIPOC-led urban farms and improve the local food supply chain.

- **Online SNAP Nutrition Incentives Program:** The federal Online SNAP program pilot identified underutilization in its one-year completion. This program will increase participation through education, marketing, nutrition incentives, outreach, and partnerships with supermarket retailers.

- **Produce Prescription (Rx) Program:** In partnership with MedStar Harbor Hospital, patients will be provided access to resources needed to improve nutritional security.

- **Nutrition Incentives at Farmer's Market:** This project will address food injustice by ensuring all community members have access to resources needed to obtain healthy foods.

BCHD: Food Insecurity

At the end of FY23, BCHD spent 21% of its nearly $16 million allocation for its food insecurity program to provide fresh meals, boxed meals, frozen meals, and produce boxes to individual homes and congregate living sites that largely encompass senior populations. BCHD is also planning to provide culturally appropriate meals to Kosher and LatinX populations in the City. Funding is also included in this allocation for staff to conduct food insecurity outreach, and a vendor to increase Supplemental Nutrition Assistance Program (SNAP) participation, which will begin in FY24. Prior to March 2022, food insecurity spending was covered 100% through FEMA reimbursements, but has since been charged 100% to ARPA. Since program operations began, BCHD has served 24,812 households through June 2023.

DOP Produce Box Distribution: **32 sites+8,800 boxes=130,000 lbs.** of produce each month. **BCHD** Food Insecurity Program: **24,812 households served** (through June 2023).

2B – 6: Library and Advancing Digital Equity

Enoch Pratt Free Library will receive $4.4 million to advance digital equity through four initiatives. This investment, announced in February 2023, is part of the ARPA investment in Broadband and Digital Equity.

"This funding announcement marks another investment in Baltimore City using ARPA. **Regardless of your socioeconomic status, the public library provides information and educational opportunities free for all people."**

Shamiah Kerney
Chief Recovery Officer

- **Pratt Anywhere:** Pair access to equipment with programming focused on building and exercising skills necessary for the 21st-century digital economy. The library will offer this programming at branches and partner locations within QCTs.

- **Digital Navigators**: Hire and certify digital navigators to offer visitors one-on-one technical support to respond to the increasing service demand. Enoch Pratt Free Library's city-wide digital navigator program will generate opportunities for economic advancement by creating IT career pathways while addressing an immediate and urgent need for direct one-on-one support for residents.

- **Reimagining Public Computer Spaces**: Redesign traditional "computer banks" into innovative, creative, and entrepreneurial spaces for the community by creating public co-working places, enabling social distancing, and establishing privacy kiosks for telehealth visits or job interviews.

- **Outdoor Connectivity Expansion:** Enhance the ability of residents to access free Wi-Fi by improving the outdoor spaces at disproportionately impacted library locations, including landscape improvements, new lighting, and new permanent fixtures that enable visitors to work and charge devices outside of library operating hours.

Example images of Enoch Pratt Free Library's ARPA funded digital equity initiative to improve outdoor spaces for Baltimoreans. These are concepts and meant for illustration purposes only.

In addition to advancing digital equity, Reimagining Public Computer Spaces and Outdoor Connectivity Expansion will better prepare Baltimore City for the next pandemic by providing safe, outdoor spaces and socially distanced, indoor spaces to access the internet to learn, work, or access services.

2B – 7: Homeless Services

The $75 million investment in homeless services consists of five initiatives, which were described in the 2022 recovery plan performance report. Of these initiatives, two are categorized under Expenditure Category 6.1 and described in the "Revenue Replacement" section.

The following three initiatives are meant to increase access to affordable, quality housing, support rapid rehousing, and prevent homelessness through shelter diversion:

Shelter Demobilization

This rapid rehousing program launched in 2023 and all partner organizations have started assisting residents through case management, housing navigation services, and rental subsidies.

Rapid Rehousing and Shelter Diversion Fund (Flex Fund)

This fund provides support to individuals and families who are experiencing housing instability or an episode of homelessness to quickly re-enter stable housing. Program design and operational plans for the Flex Fund are complete and the program will launch in Fall 2023. In addition, Mayor Scott allocated $2 million of the homeless services investment for an eviction prevention initiative that addresses the backlog of cases remaining after Emergency Rental Assistance Program (ERAP) funds were expended. MOCFS will administer this program.

Housing Navigation and Landlord Engagement

Program design is complete and MOHS has started launching this initiative.

- Housing Navigators have been hired to provide one-on-one assistance to residents seeking to resolve a potential or current housing crisis. A partnership with Enoch Pratt Free Library makes services accessible to residents across the City. Housing Navigators are currently available for drop-in visits on weekdays at four Pratt Library locations: Central, Southeast Anchor, Walbrook, Waverly. A fifth location, Brooklyn Branch, will be added in FY24.
- MOHS has designed a landlord incentive program to encourage landlords to provide affordable, quality rental units to tenants with limited or no income or other have housing barriers. Housing Identification Specialists have been hired to help recruit landlords and document available housing inventory.
- MOHS has procured technology that will enable centralized tracking of available affordable housing inventory and landlords participating in the incentive program.

In the coming year, the Flex Fund and the Housing Navigation and Landlord Engagement programs will fully launch and begin delivering resources to residents experiencing housing instability and homelessness.

2B – 8: Benefit Navigators and Language Access

In September 2022, Mayor Scott announced a $4 million investment in the Mayor's Office of Immigrant Affairs (MIMA) to launch the Baltimore New Americans Access Coalition (BNAAC), as well as to expand Language Access capacity at Baltimore City agencies.

BNAAC is a partnership of 6 community-based organizations and a fiscal sponsor, which seeks to minimize the economic and social vulnerability of immigrant and refugee families by building a robust bilingual and bicultural case management operation to help residents access health and human services. The BNAAC portion of this allocation is $3,7 million, and over $750,000 is included for direct household financial assistance.

These partners utilize benefits navigators to help individuals and families connect to much-needed benefits and develop personal budgets, and the fiscal sponsor facilitates direct household financial assistance. These benefits include:

- Affordable connectivity or Emergency broadband access
- Energy and water assistance
- Housing and rental assistance
- Medicaid access
- SNAP access
- Special Supplemental Nutrition Program for Women, Infants, and Children access
- Temporary cash assistance, and
- Maryland Health Connector Health Insurance Access

To date, 231 clients have connected with benefits navigators, and 174 cumulative benefits have been accessed by clients. Furthermore, 240 individual and family clients have received direct household financial assistance.

The Language Access project will build the capacity of City agencies to serve residents with Limited English Proficiency (LEP), especially as it relates to programs funded by the ARPA. With about $325,000, MIMA will procure interpretation equipment and employ a language access program fellow to provide written translation services, conduct community outreach and education, and will establish a community oversight board. MIMA has identified a cohort of 8 City agencies in which to coordinate developing Language Access Plans, although all ARPA-funded programs are eligible for language access support. Separately, the Language Access Coordinator has consulted with 9 City agencies that have requested language access support since starting these initiatives in May 2023. Types of translated documents include surveys, outreach materials (e.g. press releases and flyers), and applications for ARPA-funded programs.to ARPA-funded programs.

"The citizens of Baltimore deserve a government that is **coordinated, responsive, and efficient.**"

Faith Leach
Chief Administrative Officer

2B – 9: Recreation and Parks

Since Mayor Scott announced a $41 million investment in renovating and modernizing Baltimore City Recreation and Parks (BCRP) facilities—including significant capital improvements to pools, recreation centers, playgrounds, athletic courts, and trails—BCRP has finalized the list of ARPA-funded projects, and has taken major steps in procurement to begin many of these projects.

The publicized list of 35 projects, which were selected based on a multi-year facilities conditions assessment and a lens of equity, includes:

Figure 2: Map of BCRP ARPA-funded Projects

- 20 Playgrounds
- 7 Athletic Courts
- 3 Pools
- 3 Recreation Centers, and
- 2 Trails.

BCRP has already completed two athletic courts and one trail project as of June 2023.

Lazerne Park pre-restoration photos.

BCRP has also made progress towards preparing its pool and recreation center projects for bid, with two pool projects slated to begin construction in the Fall of 2023. Recreation center

projects have been in design for much of FY23 and are in the final stages. One recreation center project is being constructed by Baltimore City Public Schools, who have awarded the contract and are preparing to begin construction. More detail about the criteria for project selection is available in the "Equity" section.

2B – 10: Nonprofit Projects

Of the 45 nonprofit organizations that received grant awards directly from the Mayor's Office of Recovery Programs, funding was awarded to 35 nonprofits totaling $26.1 million for separate projects that seek to aid Baltimore City residents who experienced negative economic impacts due to the COVID-19 public health emergency.

These 35 projects are within 5 topic areas, as defined in the ARPA Dashboard:

- $9.8 million for Training and Education
- $5.8 million for Public Space and Parks
- $3.1 million for Business Assistance
- $6.4 million for Household Assistance
- $1 million for Nonprofit Relief

Nonprofit Project Highlights

Downtown Partnership of Baltimore's (DPOB) project specifically focuses on supporting Black and minority-owned small businesses that were disproportionately impacted by the pandemic. Prior to the pandemic, these businesses often lacked access to capital, especially in the downtown retail sector. To address these disparities, DPOB has awarded funding to 14 small businesses for renovations of downtown commercial spaces. In addition, DPOB will provide technical assistance to these businesses, including legal, marketing, zoning and permitting, and accounting support. Of the 14 businesses being supported, ten are both minority and women-owned, with the remaining four are minority-owned only.

Actors from the Chesapeake Shakespeare Company end their performance with a meet-and-greet with the BCPS students in attendance.

Chesapeake Shakespeare Company provided free admission to their spring production, as well as paid transportation costs for 2,304 Baltimore City Public School students from Title 1 schools. This effort allowed for disproportionately impacted students to attend an educationally enriching experience that was either paused because of the pandemic or not previously available to these student populations.

"As we emerge from the pandemic, it is essential that we use this as an opportunity to reinvigorate our city collaboratively and intentionally - **which is what these investments are all about.**"

Brandon M. Scott
Mayor

3C: Public Health - Negative Economic Impact: Public Sector Capacity (Expenditure Category 3)

3C – 1: ARPA Project and Progress Evaluation

The Recovery Office has continued its partnership with the University of Baltimore (UB), with a focus on identifying projects for program evaluation; documenting which programs are using evidence-based interventions; identifying indicators that will show the broad impacts of ARPA; and ad hoc technical assistance.

Program Evaluation

As described in the 2022 Recovery Plan Performance Report, UB developed a rubric to identify which projects are the strongest candidates for program evaluation. UB scored more than 90 projects using this rubric. More information about the outcome of this process is included in the "Use of Evidence" section.

Evidence-Based Interventions

UB reviewed every project with required Treasury reporting on Evidence-Based Interventions (EBI). UB used the narrative provided by the funding applicant and details about program design to document which programs are using EBI. More details are included in the "Use of Evidence" section.

Impact Indicators

In the interest of illustrating ARPA's impact on Baltimore City more broadly, the Recovery Office collaborated with UB to identify a limited set of performance measures for major investment topics. Project-specific performance measures are too granular to represent ARPA's intended impact city-wide. Key questions used to determine the impact indicators include:

- To what extent does the ARPA investment demonstrate tangible impact at the neighborhood or city level?
- How readily available is data for this investment?
- Is geospatial data available to allow data mapping?
- Is there a clear, logical relationship between the ARPA investments and the proposed indicator?

This process resulted in a preliminary list of 19 measures, which the team will be working to calculate and visualize in the coming months. Of note, results for some impact indicators may not be available until ARPA funds have been fully expended or funded-projects end.

Table 3: Preliminary List of ARPA Impact Indicators

Topic	Measure Concept	Indicator
Citywide	Spending in Black Butterfly vs. White L*	Per capita ARPA project expenditures by race/ethnicity classifications
Citywide	Capital investment	Capital allocations per capita
Citywide	Business investment	Total Dollar Amount Invested in Small Businesses per 50 Businesses
Housing	Vacancy	Vacant housing units
Housing	Vacancy	Rate of properties with Vacant Housing Notices (VHNs)
Housing	Vacancy	Percent of properties that have not received mail in 90+ days
Housing	Housing sales/increase in affordable housing units	Percent of Rental or Mortgage-Based Households Spending More than 30 Percent of Income on Housing
Housing	Homeowner preservation/Rehabilitation	Rate of Rehabilitation Permits
Housing	Increase in stock of quality housing, regardless of income	Rate of Rehabilitation Permits
Training and Education	Employment Level	Labor Force Participation (employment/unemployment/not in labor force)
COVID-19 Response	Vaccination Rate	Percent of Population that is Fully Vaccinated
Household Assistance	Basic Needs—Social Safety Net, Access to Food	Total Amount of Food Distributed per Site
City Infrastructure	Digital Access: ACP enrollment	Total Number of Applicants to American Connectivity Program
City Infrastructure	Digital Access: Homework Gap	Density of Community Spaces for Students to Work on Homework
City Infrastructure	Digital Access: Homework Gap	Average Distance to Community Spaces for Students to Work on Homework

City Infrastructure	Digital Access: Digital Literacy	Total Number of Persons Completing Digital Literacy Trainings
Business Assistance	MBE/WBE Support/Assistance	Total Amounts Loaned to MBE/WBE
Business Assistance	Business modernization/e-commerce investment	Total Amounts Loaned to Small Businesses for Internal Investments

*The "Black Butterfly" and "White L" are terms coined by Lawrence T. Brown, PhD, to describe the patterns of racial and economic inequities as they appear on a map of the City of Baltimore.

Other Technical Assistance
The Recovery Office also obtains technical assistance from UB with projects that require expertise in program evaluation and performance management. Examples include:

- UB prepared a memo outlining rationale on Area Median Income (AMI) thresholds for affordable housing projects, supporting compliance with Treasury's guidelines.

- UB will evaluate the economic impact of capital investments, using an already established economic impact model to produce estimates of the direct, indirect, induced, and total impacts of this spending.

4D: Premium Pay (Expenditure Category 4)
In a prior State of the City Address, Mayor Scott recognized that direct service workers (essential workers who provide critical services and supports for vulnerable community members, either in their homes through Medicaid-funded Home and Community Based Services, or in facilities such as Nursing Homes) have not been acknowledged on the same scale as other essential workers. Accordingly, Mayor Scott has partnered with a local healthcare workers union to fund $2 million in compensation to direct service workers. The funds will be provided to direct service workers based on criteria such as time of service during the pandemic and city residency. The program is scheduled to begin in FY24.

4E: Water, Sewer, and Broadband Infrastructure (Expenditure Category 5)
4E – 1: Water, Wastewater, and Sewer Infrastructure
The Recovery Office continues to coordinate with the recently established Mayor's Office of Infrastructure Development (MOID). As part of the City's overall strategy for leveraging once-in-a-generation federal funds, MOID will pursue infrastructure grants through the Infrastructure Investment and Jobs Act (IIJA) IIJA to support water, wastewater, and sewer projects, among others.

4E – 2: Broadband Infrastructure
Since the last Recovery Plan Performance Report, Baltimore City has made significant progress in refining the strategic and operational plan for the Broadband and Digital Equity investment and beginning implementation. This work is led by the Baltimore City Office of Information and Technology, Office of Broadband and Digital Equity (BCIT-BDE).

Overall Strategy and Community Engagement
Community engagement efforts have been focused on developing and vetting a detailed, updated Digital Equity Framework. BCIT-BDE:

- Launched a stakeholder engagement process in December 2022 and established a digital equity workgroup with approximately 30 stakeholders to update Digital Equity Framework.
- Hosted four community forums in December 2022 attended by more than 50 residents.
- Organized a Digital Equity Forum for federal, state, city, and nonprofit partners in June 2023. The draft Digital Equity Framework was released at that time, with plans to finalize and publish in Fall 2023.

High-Speed Broadband Access
Efforts to increase access to high-speed broadband are threefold:
- Affordable Connectivity Program (ACP): BCIT-BDE is seeking to increase enrollment in the ACP. With assistance from the Office of Statewide Broadband, Baltimore City is the first jurisdiction in Maryland to launch the ACP Campaign in collaboration with more than 20 stakeholder organizations and the Education Superhighway. BCIT-BDE is using ARPA funds to support the advertising and communications portion of the campaign.

- Last-Mile Connections at Public Housing Sites: BCIT-BDE is partnering with the Housing Authority of Baltimore City (HABC) to plan and deliver major broadband infrastructure that will enable broadband wireline connections within individual units. Sites have been identified and consulting partners have provided preliminary cost estimates for each. More detailed design and cost estimate work is underway.

- Public Wi-Fi: To enhance security and preserve bandwidth on a public wi-fi network, BCIT-BDE is working to establish an air-gapped network for public wi-fi users only. Design is complete and **build work for the air-gapped network is approximately 50 percent complete.** Deployment of public wi-fi will begin at City recreation centers – both indoor and outdoor access points. As of June 2023, 10 out of 20 recreation centers have been connected to the City's fiber network, providing the infrastructure necessary to support public wi-fi access points. In addition to public wi-fi at recreation centers, BCIT-BDE is planning a pilot to determine the costs and scalability of public wi-fi installed on utility poles. This will include testing a model of physical infrastructure that relies on the use of utility poles, existing fiber optic cable, and wi-fi access points installed alongside Citiwatch cameras. The list of public wi-fi locations, in addition to recreation centers, will be finalized following the pilot.
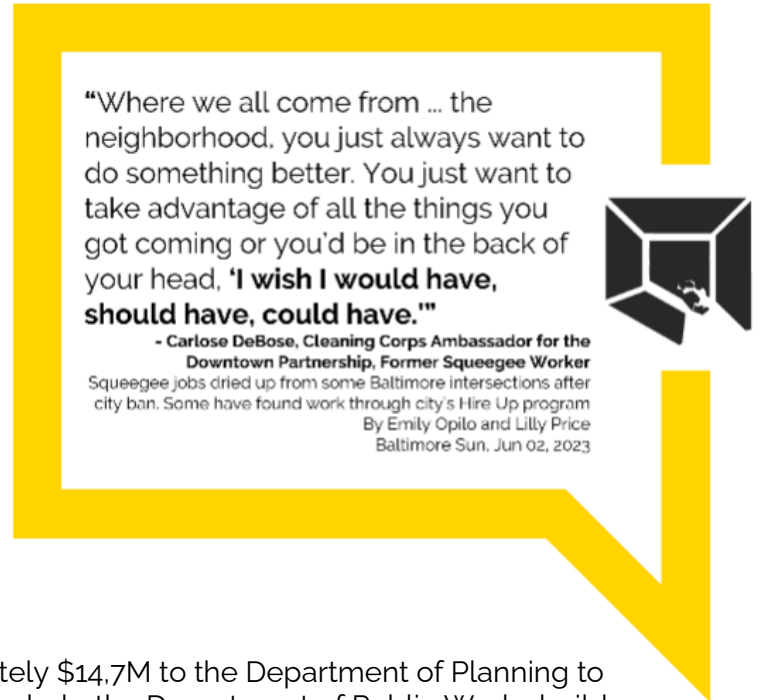
Modern Devices
The Office of Statewide Broadband in Maryland awarded **30,000 Chromebooks** to the City with a value of over $6 million. BDE is partnering with local nonprofits to distribute devices to income eligible households. ARPA is supporting a portion of the administrative costs for device distribution.

Digital Literacy

BCRP and Enoch Pratt Free Library are partnering with BCIT-BDE to develop Tech Hubs within select City recreation centers. Tech Hubs will include digital education training and computers for public use.

In addition, $3.275 million in ARPA funding has been committed to the Digital Equity Fund, which is focused on digital literacy and neighborhood-level plans for digital inclusion. This initiative is reported under "Provision of Government Services" expenditure category.

"Where we all come from ... the neighborhood, you just always want to do something better. You just want to take advantage of all the things you got coming or you'd be in the back of your head, **'I wish I would have, should have, could have.'**"

- Carlose DeBose, Cleaning Corps Ambassador for the Downtown Partnership, Former Squeegee Worker
Squeegee jobs dried up from some Baltimore intersections after city ban. Some have found work through city's Hire Up program
By Emily Opilo and Lilly Price
Baltimore Sun, Jun 02, 2023

4F: Revenue Replacement (Expenditure Category 6)

4F – 1: Clean Corps

The City of Baltimore has allocated approximately $14,7M to the Department of Planning to create Clean Corps. The program is designed to help the Department of Public Works build capacity by working with community-based organizations and citywide nonprofit groups who will recruit, hire and train Baltimore residents to reduce the number of overflowing public trash cans, dirty alleys/streets, and unmaintained vacant lots. Accomplishments to-date appear in the following table.

Table 4: Select Clean Corps Performance Measures

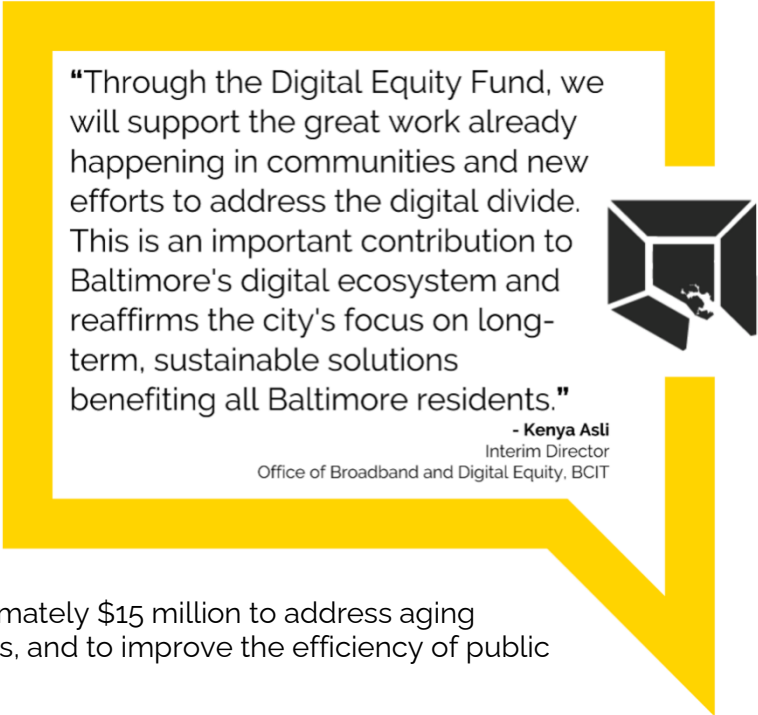| Performance Measure	Reported Measurement
Number of services completed at selected vacant lots	1,029
Total trash tonnage collected and disposed	128.26
Number of cleaning services in alleys completed	1,847
Number of hiring events held in Baltimore for Clean Corp employment, including Clean Corps presence at citywide hiring events.	3
Number of workers hired by the demonstration project's selected community-based and citywide nonprofit organizations	195
Percent of workers hired by the demonstration project's selected community-based and citywide nonprofit organizations that live in Baltimore City	100%
Total number of Clean Corps workers registered on the Maryland Workforce Exchange to provide access to permanent job opportunities	46
Percent of total workers that are trained in cleaning and completed safety techniques	100%
Number of selected vacant lots cleaned and mowed	328
Total number of Number of Clean Corps workers referred to city agencies	2

Data as of June 2023

4F – 2: Digital Services to Improve Resident-Facing Services

An ARPA commitment of $2.1 million launched the Baltimore Digital Services team, a cross-functional group of technologists in the Mayor's Office under the Chief Data Officer. The team of four, which is fully staffed as of spring 2023:

- Partners with departments and programs across city government and in the wider ecosystem to use human-centered design, data, and technology to consult on or build digital products and services that directly impact the lives of residents.
- Uses modern software delivery practices to quickly deliver usable, tested products, iterate based on user feedback and success metrics, and set up sustainable solutions.
- Prioritizes high impact projects serving residents in the highest need.

4F – 3: Digital Equity Fund

The BCIT-BDE team dedicated $3.275 million of the Broadband and Digital Equity investment to the Digital Equity Fund, which will provide grants to nonprofits to support digital inclusion activities and programs. This funding may be used for digital literacy programs, neighborhood-level planning, purchase of devices, and other efforts aimed at increasing digital skills. The application window for the first round of grant funding closed on June 2, 2023. Grant applications are currently being evaluated. Awards will be announced in early Fall 2023.

> "Through the Digital Equity Fund, we will support the great work already happening in communities and new efforts to address the digital divide. This is an important contribution to Baltimore's digital ecosystem and reaffirms the city's focus on long-term, sustainable solutions benefiting all Baltimore residents."
>
> **- Kenya Asli**
> Interim Director
> Office of Broadband and Digital Equity, BCIT

4F- 4: Public Works Investments

The City of Baltimore has committed approximately $15 million to address aging fleet, safety concerns at public works facilities, and to improve the efficiency of public works operations.

Fleet Additions

- Approximately $5 million will be used to purchase 20 load packer recycling vehicles.

Operations Efficiency

- Another $1 million will be used to add 10 crews to staff the new load packer recycling vehicles. This will allow the City to work toward restoring weekly recycling after service was reduced to biweekly pick up due to the pandemic.
- Approximately $2.5 million will be used to improve efficiency of operations for public facing services, including new technology at waste disposal sites such as cashless payment options, upgrades to street cleaning services, and route optimization software,

Facilities Improvements

- The remaining $6.5 million will be used to update Department of Public Works' facilities to improve health and safety.

4F- 5: Long Term Housing Security: Homeless Services

Housing Accelerator Fund

MOHS will use approximately $17 million in collaboration with the Department of Housing and Community Development (DCHD) to provide additional funding to establish a Housing Accelerator Fund to foster the development of an expanded supply of permanent supportive housing (PSH) units for people exiting chronic homelessness.

The fund represents an investment in an innovative and flexible financing mechanism that leverages State and Federal resources (including HOME-ARP and Low-Income Housing Tax Credits), private investments, and philanthropic resources. The goal is to develop 167 PSH units through this fund.

Two Notice of Funding Availability (NOFAs) will be released by the end of the year, including funding for capital costs associated with the creation of PSH units by larger developers and funding for pre-development costs to support smaller, emerging developers.

Shelter Acquisition

The City has been providing non-congregate shelter care to individuals experiencing homelessness throughout the COVID-19 public health emergency. During the public health emergency, funds from FEMA and the CARES Act supported these operations. The Emergency Solutions Grant-CV (ESG-CV) through the CARES Act will fund operations through September 2023 and ARPA funding will cover monthly operational costs thereafter.

As part of an overall strategy to address homelessness, the City plans to pursue purchases of hotels that can provide both interim and permanent housing options. In addition to pursuing hotel purchases, MOHS and other partners are developing implementation plans and funding strategies to support conversion of non-congregate shelters into permanent supportive housing.

4F – 6: Improvements to City-Owned Facilities

City Libraries

The Department of General Services (DGS) is working in collaboration with the Enoch Pratt Free Library to replace HVAC systems at library branches across the City using $7.8 million in ARPA funding. Library branches provide essential services to City residents and serve as cooling centers in hot summer months. Several library branches were unable to provide these services due to nonoperational cooling units. HVAC system upgrades will also help reduce the spread of airborne illnesses like COVID-19 by helping the library branches meet CDC recommended ventilation standards. Priority criteria for library branch location selection included:
- o HVAC system physical conditions
- o Equity considerations
- o Number of users
- o Energy usage of existing equipment

Northwest Community Action Center

DGS will use $2.5 million to renovate the Northwest Community Action Center. The center provides low-income residents access to energy, water, and rental assistance programs.

The building renovation is a comprehensive improvement to bring the site up to City code and the latest ventilation standards.

City Hall Roof
DGS will use $6.85 million for City Hall preservation and restoration work to fix leaks and maintain the building's integrity. The project covers all roof and building envelope systems above the fifth floor. Safety features will be added, and improved materials and assembly techniques will be used to extend the lifespan and efficiency of the roof.

4F- 7: Long Term Housing Security: Housing Initiatives
Summary
The City has made strategic investments in affordable housing initiatives with nine housing projects in progress for a total obligation of approximately $13M.

Five million dollars has been obligated for **blight elimination and reduction** projects, including:
- Impact Investment Area Neighborhood Relief Fund: Acquisition and stabilization of vacant properties
- Crime Prevention Through Environmental Design: Increasing safety in communities through cleaning, greening, and physical improvements meant to deter crime
- Healthy Homes: Providing support to homeowners and renters by addressing health and safety issues, poor housing conditions, and homes in disrepair
- Middle Neighborhoods CDCs: Investing in community capacity to lead a middle neighborhood revitalization effort to address community instability
- Buy Back the Block: Helping renters affordably purchase homes through down payment assistance
- Permitting System Upgrades – Replacing three existing permitting databases to improve efficiency of City services while protecting internal and external stakeholders

Eight million dollars has been obligated for **capital investment and affordable housing creation**, including:
- PSO Housing Transformation: Redevelopment of Perkins Somerset Oldtown (PSO) Public Housing Community
- PSO Infrastructure: Improving the public infrastructure of the Perkins Somerset Oldtown Public Housing Community
- Uplands Advancement: Providing funding for Phase 2 of Uplands Redevelopment project consisting of infrastructure and two multi-family buildings

In addition to progress in obligating funds, two strategic capital investment projects have broken ground on critical infrastructure construction which will be followed by vertical construction for a mix of multifamily affordable housing units in communities that have experienced historical disinvestments. Those projects are:

- Uplands Advancement funded at $12 million; and
- PSO Housing Transformation Perkins II funded at $16.9 million.

Housing Project Highlight | Uplands

DHCD was awarded $12 million dollars to support the construction of water-related public infrastructure and affordable rental units for Phase 2 of the Uplands Redevelopment initiative. The redevelopment site includes the former Uplands Apartments known as Parcel A and Parcel B, and 13 properties located in West Baltimore.

- Groundbreaking took place on April 19, 2023 with a target completion of 2025.
- Phase 2A will include 78 affordable, mixed-income units in a multi-family building
- Phase 2B will include 72 affordable, mixed-income units in a multi-family building

Mayor Brandon M. Scott and City leadership participate in the Uplands affordable housing groundbreaking on April 19, 2023.

Housing Project Highlight | Healthy Homes

DHCD was awarded $3 million to provide funding for healthy home interventions for individuals and families below federal poverty levels as well as displaced homemakers, individuals who are unemployed, and seniors. This project will result in a healthier living environment for residents and will help to stabilize the physical condition of houses throughout the Baltimore City. Many residents have already submitted applications; ARPA-funded repair work started in the last quarter.

Table 5: Select Healthy Homes-Related Performance Measures

Performance Measure	Reported Measurement
Number of low- to moderate-income homeowners on waiting list in need of repairs related to indoor air quality that will receive at least 1 repair (measured at the end of reporting period)	2,639
Cumulative number of applications submitted	3,225
Average length of time application spent on waiting list, considering all approved applications (measured in days)	90

Cumulative number of properties in need of more than 1 major property upgrade that receives upgrade	220
Cumulative number of homes needing a roof	204
Cumulative number of homes needing HVAC replacement	77
Cumulative number of homes needing roof and HVAC repairs	42
Cumulative number of homes with water infiltration and/or mold related issues that are addressed	204
Cumulative number of homes with water infiltration	204
Cumulative number of homes with mold related issues	204

Data as of June 2023.

Nonprofit Housing Initiatives
The Recovery Office directly awarded ARPA funds to eight nonprofits totaling $16.25 million for eight separate projects that address the housing needs of low-income residents through the development of affordable housing, home repairs, and vacant property stabilization. Projects include:

- $10M for the creation of affordable housing
- $5M for home repairs for low-income homeowners
- $1.25M for property stabilization

4G: Administration (Expenditure Category 7)
Over the last 12 months, the Recovery Office worked alongside City leadership to develop plans for unallocated ARPA funds and has fully committed $641 million. With most grant applications completed and program design completed or well-underway, the Recovery Office has dedicated more staff hours and resources towards designing and implementing the ARPA monitoring and compliance program, specifically, the Recovery Office:

- Completed risk assessments, using a scoring rubric and qualitative data, for all subrecipients.
- Completed risk calibration discussions that looked across the portfolio of ARPA grants and then established each entity's final risk score, which is used to determine the appropriate level of monitoring and compliance for each entity.
- Established a process for reviewing single audit reports for any subrecipients that spend more than $750,000 in federal funds within a single year.
- Developed and implemented monitoring levels – with differentiated reporting and oversight requirements – for all subrecipients.
- Developed and secured responses from subrecipients for monitoring questionnaires that will be used to evaluate compliance with ARPA and 2 CFR 200 rules.

There are several mechanisms available to the Recovery Office in the event of compliance challenges or lack of program results, including requiring participation in technical assistance, delaying disbursements of grant funds, implementing corrective action plans, decreasing grant amounts, or terminating the grant agreement.

3. Promoting Equitable Outcomes

3A: Goals – Program Design

When designing programs, the City of Baltimore continues to prioritize the four broad groups described in the 2022 Recovery Plan Performance Report. Examples of programs that benefit these groups are included as illustrations of this commitment. All projects highlighted below began operations or have finalized program design since the last Performance Report.

Residents affected by housing insecurity, homelessness, and housing affordability challenges:

- The Housing Accelerator Fund is a $17.115 million investment designed to **spur the development of permanent supportive housing** and other affordable units. The Notice of Funding Availability will be open for community comment prior to issuance.

- The Buy Back the Block program provides grants to Baltimore City residents who purchase homes in the areas where they currently reside in rental housing. Applicants cannot own real estate already and must have rented for at least 12 months in the neighborhood where they buy the home. All 15 neighborhoods are fully within the boundaries of QCTs, except for one, with 80% of the neighborhood within a QCT.

Minority communities facing COVID-19 disparities, violence, lack of access to healthy food, and lack of health-promoting neighborhood features:

- The Crime Prevention through Environmental Design (CPTED) pilot program, funded at $2 million, will provide funding to two neighborhood organizations to implement place-based interventions intended to **enhance public safety** and improve resident's quality of life. Examples of interventions include: rehabilitating vacant structures, planting trees, cleaning and greening of neighborhood spaces and lots, fencing, alley gating, lighting, and installing security cameras.

- The Black Yield Institute, which focuses on Black food and land sovereignty, received $1 million to advance its strategy to address gaps in healthy, affordable, culturally-appropriate foods and community land use, while building community enterprises developed for and by the people most affected by food and economic injustices.

Low-income families, children, and youth that experienced disproportionate negative economic impacts or learning loss.

- The approximately $1 million in funding for the Pratt Anywhere initiative, offered at select libraries within QCTs as part of Enoch Pratt Free Library's $4.4 million digital equity project, will provide children and families with access to a **"library of things"** meant to foster learning, discovery, and enhanced digital skills. Residents can check-out items like coding robots, 3D printers, microscopes, graphing calculators and also participate in educational programming.

- Soccer Without Borders (SWB) provides underserved youth with a toolkit to overcome obstacles to growth, inclusion, and success through soccer. The Baltimore

hub of SWB is using its $450,000 in ARPA funding to **help students address learning loss** associated with the COVID-19 pandemic and advance academically.

Small, minority, and women-owned businesses and organizations that experienced negative economic impacts.

- The Downtown Partnership of Baltimore (DPOB) Black Owned and Operated Storefront Tenancy (BOOST) program provides capital and technical assistance to small business with storefronts downtown. The competitive application process gives strong preference to businesses owned by people of color and those who are based in Baltimore City. DPOB intends to fund 15 businesses through their BOOST program.

- The Small Business Wage Subsidy program, administered by MOED, provides support to small minority- or woman-owned businesses. Ninety-six percent of businesses that participated said they intend to hire their new staff permanently after 10 weeks and have **reported retention of these employees at rates of 80% after 6 months of hiring** and an average wage of $20.61. According to the survey that was conducted for businesses that received the subsidy, the majority of benefiting businesses stated that they reinvested the subsidy to raise salaries and hire more people.

- The Economic Recovery Fund, which supported small businesses, nonprofits, individual artists, child day care providers, and accommodations providers explicitly sought to prioritize applicants that were small, minority-, women-, and disabled-owned/led, and those located in QCTs during the time of application. Recipients were also required to provide proof of an operating office in Baltimore City and were preferred to employ 50% or more of Baltimore City residents as W2 employees. The table includes the percentage of awardee business/organizations within these categories by fiscal agent:

Table 6: Demographic Data of ERF Grant Recipients

Awardee	Located in QCT During Application	Located in Current QCT	Reported Demographic Information	Minority Led	Woman Led	Minority and Woman Led
Baltimore Civic Fund	60%	42%	98%	59%	73%	44%
Baltimore Development Corporation	60%	41%	100%	92%	77%	70%
Baltimore Office of Promotion and the Arts	63%	42%	100%	63%	48%	29%

Family League of Baltimore	53%	58%	73%	98%	89%	86%
Visit Baltimore	51%	16%	38%	57%	0%	0%
Overall	**59%**	**44%**	**92%**	**80%**	**73%**	**53%**

Data as of May 2023.

Equitable Program Design and the Recreation and Parks Investment

The Recovery Office provided funding to BCRP to modernize recreation facilities in Baltimore City. The COVID-19 public health emergency highlighted the essential value and need for easily accessible parks and recreational facilities, especially in minority communities that are already bearing the brunt of disinvestment and lack of resources.

Recreation Equity Score
- 0 to 7 (Least Equitable)
- 8 to 10
- 11 to 13
- 14 to 16
- 17 to 20 (Most Equitable)
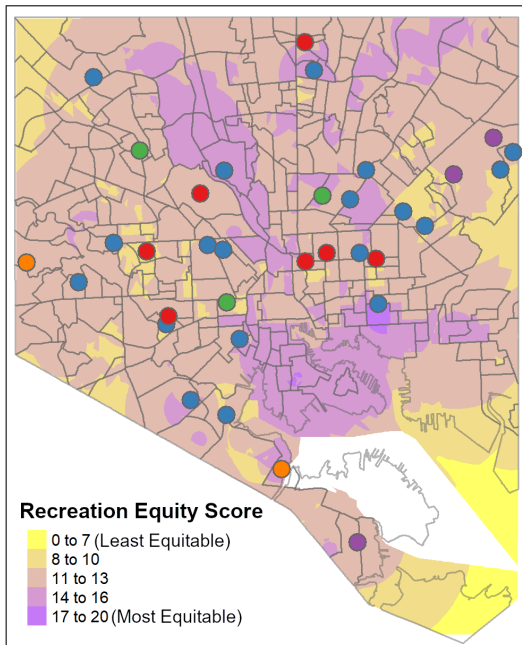
Figure 3: Location of BCRP ARPA-funded Projects by Recreation Equity Score. Note: ARPA-funded recreation and park renovations are superimposed over recreation equity scores, a 0-20 point measure of local demographic and population metrics (including race, age, income, physical and mental health, walkability) along with recreation-specific measures like distance and density of recreation centers and pools. More information can be found in the Baltimore City Land Preservation, Parks and Recreation Plan Report.

In addition to using a comprehensive facilities condition assessment of all BCRP's assets, BCRP employed an equity lens in its process of determining which facilities would be renovated or replaced. Race and income demographics were also considered so that the locations of these capital improvements align with the agency's ongoing efforts to equitably program and maintain recreational spaces.

Ultimately, 35 projects were selected to be funded by ARPA. Through modernization of facilities, outdoor spaces, and services provided, BCRP can further support good health for people of all abilities, ages, socio-economic backgrounds, and ethnicities. This does not mean that every place receives the same investment or amenities, but rather, that all residents have access to similar resources throughout the city.

A map of the city depicts a "Black Butterfly" and "White L," illustrating the distribution of the city's racial composition. The racial composition – overlaid with the city's park system, walkability map, heat island, vacancies and crime rates – highlights the correlation between these data sets. The most vacant, violent areas, and hottest temperatures are related to a lack of walkable, quality park space. The majority of BCRP's projects occur in "Black Butterfly" neighborhoods that have historically been disadvantaged by policies and practices.

3B: Program Implementation and Outcomes

In addition to designing programs that prioritize low-income communities and minority neighborhoods, the Recovery Office collects performance data disaggregated by

demographic characteristics whenever possible. The information below are examples, within select Expenditure Categories, showing how ARPA-funded projects prioritize equity.

3B – 1: Public Health

Much of BCHD's COVID-19 public health emergency response efforts were targeted in areas where the most underserved and vulnerable populations in Baltimore reside. For example, BCHD conducted many mobile community testing clinics across 26 community clinics since November 2021, 80% of which were located within a QCT.

BCHD has made progress towards improving vaccine equity outcomes for Baltimore City residents. Of the 305 vaccine clinic locations tracked since the BCHD ARPA-funded program began, 61% were located in within a QCT. The table below breaks down the percent of the City's population by race and the percent receiving a single dose.

Table 7: Percent of Baltimore City Population COVID-19 Vaccinated by Race (all ages)

Race (All Ages)	First or Single Dose
Black	59.4%
White	70.1%
Asian	100%
American Indian or Alaska Native	78.6%
Native Hawaiian or Other Pacific Islander	100%
Other	100%
All	**71.2%**

Data as of July 17 2023.

Though Black residents in Baltimore City have received their first or a single dose of the vaccine at higher rates than the nation-wide rate for Black populations (50%[3]), BCHD is making more effort to increase this rate in Baltimore. As mentioned in Section 1A – 1, BCHD is contracting with Human Service organizations to conduct community-specific outreach and education to vaccine-hesitant and underserved communities, including Black, Brown, and Immigrant communities, those experiencing homelessness, those with disabilities, and those in congregate and assisted living communities. Finally, BCHD is administering a comprehensive communications campaign to deliver important COVID-19 information to these same populations, in addition to the rest of Baltimore City. Also referenced in Section 1A – 1, BCHD is providing produce boxes and meals specifically to individual homes and congregate living sites that largely encompass senior populations and providing culturally appropriate meals to Kosher and LatinX populations.

3B – 2: Negative Economic Impacts
Workforce Development
Occupational training, subsidized employment, and workforce supports delivered through MOED prioritize unemployed and underemployed residents, particularly the most

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[3] US Coronavirus vaccine tracker | USAFacts

disadvantaged jobseekers, including returning citizens, opportunity youth, and public assistance recipients. These workforce programs were designed to improve chances of economic success for those who were disadvantaged before the public health emergency and subsequently disproportionately impacted since its onset. For more details about the three programs referenced here, Train Up, Hire Up, and Small Business Wage Subsidy, see the "Use of Funds Section."

Count of Subsidized Employment Participants

1 to 2
2 to 4
4 to 6
6 to 8
8 to 10
QCT Boundaries
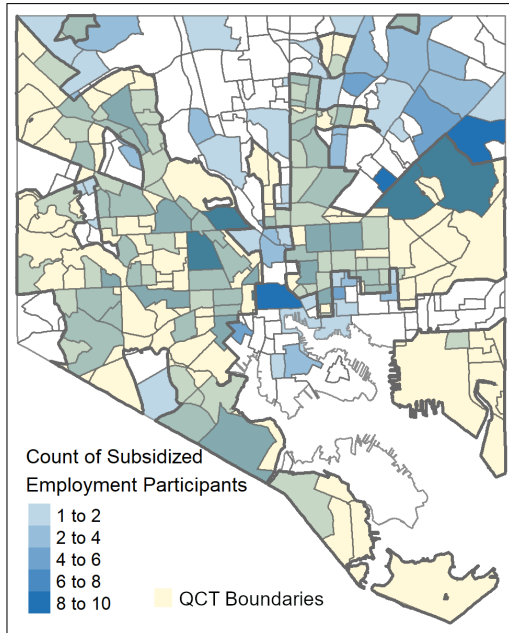
MOED collects demographic data about its participants and provides disaggregated performance data to the Recovery Office. It is too early in program implementation to draw conclusions about overall program results or differences among groups of participants. As shown in Table 8, many participants are still in the process of completing months-long training courses or 6-month long subsidized employment placements through Hire Up. However, MOED's consistent collection of demographic data, as shown in Table 9, will enable them to evaluate results using an equity lens once the programs are complete.

Figure 4: *Neighborhoods Where MOED Subsidized Employment Participants Live. Data as of June 2023.*

Table 8: Train Up and Hire Up Participation To-Date

Characteristics	Train Up	Hire Up	Total
Number of Participants Enrolled	289	132	421
Number of Participants Who Completed Training or Subsidized Employment	134	71	205
Number of Completers Who Obtained Unsubsidized Employment	43	28	71

Data as of June 2023.

Table 9: Demographic Characteristics of Train Up and Hire Up Completers Who Obtained Unsubsidized Employment

Characteristics	Train Up	Hire Up	Total
Age: 17 Years	1	0	1
Age: 18-24 Years	11	8	19
Age: 25-35 Years	18	5	23
Age: 36-49 Years	10	10	20

Age: 50-65 Years	3	5	8
Gender: Female	33	5	38
Gender: Male	10	21	31
Gender: No information provided	0	2	2
Race: American Indian or Alaskan native	0	0	0
Race: Asian	0	0	0
Race: Black	33	23	56
Race: Hawaiian or pacific Islander	0	0	0
Race: Two or more races	1	0	1
Race: White	1	0	1
Race: No answer	8	5	13
Overall	**43**	**28**	**71**

Data as of June 2023.

In addition, MOED collects and shares data about the neighborhoods where participants live. The following map shows where Hire Up and Small Business Wage Subsidy Program participants live. Many neighborhoods are within Qualified Census Tracts – and the reach of the subsidized employment programs extends city-wide.

Guaranteed Income

The Baltimore Young Families Success Fund (BYFSF), a guaranteed income pilot project, is part of a network of projects through Mayors for a Guaranteed Income (MGI), which advocates for a national policy on guaranteed income. To contribute to the national body of research on this anti-poverty intervention, the BYFSF includes a Randomized Control Trial (RCT) program evaluation.

At the start of the program, participants were selected through a randomized lottery and then assigned to a treatment, control, or storytelling group. The treatment group of 130 participants receive $1,000 per month for 24 months and respond to surveys from the evaluation partners every six months. The control group of roughly the same number do not receive any payments but they respond to the same set of surveys during the same time period. The storytelling cohort consists of 70 participants who receive $1,000 per month for 24 months but are not included in the treatment group. Because they are not within the strict limits of the program evaluation, these participants may be freely contacted by CASH Campaign and can participate in press interviews or events, like family picture day. The demographic characteristics of those in the treatment group show this pilot's support for young, low-income families of color.

Table 10: Demographic Characteristics of Guaranteed Income Treatment Group

Characteristic	Responses
Average Age	22 Years
Average Household Size	3

Average Number of Children in Household	1
Average HH Income – Mean	$15,071
Average HH Income – Median	$7,350
Gender - Male	12.3%
Gender - Female	87.7%
Gender – Other	0%
Race – White	3.1%
Race – Black	91.5%
Race – Asian	0.8%
Race - Native Hawaiian/Pacific Islander	0%
Race – Latino	1.5%
Race – Other/Mixed	3.1%

Data as of June 2023. Note: The table includes the demographic characteristics of the 130 participants randomly assigned to the treatment group within the Randomized Control Trial (RCT) program evaluation. The control group demographic characteristics are not yet available. The storytelling cohort of 70 participants are receiving the Guaranteed Income payments, but they are not part of the treatment group and their demographic characteristics are also not included here.

3B – 3: Broadband

Digital equity ensures all residents have access to the tools, technology, and information needed to fully participate in our society and economy. To that end, the Baltimore City Office of Information & Technology (BCIT) Office of Broadband and Digital Equity (BDE) applies an equity lens to ARPA investment decisions.

With support from the Baltimore Neighborhood Indicators Alliance, BDE incorporated data points from the Maryland Digital Equity Score Index Mapping Tool into an internal GIS map to capture several key data indicators to plan broadband-related projects. The data points are illustrated through several mapping layers:
- Recreation center sites
- Senior center sites
- CCTV locations
- Existing fiber
- HABC public housing developments
- BCPSS Mi-Fi distributions
- Baltimore City Main Streets
- MTA transportation routes (bus, light rail, subway)
- ACP subscribers by zip code
- Median household income
- Maryland Digital Equity Score Index

Through these data layers, BDE developed its deployment strategy for all its infrastructure and digital inclusion programs and projects including:
- Affordable Connectivity Program (ACP) Campaign

- Indoor and Outdoor Public Wi-Fi at BCRP recreation centers
- Outdoor Public Wi-Fi Pilot
- Digital Equity Fund
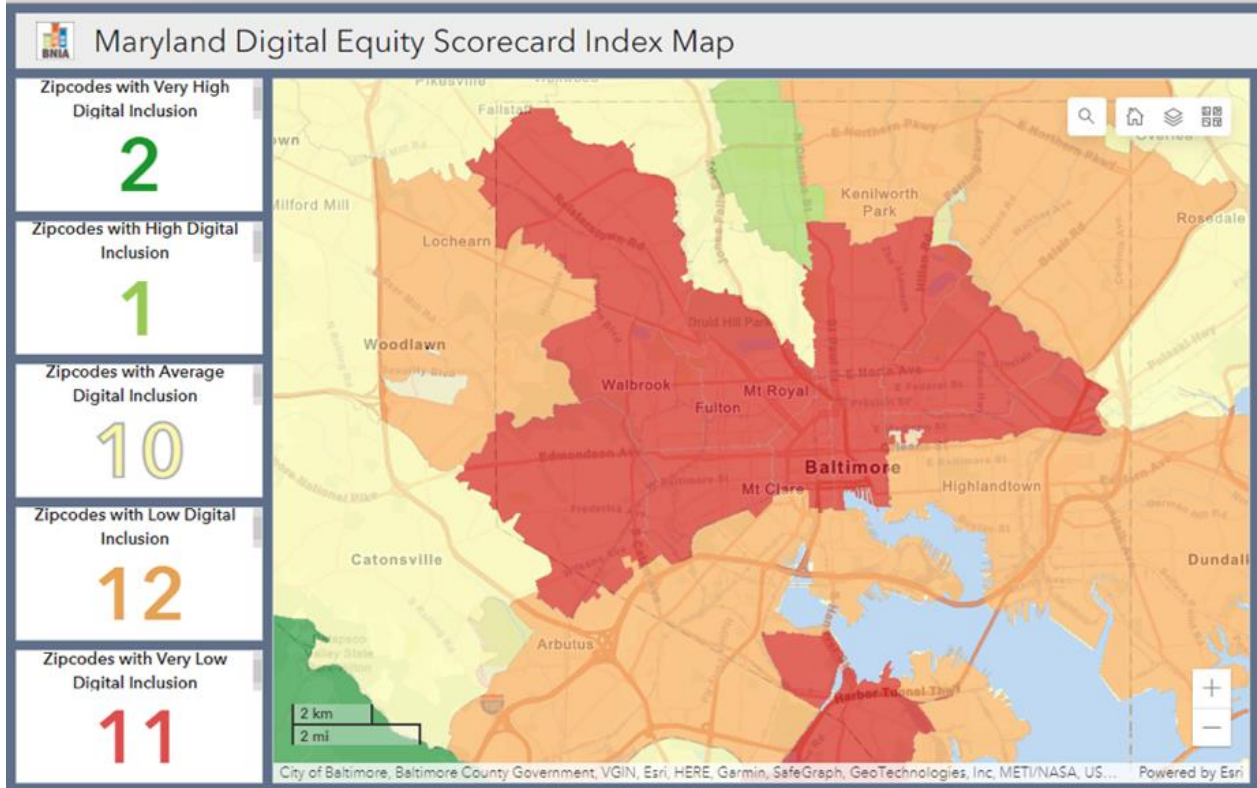
Figure 5: Maryland Digital Equity Index Map

[1] Maryland Digital Equity Scorecard Index Map: This map displays an index made up of three indicators pertaining to digital connectivity. It was created to develop a measure of digital equity in Maryland at the 5-digit zip code level. The three indicators are:1) Whether a household has a wireline internet subscription at home; 2) Whether a household is reliant only on a cellular data plan for online connectivity at home; 3) Whether a household has either zero or just one computing device for internet access.

[2] Digital Equity Fund RFA requires services to be provided to at least one (1) of the following target population to be eligible for funding: 1) People with disabilities; 2) Older adults; 3) Immigrants and non-English speakers; 4) Individuals who are members of a racial or ethnic minority group; 5) Returning citizens; 6) LGBTQIA+ Youth; 7) People experiencing homelessness; and 8) Families with children under five (5) years of age.

[3] Same as [1]

[4] Digital Equity Fund RFA provides priority points for applications proposing to serve one of the following target zip codes: 1) 21205; 2) 21213; 3) 21218; 4) 21217; 5) 21215; 6) 21216; 7) 21229; 8) 21223; 9) 21202; 10) 21201

3B – 4: Revenue Replacement

Neighborhoods with Housing Investments[4]

In March 2022, Mayor Scott announced a historic $100 million investment into housing initiatives, with DHCD serving as the lead agency. In addition, Mayor Scott announced a $75 million investment into addressing homelessness and multiple investments with nonprofits addressing housing instability and lack of affordable housing. Collectively, these

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[4] Housing investments span multiple Expenditure Categories. Because most are categorized under EC 6.1, Provision of Government Services, this content was placed under the Revenue Replacement header in the Equity section.

investments total $193.3 million dollars, or about 30 percent of the total ARPA allocation. (The ARPA Dashboard has more information about which projects are assigned to the housing topic area, a method of categorization that builds on Treasury's Expenditure Categories.)

Of the 35 housing projects that comprise the $193.3 million investment, **22 projects are place-based**, meaning that activities may only occur within a set of target neighborhoods. The other 13 projects are not bound to a set of neighborhoods, but are rather focused on supporting particular groups – like people experiencing homelessness – regardless of their physical location.

Of 22 place-based projects, the Recovery Office has the list of target neighborhoods for 19 projects. **These 19 projects, many of which are located in QCTs, represent $98.2 million, or 50.8%, of the total housing investment.**

Projects represented on this map include those led by City, quasi-government, and nonprofit organizations and include:

- Creation of New Affordable Housing;
- Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.); and
- Supports for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other).

This map will be updated as implementation continues.
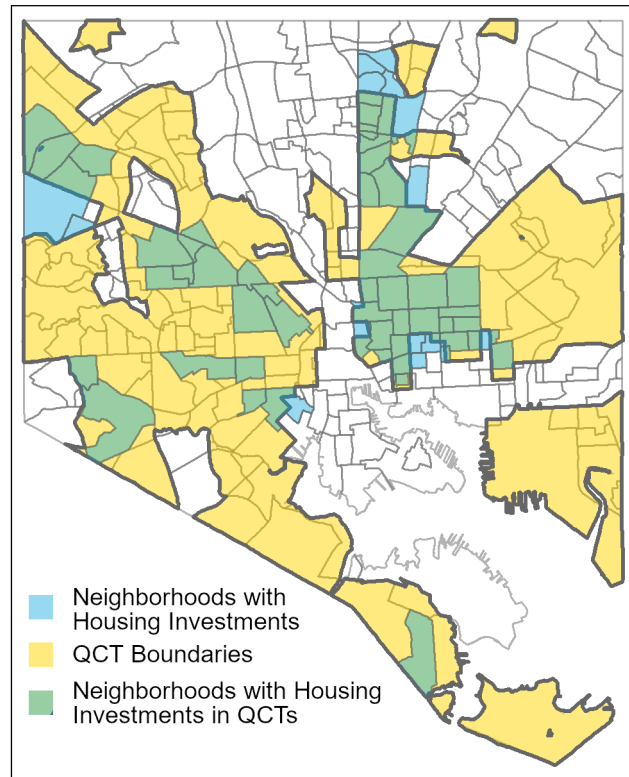
Figure 6: *Neighborhood Locations of 19 Place-Based ARPA Housing Investments. Data as of June 2023*
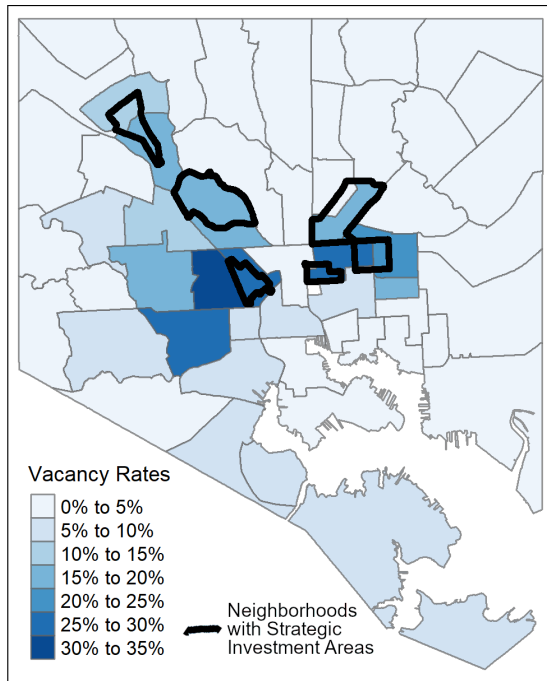
Figure 7: Map of Impact Investment Areas. *Note: Map illustrates the percentage of residential properties that have been classified as being vacant and abandoned and the points of strategic investment by Baltimore City.*

Impact Investment Areas

Prior to the passage of ARPA, Baltimore identified seven Impact Investment Areas (IIAs) that have been historically disinvested and are poised for transformational change. The neighborhoods shown in the map below were identified as places where investments could have the most impact by "building strength" to create stable thriving neighborhoods utilizing an asset-based approach to community development to maximize impact. ARPA funding is supporting the IIA strategy, acquiring 2,758 vacant properties, stabilizing 100 properties, providing development incentives for 801 properties, and supporting new and existing homeowners for a total of 4,491 properties in the identified impact investment areas. All IIAs are within QCTs.

4. Community Engagement

Overview

At the time of the 2022 report, the Recovery Office and its partner organizations worked to gain a wide range of input on ARPA funding commitments from the Baltimore community through a town hall meeting and online survey. Since the last report, the Recovery Office has worked to incorporate that feedback into strategies to keep Baltimore residents informed on how ARPA funding is being spent in their communities. The Recovery Office's most immediate focus is to uphold data transparency, increase the digital presence of ARPA-funded projects, and support and share the community engagement efforts of our partners.

4A: Transparency and Communications

4A-1: Recovery Office Website

The Recovery Office uses its website to inform the community and the public about how ARPA funding is being allocated and expended. On the main website, visitors can find information such as:

Reports and Resources: Past annual and quarterly reports submitted to the U.S. Treasury, including "At-a-Glance" documents that accompany Treasury reports to help readers digest report data quickly and effectively. This section also includes annual and monthly reports to the Baltimore City Council, and fact sheets to help partners with the implementation of

ARPA funds—which includes topics such as equity and capital and construction investments.

Funding Announcements: All public announcements made by the Administration, with a description of the amount, purpose, and recipient of the funding. Funding announcements date back to the first announcement on October 20, 2021.

ARPA Dashboard: Details regarding proposals for funding, funded projects, and project performance. Built and managed by the Recovery Office, this dashboard can be filtered to reflect the viewer's interest area.

Mapping Impact

Some ARPA investments are closely tied to particular locations. Those geographic points of investments are presented in the map below.

Local business funded
Local hotel funded
Local professional artist funded
Supporting Penn Ave Black Arts and Entertainment District
Supporting Small Businesses at Lexington Market

Mapped locations appear over Baltimore City Qualified Census Tracts, a federal measure of underserved & disproportionately impacted communities. *Read more about QCTs.*

Figure 8: Screenshot of the interactive map located on the Recovery Program's ARPA Dashboard.

Since the start of this calendar year, the Recovery Office has started publishing performance data, including interactive maps, within the ARPA dashboard. More data will be published as programs are implemented.

4A-2: Digital Campaigns
Overview
Social media digital campaigns are the primary vehicle the Recovery Office uses to inform the community how ARPA funding is being allocated and expended. The three social media platforms (Instagram, LinkedIn, and Twitter) have specific focus and uniform posts across all platforms. The Recovery Office uses the hashtag #ARPAinACTION to increase the visibility of ARPA-funded investments and to create a centralized way to view all related posts,

In addition to the platforms mentioned above, the Recovery Office created ARPA Insight Stories, which provide real life accounts about the impacts of ARPA funding in Baltimore City. To date, stories have included investments for food insecurity, services for the immigrant population, childcare providers, and the small wage subsidy program among others.

Engagement Results
Over the last year, the Recovery Office has placed more focus on building and leveraging social media platforms such as Instagram, LinkedIn and Twitter, which has increased engagement.

Instagram is the most popular platform of the three where the Recovery Office has a presence. There has been a significant spike in engagement on this platform, in part due to the use of "stories" and visuals of ARPA's impact via photographs.

Instagram **Insights**
vs. Jan 1, 2022 - Dec 31, 2022

↑ **16.3%**
Published posts

↑ **173.7%**
New Instagram followers

↑ **57**
Published posts

↑ **156**
New Instagram followers
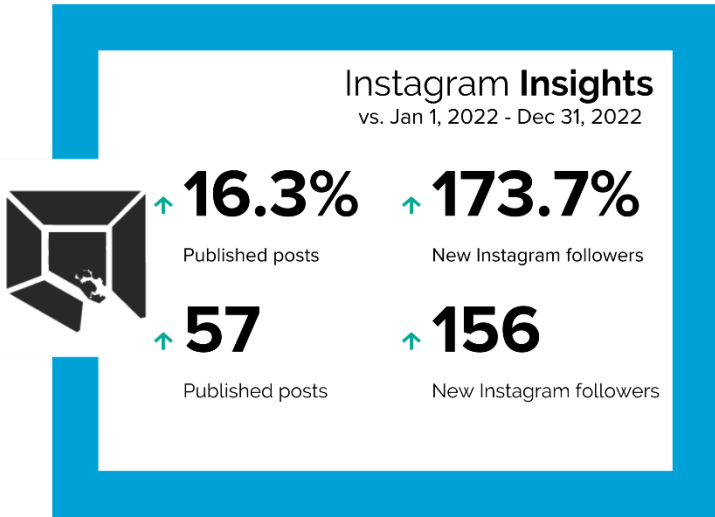
4A-3: Future Engagement

In the coming months, the Recovery Office will work to expand the reach and social footprint of the Recovery Office and funded partners to communicate and elevate the progress on ARPA funded projects by:

• Identifying ARPA partners that may not have the resources to sustain a community engagement campaign. The Recovery Office will amplify partners' programs and activities through its social media accounts;

• Expanding language access to ARPA materials for individuals with Limited English Proficiency by working with the Mayor's Office of Immigrant Affairs to translate content such as ARPA Insight Stories, social media posts, and FAQs in additional languages for wider community consumption;

• Leveraging traditional press outlets. The Recovery Office is currently working with traditional outlets such as WYPR radio to provide ongoing information about ARPA funding. For example, on April 12, 2023, the Chief Recovery Officer participated in the Midday with Tom Hall radio show, which includes a direct community question session. Another interview will be held in August 2023 to discuss the 2023 Annual Performance Report and progress made on ARPA-funded projects.

Still shots from the Recovery Office's Clean Corps project in partnership with CharmTV.

Lastly, The Recovery Office is currently working with the Baltimore City Office of Cable and Communications, also known as CharmTV, to develop programming for local consumption.

Chief Recovery Officer Kerney speaking with Tom Hall, host of Midday on WYPR.

4B: Project Proposals

The Recovery Office engaged City agencies, quasi-government agencies, and nonprofit organizations in an application process to solicit project proposals. Through this process the Recovery Office garnered over 500 responses. Since the publication of the 2022 Recovery Plan Performance Report, the Recovery Office has directly funded 45 nonprofit organizations to support communities in ways which City government may not have the capacity to do. Over $40 million in ARPA funding is being spent on projects reflecting the perspectives of community-based organizations on the program and service needs of Baltimore City residents:

- $20.8 million to 13 nonprofits for the creation of affordable housing and other housing services
- $9.8 million to 15 nonprofits for education, after-school programming, youth enrichment, and workforce development
- $5.8 million to 7 nonprofits for public space and park projects
- $4.1 million to 4 nonprofits for small business assistance and nonprofit relief
- $1.5 million to 3 nonprofits for food assistance
- $1.5 million to 3 nonprofits for health services and violence prevention

4C: Issue-Specific Engagement

All partners have made various community engagement efforts on the specific programs or activities funded by ARPA. The various efforts are detailed below:

4C-1: COVID-19 Response and Health
Health Department:
- Engaging residents through phone calls, on-site marketing, digital email marketing, and social media marketing
- Attending local community events and block parties to engage with families and members of each community and get residents signed up for programs on the spot
- Building relationships with local schools and partner organizations to get information about programs directly to families
- Making outreach more inclusive for families who do not speak English as a first language, or do not have ready or reliable access to internet
- Continuing vaccination and testing clinics
- Conducting focus groups that test different messaging strategies to target populations

Planning Department:
- Visiting the produce box distribution sites
- Providing in-person trainings for the Online SNAP program
- Expanding nutrition incentives at farmers markets

Nonprofit Partners:
- Bikur Cholim is continuing community outreach on boosters or vaccines for any infants turning 6 months old
- B'More Clubhouse is providing presentations regarding services to local hospitals
- Black Yield Institute is holding monthly workshops to sign up new grocery co-op members and hosting weekly pop-up markets.

4C-2: Violence Prevention

Mayor's Office of Neighborhood Safety and Engagement:

- Organized a community resource fair in response to a mass shooting within the broader Upton neighborhood.
- Hosted a community call-in event with community moral voices and GVRS agency partners, creating a more accessible space for members of the community to voice their concerns, explore elements of program accountability within GVRS, and learn more about available supportive services in the community.
- Currently developing a 45-day proactive community stabilization plan for the Frankford neighborhood, which involved a walk-through of the impacted community with the Baltimore City Police Department.
- Coordinating a women's re-entry focus group. Other focus groups planned for future engagement include a youth re-entry focus group and a Latinx focus group.
- Implementing a Safe Summer program, that includes in-person community activities across ten sites in the city.

Nonprofit Partners:

- The Pride Center of Maryland (PCOM) offered a training for sexual and gendered minorities that had over 100 attendees
- PCOM also partnered with Black Women' Xchange to host a Black-women focused violence prevention activity regarding domestic violence, healthy relationships, and self-defense

4C-3: Training and Education

Mayor's Office of Employment Development:

- Formed strong partnerships with community organizations that provide occupational training in order to serve residents with barriers to services.
- Promoting programs through full-service one-stop career centers, located in East and West Baltimore, as well as at Community Job Hubs, which support neighborhood organizations and provide neighborhood-based services by co-locating workforce services at community-based organizations

Nonprofit Partners:

- Baltimore Corps is holding virtual education and information sessions about employment opportunities, as well as hosting in-person recruitment fairs
- Greater Baltimore Urban League organized a criminal justice reform panel discussion that was open to the public where their job training services for justice-impacted individuals were advertised
- Greater Baltimore Urban League is also holding monthly in-person recruitment at Lexington Market
- B360 hosted three dirt bike clinics throughout Baltimore city to engage youth and young adults in hands on STEM learning, to curb violence during spring break and to recruit more instructors and youth for their upcoming summer camp
- Wide Angle's programs team hosted a Virtual Family Night to build community connections with returning and new families, share resources, and inform families of upcoming summer program opportunities

4C-4: Household Assistance

Mayor's Office of Homeless Services:
- A presentation was made to the Continuum of Care Board concerning HOME ARP and the Housing Accelerator Fund.
- The Leadership Committee on Homeless and Housing (LCHH), workgroups, and committees are strong and meeting monthly, with membership growing, resulting in increased diversity of populations and practices.

Nonprofit Partners:
- Green & Heathy Homes Initiative conducted significant marketing and outreach to enroll low-income client families with young children or seniors in East Baltimore by attending multiple in-person events and through door-to-door canvasing
- Parity Baltimore held four housing stabilization clinics with attendees reached via door knocking in Old West Baltimore and through partner organization mass mailing invitations to residents
- Pro Bono Resource Center sent 5,500 postcards to homeowners on the Baltimore City tax sale list advertising pro bono legal clinics designed to help prevent tax sale foreclosure and began offering both in-person clinics at various sites around the community, as well as remote clinics for those unable to attend in person

4C-5: Business Assistance

Baltimore Civic Fund:
- BCF collected information from each applicant about the diversity of their leadership teams, the areas of Baltimore City in which they are located, the size of the organization, and the services provided to ensure that BCF is prioritizing funding for organizations reaching the most at-risk communities with critical services.

Family League:
- Conducted a Community Health Needs Assessment (CHNA) in partnership with Morgan State University's School of Community Health and Policy
- Participating in Child Care Coalition meetings
- Advertised services through partnerships with trusted community groups including the Baltimore City Child Care Resource Center, Baltimore City Child Care Coalition and the Maryland State Family Child Care Association
- Engaged in intentional outreach to immigrant communities, including efforts toward participatory budgeting, community review of proposals, focus groups, annual surveys and legislative advocacy

"Lowering the cost of entry to Lexington Market means everything to our business. We are in the midst of expanding our production facility while also growing our retail presence in the Market. **We would not be able to do both of these things at the same time without the ARPA funds.** Personally, knowing the Lexington Market folks are truly working for the benefit of the vendors allows me a lot more sleep at night."

- Keiller Kyle
Ovenbird, ARPA Partner
ARPA Insight Stories: Lexington Market

Nonprofit Partners:
- City Dibs conducted a four-day in-person launch to the fellowship at the end of May with curriculum covering finance, fundraising, and team building
- Downtown Partnership of Baltimore held several community engagement activities planned to assist potential small business applicants in preparing quality applications for their services including an informational webinar, an online business plan workshop, and an online financials webinar

4C-6: City Services
Department of Housing and Community Development:
- In February, DHCD conducted a small group discussion with external stakeholders to discuss and gather information on building and development permitting challenges
- Sent out a customer service survey to over 20,000 ePermits users to better understand user experience and challenges when applying for a new permit

Mayor's Office of Broadband and Digital Equity:
- Convening a stakeholder group who will assist in updating the digital equity framework originally released in 2021

Mayor's Office of Immigrant Affairs:
- Presenting information about services to the MIMA Community Advisory Board, at resource fairs, and community institutions

5. Labor Practices

Mayor Scott has committed funding for various projects related to housing, recreation and parks, and general capital improvements such as heating, cooling and air ventilation. Baltimore City is committed to promoting strong labor standards in collaboration with City agencies, workforce development partners and stakeholders. To affirm our commitment to strong labor standards and practices, the Recovery Office executes a formal agreement with funded agencies and organizations, which includes a section on prevailing wages and reporting requirements. In addition, follow up questions regarding an entity's efforts to affirm fair labor practices are also asked and recorded as a part of the Recovery Office's records.

"**Baltimore's renaissance is contingent upon the incredible work our nonprofit community does day in and day out on behalf of our residents.** We are proud to leverage ARPA funds to advance our shared vision for a Baltimore that ensures the safety, economic opportunity, and social support for all Baltimoreans regardless of zip code, ethnicity, or sexual identity."

Brandon M. Scott
Mayor

6. Use of Evidence

The Recovery Office is using evidence-based practices across its ARPA project portfolio at each stage of the grant lifecycle. University partners provide technical assistance, on request, program design, implementation, and program evaluation.

The 2022 Annual Recovery Performance Plan Report describes the approach to using evidence-based practices for program design and implementation. This report focuses on plans for program evaluation and funding allocated to evidence-based interventions.

To learn more about the role of the university partners, see "Use of Funds."

6A: Program Evaluation

The Recovery Office is partnering with the University of Baltimore (UB) to plan and complete program evaluations for a select set of ARPA-funded projects. After an extensive process, including using a rubric to assess 95 projects and gathering qualitative input from the Recovery Office staff working alongside agencies, 11 projects were selected for formal evaluation:

- Digital Equity Fund – BCIT-BDE
- Buy Back the Block – Live Baltimore
- Hire Up – MOED
- Housing Navigation and Landlord Engagement – MOHS
- Returning Citizens Behind the Wall Initiative – MONSE
- Neighborhoods - MONSE
- Preventing Home Loss of Baltimore's Most Precious Citizens – Parity
- Online Snap – Department of Planning
- Produce Prescription Rx – Department of Planning
- Clean Corps: Creating a Cleaner and Healthier Baltimore – Planning
- Project ReStart - Pennsylvania Black Arts & Entertainment District

The objectives for program evaluations will include answering questions such as:
- Which projects should continue to receive funding after ARPA expires?
- What were the difference in outcomes for those who received the intervention versus those who did not?
- What factors enabled or hindered successful implementation of the project?

Furthermore, other City agencies and subrecipients have initiated program evaluations in addition to the set of evaluations selected by the Recovery Office and UB:
- Based on self-reported data from City agencies and subrecipients, there are 18 program evaluations planned among projects required to report on the use of evidence-based interventions (EBI).
- UB will review between 7-10 of those program evaluation plans and provide recommendations to agencies or subrecipients in order to strengthen evaluation methodology or objectives. Questions will include: How rigorous is the evaluation? How can the impact of the program evaluation be increased, or results distributed more broadly?

6B: Funding Allocated to Evidence-Based Interventions (EBI)

There are 18 projects that use EBIs supported by "Strong" or "Moderate" evidence, as described below. Projects supported by "Preliminary" evidence only are listed in the table below for informational purposes.

Evidence-Based Classification and Rationale	
EXPENDITURE CATEGORY 1	
Violence Intervention – Project ID 26H1D11 – EC 1.11	
Violence Intervention	Type of Service: Building Public Safety **Moderate evidence**– Using community-trained violence interrupters to deploy de-escalation techniques can result in measurable reductions in gun violence. <u>Two Selected Citations</u> • *Cure Violence: A Public Health Model to Reduce Gun Violence*[5] • *Cure Violence: Treating Violence as a Contagious Disease* [6]
Baltimore Violence Intervention and Protection (VIP) Project – Project ID 26H1D11 – EC 1.11	
Baltimore Violence Intervention and Protection (VIP) Project	Type of Service: Building Public Safety **Moderate evidence -** A review of the National Institute of Justice's Crime Solutions database indicated "promising" support for gun violence reduction strategies. A meta-analysis of nearly thirty studies found that "interventions were associated with a significant decrease in violent gun crime… This indicates that these programs overall had a moderate to weak effect on gun crime[7]." <u>Selected Citations</u> • Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission[8] • Evaluation of CeaseFire—Chicago[9]
Evidence-Based Classification and Rationale	
EXPENDITURE CATEGORY 2	
Baltimore City Workforce Development – Project ID 08H2D7 – EC 2.10	
Hire Up	Type of Service: Transitional Jobs **Strong Evidence** – There are a number of national peer-reviewed evaluations of Transitional Jobs programs that demonstrate that they can

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[5] https://pubmed.ncbi.nlm.nih.gov/25581151/

[6] https://crimesolutions.ojp.gov/ratedprograms/205

[7] Makarios, Matthew D., and Travis C. Pratt. (2012). "The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis." Crime & Delinquency.

[8] Azrael, Deborah, Anthony A. Braga, and Mallory O'Brien. (2012). Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission. U.S. Department of Justice, Office of Justice Programs, National Institute of Justice.

[9] Skogan, Wesley G., Susan M. Hartnett, Natalie Bump, and Jill Dubois. (2008). Evaluation of CeaseFire—Chicago. National Institute of Justice, Office of Justice Programs, U.S. Department of Justice.

	create work opportunities and assist with transitions to regular/permanent employment. Selected Citation *Transitional Jobs: Background, Program Models, and Evaluation Evidence*[10] – Meta analysis of multiple studies.
Train Up	Type of Service: Occupational Skills Training **Strong Evidence:** There are a number of national peer-reviewed evaluations of occupational skills training that demonstrate increased employment and earnings outcomes of basic and occupational skills training. Selected Citation *Providing Public Workforce Services to Job Seekers: 15-month Impact Findings on the WIA Adult and Dislocated Worker Programs.*[11]
Youth Works	Type of Service: Youth Training **Strong Evidence:** There are a number of national peer-reviewed evaluations of the national Youth Opportunity program, with findings supporting positive impacts on placements and graduation. Selected Citations: *Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;*[12] *and* *Bridging the Opportunity Divide for Low Income Youth: Implementation and Early Impacts of the Year Up Program.*[13]
Workforce Supports	Type of Service: Workforce Supports **Strong evidence:** There have been multiple evaluations of the role of workforce supports. The results have been mixed, with the citation below finding that in some of the sites – workforce supports enhanced training participation and earnings in some of the sites funded. Selected Citation: *Strategies to Help Low-Wage Workers Advance IMPLEMENTATION AND FINAL IMPACTS OF THE WORK ADVANCEMENT AND SUPPORT CENTER (WASC)DEMONSTRATION.*[14]
**Reducing Violence in Baltimore - Improving Community Violence Interventions – Project ID 07H3D16 - EC 2.1**
MONSE Interagency Coordination	Type of Service: Interagency Coordination and Data Sharing

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[10] https://www.mdrc.org/sites/default/files/transitional_jobs_background_fr.pdf

[11] https://wdr.doleta.gov/research/FullText_Documents/ETAOP-2016-04_15-Month-Impact-Report-(accessible%20pdf).pdf

[12] https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf.

[13] https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf and https://www.straighttalkonevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/

[14] https://www.mdrc.org/sites/default/files/full_627.pdf

and Data Sharing	**Moderate Evidence:** Coordinating strategies amongst stakeholder agencies and data sharing may result in the reduction of violent crime, including homicide. Selected Citations: • *Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission*[6] • *Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California* [15]
Gun Violence Reduction Strategy	Type of Service: Gun Violence Reduction Programs **Moderate evidence:** A review of the National Institute of Justice's Crime Solutions database indicated promising support for gun violence reduction strategies. A meta-analysis of 29 studies found that "interventions were associated with a significant decrease in violent gun crime (r = −0.144). This indicates that these programs overall had a moderate to weak effect on gun crime." Neighborhood-specific, targeted violence reduction interventions may be a promising method for reducing crime according to one study. Selected Citations: • *The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis*[16] • *Community Policing in Chicago, Year 10: An Evaluation of Chicago's Alternative Policing Strategy* [17]
Case Management	Type of Service: Case Management **Preliminary evidence:** Strategies employing case management as a strategy towards violence crime reduction have been met with mixed results. In one study in Massachusetts there were no statistically measurable effects of targeted case management however targeted outreach through Ceasefire has been promising. Case management programming for domestic violence abusers may yield more promising evidence for success. Selected Citations: • *A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions*[18]

[15] Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California (ojp.gov)
[16] The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis - Matthew D. Makarios, Travis C. Pratt, 2012 (sagepub.com)
[17] skogan.org/files/Community_Policing_in_Chicago_Year_Ten.pdf
[18] A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions - Craig D. Uchida, Marc Swatt, Julie Schnobrich-Davis, Christine Connor, Mariel Shutinya, Daniel Wagner, 2019 (sagepub.com)

	• *Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire*[19] • *Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework*[20]
Youth Programming	Type of Service: Youth Programming **Strong evidence:** Interventions geared towards youth diversion, mentoring, and programming around addressing substance abuse have resulted in a higher likelihood of positive outcomes for young people. <u>Selected Citations</u>: • *The Adolescent Diversion Project: 25 Years of Research on an Ecological Model of Intervention*[21] • *Mentoring—A Proven Delinquency Prevention Strategies*[22]
Baltimore Development Corporation – Technical Assistance - Project ID 06H2D9S818800 - EC 2.1	
Technical Assistance	Type of Service: Business Technical Assistance **Moderate evidence** – There are a large number of national peer-reviewed evaluations of federal and state/local business technical assistance programs. <u>Selected Citations</u>: • *Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.*[23] • *The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.*[24]
Family League of Baltimore Recovery Assistance - Project ID 06H3D6S692000 – EC 2.1	
Grants for Child Care Providers	**Preliminary evidence**: Studies have assessed the economic importance and impacts of the childcare sector.
Baltimore Office of Promotion and the Arts Recovery Assistance - Project ID 06H2D12S378700 – EC 2.1	
Grants for Individual Artists	**Preliminary evidence**: Studies have assessed the economic importance and impacts of the arts sector.
Guaranteed Income - Project ID 11incomeH2D3 EC 2.1	
Planned Evaluation	In this randomized control trial (RCT) evaluation, quantitative and qualitative data will be analyzed across multiple core domains, including

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[19] [Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire](#)
[20] [Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework - Tara N. Richards, Angela R. Gover, Caralin Branscum, Alyssa Nystrom, Taylor Claxton, 2022 (sagepub.com)](#)
[21] [(PDF) An Ecological Model for Intervention for Juvenile Justice-Involved Girls: Development and Preliminary Prospective Evaluation (researchgate.net)](#)
[22] [Mentoring--A Proven Delinquency Prevention Strategy | Office of Juvenile Justice and Delinquency Prevention (ojp.gov)](#)
[23] [Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf (sba.gov)](#)
[24] [SBA Year Report Final Public revised 11-2014](#)

	recipients' physical functioning, mental health, income volatility, spending, consumption, employment, education, family dynamics and parenting, stress and coping, hope and mattering, household food security, and COVID-19 variables.
South Baltimore Community Food Sovereignty Strategy – Technical Assistance - Project ID 45H2D22 - EC 2.1	
Household Assistance: Food Programs	Type of Service: Household Assistance: Food Programs **Moderate evidence** – **Strong evidence** – There are multiple peer-reviewed articles that describe the role of urban agriculture and community farming on providing fresh food to urban communities especially during COVID-19[25] with specific emphasis on building community cohesion, pathways to improved health outcomes[26], and mitigating food insecurity. Additionally, research indicates positive outcomes for youth engaged in urban agriculture. Selected Citations – • "We Have Been Part of the Response": The Effects of COVID-19 on Community and Allotment Gardens in the Global North[27] • Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic[28] • Urban Agriculture Education and Youth Civic Engagement in the U.S.: A Scoping Review[29]
Pantry Project - Project ID 48H2D1 - EC 2.1	
Pantry Project	**Strong Evidence** — Many experimental and quasi-experimental studies and systematic literature reviews have been conducted on the effectiveness of community-based food pantries. According to findings from this body of peer-reviewed research, food pantry-based interventions have many positive outcomes, including greater food security and improved nutrition and health literacy for program recipients. Selected Citations — • An, R., Wang, J., Liu, J., Shen, J., Leohmer, E., & McCaffrey, J. (2019). A systematic review of food pantry-based interventions in the USA. *Public Health Nutrition, 22*(9), 1704–1716.[30]

[25] Freudenreich, Hanna et al. (2020). Effective interventions to increase food and nutrition security in response to COVID-19. BMZ and DEval.

[26] Mejia, et al. (2020). Community Gardening as a Way to Build Cross-Cultural Community Resilience in Intersectionally Diverse Gardeners: Community-Based Participatory Research and Campus-Community-Partnered Proposal. JMIR Res Protoc.

[27] Schoen, Victoria, et al. (2021). "We Have Been Part of the Response": The Effects of COVID-19 on Community and Allotment Gardens in the Global North. Frontiers in Sustainable Food Systems.

[28] Iida, A., Yamazaki, T., Hino, K. *et al.* (2023). Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic. Urban Sustain.

[29] Russ, Alex and Madeline B. Gaus. (2021). Urban Agriculture and Youth Civic Engagement in the U.S.: A Scoping Review. Systematic Review.

[30] A systematic review of food pantry-based interventions in the USA - PMC (nih.gov)

	• Evaluating a food pantry-based intervention to improve food security, dietary intake, and quality in Midwestern food pantries.[31] • Impact of enhanced food panty services on food security among adults with diabetes using a crossover study design.[32]

Household Food Assistance - EC 2.1	
Household Food Assistance - Health Department and Planning	Type of Service: Household Assistance: Food Programs **Moderate evidence -** Home delivery of food to vulnerable populations has been identified as an emerging method for addressing food insecurity. Research indicates that older adults, perinatal households, and lower income families receiving home delivery benefit from improved mental and physical health outcomes. Selected Citations • Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program[33] • Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults[34] • The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being[35]

Advancing Digital Equity- **Pratt Library - Digital Navigation- Project ID 80H2D4 - EC 2.4**	
Pratt Library - Digital Navigation	Type of Service: Equitable Neighborhood Development **Preliminary Evidence:** An emerging body of research suggests that digital navigators' programs help communities accomplish their digital goals. "Libraries learned that three part-time digital navigators for a nine-month period could serve and satisfy hundreds of residents, contribute greatly to enlarging the digital ecosystem in a town, and lay the foundation for sustainable programs."[36]

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[31] Eicher-Miller, H.A., Wright, B.N., Tooze, J.A., Craig, B.A., Liu, Y., Bailey, R.L…Remley, D. (2022). *Journal of the Academy of Nutrition and Deictics, 122*(11), 2060–2072.

[32] Seligman, H.K., Levi, R., Ridberg, R., Smith, M., Hills, N., & Waxman, E. (2022). *Current Developments in Nutrition, 6*(4).

[33] Ferris D, Roll S, Huang J, et al. (2022). Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program. *Journal of Public Health Research.*

[34] Rachel P. Zimmer, Justin B. Moore, Mia Yang, Joni Evans, Scott Best, Sheena McNeill, David Harrison Jr., Heather Martin & Kimberly Montez. (2022). Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults. Journal of Nutrition in Gerontology and Geriatrics.

[35] Wright L, Vance L, Sudduth C, Epps JB. (2015). The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being.

[36] Digital navigation pilots in four public libraries: Public Services Quarterly: Vol 19, No 2 (tandfonline.com)

	A case study from Saint Paul, Minnesota found that extended services, including digital navigators, "provided 1,798 individual help sessions - offering job support (resume writing, applications, virtual interviews, etc.) and navigation assistance for critical needs, including housing, food, vaccine registration, mental health, immigration, business and more."[37]
Advancing Digital Equity- Pratt Library - Community Engagement - Project ID 80H2D4 - EC 2.4	
Pratt Library - Community Engagement	Type of Service: Equitable Neighborhood Development **Preliminary Evidence:** An emerging body of research is examining how libraries facilitate and build upon community partnerships to support equitable advancement. As one article notes, "There are some indications that public libraries can contribute to the stock of social capital by virtue of being impartial and trusted public institutions."[38] Other research finds that libraries are often understood to be trustworthy public institutions. This perception aid engagement efforts, "Public libraries seem the most important factor in creating generalized trust in the [Organization for Economic Co-operation and Development countries]..., even more so than efficient/impartial public institutions."[39] Further, "Findings show a strong relationship between indicators of social capital and library use. Interviews with frequent library users also indicate the important social benefits that respondents gained from their use of the library."[40]
Cradle to Career Pipeline - Project ID 29H2D10 - EC 2.10	
Cradle to Career Pipeline	Type of Service: STEM Pipeline **Preliminary evidence** – A quick, high level review of existing labor market websites (CLEAR and Workforce GPS) found that most evaluations on STEM pipeline programs focus on higher level of education participants. A high-level web-based search found multiple studies of comparable urban STEM pipeline studies focused on younger participants. One selected citation is *A Randomized Evaluation of STEM-Focused Summer Programs*[41] which found that "STEM-focused summer programs for high school students and found that the programs increased students' likelihood of attending a highly-ranked university, graduating, and earning a degree in STEM."

[37] Pandemic Job Support: A Customer-First Approach (urbanlibraries.org)
[38] Stuart Ferguson (2012) Are public libraries developers of social capital? A
review of their contribution and attempts to demonstrate it, The Australian Library Journal,
61:1, 22-33, DOI: 10.1080/00049670.2012.10722299
[39] Vårheim, Andreas & Steinmo, Sven & Ide, Eisaku. (2008). Do libraries matter? Public libraries and the creation of social capital. Journal of Documentation. 64. 877-892. 10.1108/00220410810912433.
[40] Johnson, Catherine & Griffis, M.R.. (2009). A place where everybody knows your name? Investigating the relationship between public libraries and social capital. Canadian Journal of Information and Library Science. 33. 159-191.
[41] https://www.povertyactionlab.org/evaluation/randomized-evaluation-stem-focused-summer-programs

Justice Impacted Employment Program (JIEP) - Project ID 41H2D10 EC 2.10	
Justice Impacted Employment Program (JIEP)	Type of Service: Justice Involved Persons Training and Placement **Moderate evidence** – A quick review of the core labor literature websites CLEAR[42]and Workforce GPS[43] found multiple evaluations, several with experimental or quasi-experimental designs, on the impact of training and placement services targeted on justice-involved individuals that found positive near-term impacts on both employment/earnings and recidivism. <u>Two Selected Citations</u> • *An evaluation of the effect of correctional education programs on post-release recidivism and employment: An empirical study in Indiana* (Nally et al. 2012)[44]; and • *Evaluation of the ReIntegration of Ex-Offenders (RExO) Program: Interim Report.*[45]
Community Recovery Through Youth Income, Education & Workforce Development - Project ID 49H2D10 - EC 2.10	
Community Recovery Through Youth Income, Education & Workforce Development	Type of Service: Youth Workforce Development **Strong Evidence** – There are a large number of national peer-reviewed evaluations of the national Youth Opportunity program – with findings supporting positive impacts on placements and graduation. <u>Two Selected Citations</u> • *Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;*[46] and • *Bridging the Opportunity Divide for Low Income Youth: Implementation and Early Impacts of the Year Up Program.*[47]
Rapid Resolution and Shelter Diversion- Project ID 58H2D16 - EC 2.16	
Rapid Resolution and Shelter Diversion	Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.) **Moderate Evidence** — Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing and emergency shelter transitions, but none are experimental and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering from mental or behavioral health issues, underscoring a public health approach to homelessness. General studies regarding "homelessness trajectories" into stable housing discuss key terms such

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[42] Search for Studies | CLEAR (dol.gov)
[43] WorkforceGPS - Welcome to WorkforceGPS
[44] ERIC - EJ974802 - An Evaluation of the Effect of Correctional Education Programs on Post-Release Recidivism and Employment: An Empirical Study in Indiana, Journal of Correctional Education, 2012-Apr
[45] https://wdr.doleta.gov/research/FullText_Documents/ETAOP_2012_09.pdf.
[46] https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf.
[47] https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf and https://www.straighttalkonevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/

	as "shelter diversion" and rapid re-housing to prevent street or shelter dwelling, especially of families. <u>Selected Citations</u> • Byrne, T., & Culhane, D.P. (2022). Leveraging public healthcare dollars to fund critical time interventions: A proposal for a scalable solution to crisis homelessness in the United States. *International Journal of Homelessness. 2*(2), 210–222.[48] • Kidd, S., Vitopoulos, N., Federick, T., Leon, S., Wang, W., Mushquash, C., & McKenzie, K. (2020). Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. *American Journal of Orthopsychiatry 90*(5), 535–545.[49]
Shelter Demobilization- Project ID 59H2D16 - EC 2.16	
Shelter Demobilization for COVID-19 Non-Congregate Shelter Sites	Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.) **Moderate Evidence** — Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing, case management, and other interventions specifically named in the application, but none are experimental and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering mental or behavioral health issues, underscoring a public health approach to homelessness. Because this project specifically addressed transitioning the homeless population housed in temporary shelters at hotels in Baltimore during the COVID-19 pandemic, one may find topical overlap in articles addressing housing navigation and other pathways to housing. It may be pertinent to examine other instances of emergency sheltering in the context of public-private partnerships. <u>Selected Citations</u> • Byrne, T., Montgomery, A.E., Chapman, A.B., Pettey, W., Effiong, A., Suo, Y., … Nelson, R.E. (2023). Predictors of homeless service utilization and stable housing status among veterans receiving services from a nationwide homelessness prevention and rapid rehousing program. *Evaluation and Program Planning, 97,* 1–11.[50] • Patterson, D., West, S., Harrison, T.M., & Higginbotham, L. (2016). No easy way out: One community's efforts to house families experiencing homelessness. *Journal of Contemporary Social Services. 97*(3), 212–220.[51]

[48] Leveraging Public Healthcare Dollars to Fund Critical Time Intervention: A Proposal for a Scalable Solution to Crisis Homelessness in the United States | International Journal on Homelessness (uwo.ca)
[49] Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. (apa.org)
[50] Predictors of homeless service utilization and stable housing status among Veterans receiving services from a nationwide homelessness prevention and rapid rehousing program - PubMed (nih.gov)
[51] No Easy Way Out: One Community's Efforts to House Families Experiencing Homelessness | Semantic Scholar

Baltimore Safe Haven Housing as Healthcare - Project ID 35H2D16 EC 2.16	
Baltimore Safe Haven Housing as Healthcare	Type of Service: Clean and Healthy Communities **Moderate Evidence –** A 2018 review of peer reviewed studies from the National Academies of Science discussed available evidence on the effect of permanent supportive housing on likelihood of remaining housed; healthcare utilization; physical and mental health; substance abuse; wellbeing; and incarceration. The panel found that "randomized and nonrandomized studies of individuals living with HIV/AIDS found benefits associated with housing. Yet randomized studies of individuals experiencing homelessness along with mental illness and/or substance abuse did not show statistically significant health benefits between the housed group and the usual-care group, except in the area of well-being." The panel also acknowledge "significant limitations to the current research and evidentiary base on this topic" (National Academies of Science, Engineering, and Medicine, 2018).[52] Other studies have found that transitional and supportive housing reduce overall costs of crisis services (Hunter et al. 2017)[53] and that participants were less likely to return to homelessness (US HUD, 2017).[54]
Wraparound Services at the Perkins Homes Redevelopment – Project ID 27H2D18 EC 2.18	
Wraparound Services at Perkins Homes Redevelopment	Type of Service: Supports for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other) **Moderate Evidence** — There is a considerable number of peer-reviewed articles on the impacts of wraparound services at the personal, familial, community, and structural levels. However, there seems to be a common conclusion that the effectiveness of these services highly depends on the strengths of the networks through which these services are being facilitated. The existing studies have utilized a combination of data from health service providers along with conducting experiments from samples of beneficiaries of these wraparound services. There is also a large body of research providing information on the positive impacts of social intervention programs on increasing social equity and providing opportunities for lower-income and minority racial groups. Selected Citation • Vest, J. R., Harris, L. E., Haut, D. P., Halverson, P. K., & Menachemi, N. (2018). Indianapolis provider's use of wraparound services

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[52] National Academies of Sciences, Engineering, and Medicine; Health and Medicine Division; Board on Population Health and Public Health Practice; Policy and Global Affairs; Science and Technology for Sustainability Program. (2018). Committee on an Evaluation of Permanent Supportive Housing Programs for Homeless Individuals.
Washington (DC): National Academies Press.
[53] Hunter, S., Harvey, M., Briscombe, B. and Celafu, M. (2017). Evaluation of Housing for Health Permanent Supportive Housing Program. RAND Corporation: Santa Monica, CA.
[54] U.S. Department of Housing and Urban Development Office of Policy Development and Research (2017). HUD-VASH Exit Study Final Report.

	associated with reduced hospitalizations and emergency department visits. *Health Affairs*, *37*(10), 1555–1561.[55]
Housing and Resources for Residents in North East Baltimore **- Project ID 52H2D15 EC 2.18**	
Housing and Resources for Residents in North East Baltimore	Type of Service: Rehabilitation of vacant homes for affordable homeownership **Moderate evidence** – There are several peer-reviewed studies of scattered site housing rehabilitation and its effect on the surrounding properties over time. It is clear that density of rehabilitation is key to the long-term success in sustainable community development. Selected Citation • *Evidence Based Policy Making: An Analysis of Six Strategies to Stabilize Neighborhoods*[56]
Preventing Home Loss of Baltimore's Most Precious Residents **- Project ID 50H2D18 EC 2.18**	
Preventing Home Loss of Baltimore's Most Precious Residents	Type of Service: Supports for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other) **Preliminary Evidence** — Many studies examine the importance of tax sale foreclosure and the impact of homeownership on intergenerational wealth. However, the studies are almost entirely statistical or provide other data analysis of existing information or commentary on the importance of interventions based on the negative impacts of tax sale foreclosures. Additionally, articles focus on general homeowner education as a strategy for both tax and mortgage foreclosure. One article looked at the barriers or challenges to the application for tax relief and the need for resources to support low-income homeowners. Few articles look at the impacts of such interventions long term. Selected Citations • Eisenberg, A. (2018). Preventing owner-occupied property tax foreclosures in Detroit: Improving access to the poverty tax exemption. *University of Michigan research report.* 1–16.[57] • Eisenberg, A., Mehdipanah, R., & Dewar, M. (2019). 'It's like they make it difficult for you on purpose': Barriers to property tax relief and foreclosure prevention in Detroit, Michigan. *Housing Studies.* *35*(8), 1415–1441.[58]

[55] Indianapolis Provider's Use Of Wraparound Services Associated With Reduced Hospitalizations And Emergency Department Visits - PubMed (nih.gov)

[56] May 8 Consulting and Reinvestment Fund. (2021). "Evidence-Based Policy Making an Analysis of Six Strategies to Stabilize Neighborhoods." Fannie Mae.

[57] PovertySolutions-PovertyTaxExemption-ResearchReport.pdf (umich.edu)

[58] 'It's like they make it difficult for you on purpose': barriers to property tax relief and foreclosure prevention in Detroit, Michigan: Housing Studies: Vol 35, No 8 (tandfonline.com)

Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods - Project ID 50H2D18 EC 2.18	
Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods	Type of Service: Supports for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other) **Preliminary Evidence** — Few peer-reviewed articles are available regarding pro bono legal counseling that pertain to estate planning, tax sale prevention, and mortgage foreclosure prevention. One article (Quercia & Cowan, 2008) was identified that examined one type of foreclosure prevention program (i.e., the Minnesota Home Ownership Center's Mortgage Foreclosure Prevention Program). To assess the program's success, the article examined borrower's time to resolution as well as their recidivism. Overall, findings indicated that the community-based foreclosure prevention services did reduce time to resolution; however, they also found that almost half of all borrowers in the program were late on payments again one year after the conclusion of the program's intervention. The article also discussed the overall lack of data available on this topic as well as the difficulties in creating a comprehensive measure of successful intervention due to the lack of control or comparison groups needed to empirically examine an intervention's success. Selected Citation — • Quercia, R., & Cowan, S. M. (2008). The impacts of community-based foreclosure prevention programs. *Housing Studies, 23*(3), 461–483.[59]
Advancing Digital Equity- Pratt Library - Pratt Anywhere - Project ID 80H2D25 EC 2.25	
Advancing Digital Equity- Pratt Library - Pratt Anywhere	Type of Service: Equitable Neighborhood Development **Preliminary Evidence:** An emerging body of research evaluating the impact of Library of Things programs (equipment access), demonstrates that users develop practical skills and that activities enhance community cohesion.[60] In regards to workforce development programs, while 75% of survey respondents indicate that libraries in their state provide career services, only 50% of these respondents reported that their libraries collect data on these programs. Most available data on library career services programs tracks completion, satisfaction, and number served. Survey results also found that "patrons perceive public libraries as less intimidating than typical public workforce development agencies."[61]

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[59] The Impacts of Community-based Foreclosure Prevention Programs: Housing Studies: Vol 23, No 3 (tandfonline.com)

[60] Miranda Lewis, Naomi Jones, and Matthew Davis. (2019). Library of Things, Independent Evaluation & Learning Partner Report. https://media.nesta.org.uk/documents/Library_of_Things_-_Evaluation_Report.pdf

[61] Stephanie Holcomb, Amy Dunford, and Fopefoluwa Idowu. (2019). Public Libraries: A Community's Connection for Career Services. Edward J. Bloustein School of Planning and Public Policy. Rutgers University. https://heldrich.rutgers.edu/sites/default/files/2020-10/Public_Libraries_Career_Services_Report.pdf

	Refugee Youth Project (RYP)- Project ID 21H2D25 EC 2.25
Refugee Youth Project: Serving the Most Vulnerable of Baltimore City	Type of Service: Education, After-School Programming, and Youth Enrichment **Moderate Evidence** — Many studies have been conducted on the effectiveness of after-school programs on academic performance; however, none are experimental and there is only a small body of peer-reviewed literature with findings showing that after-school programs help immigrant youth improve academically and develop their English language skills. Moreover, the research on these programs and their impact on refugee youth is limited to a handful of studies, of which one was conducted on African refugee students in Australia (Naidoo, 2009)[62] and another was conducted on immigrant and refugee children participating in a national program in the United States (Morland, 2007).[63] <u>Selected Citations</u> — - London, R., Gurantz, O., & Norman, J. R. (2011). The effect of afterschool program participant on English Language Acquisition. *Afterschool Matters, 13*, 22–29.[64] - Riggs, N.R., & Greenberg, M.T. (2004). Moderators in the academic development of migrant Latino children attending after-school programs. *Applied Developmental Psychology, 25*, 349–367.[65]
	BActive- Project ID 42H2D25 EC 2.25
BActive	Type of Service: Education, After-School Programming, and Youth Enrichment **Strong Evidence** – Many studies that examine the effectiveness of community-based sports programs on youth are available. Studies found that BActive and physical activity in general can improve "confidence and self-esteem, increased physical activity levels outside of school, reported dietary improvements, and increased social interaction" (National Health Service, n.d.). Results from a meta-analysis also found that programs that create a positive youth development (PYD) climate (i.e., adult relationships, peer relationships, and parental involvement) along with a life skills program focus (i.e., life skill building activities) will produce PYD success outcomes in personal, social, and physical domains (Holt et al., 2017). This meta-analysis collected samples internationally, including from countries in North and South America, Europe, Africa, and Australia. A different research study assessed a similar community-based sports program that encouraged a PYD climate, and it was found to promote sport and social outcomes such as teamwork, social responsibility, and belonging (Butcher et al., 2014). Many studies also highlight the difference of socio-demographic factors and

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[62] Developing Social Inclusion through After-School Homework Tutoring: A Study of African Refugee Students in Greater Western Sydney on JSTOR

[63] ERIC - EJ793965 - Promising Practices in Positive Youth Development with Immigrants and Refugees, Prevention Researcher, 2007-Nov (ed.gov)

[64] ERIC - EJ980176 - The Effect of Afterschool Program Participation on English Language Acquisition, Afterschool Matters, 2011 (ed.gov)

[65] https://linkinghub.elsevier.com/retrieve/pii/S0193397304000334

the criticality for vulnerable and/or marginalized youth to engage in these opportunities.

Selected Citations —

- Butcher, D. A., Riley, A., Amorose, A., Iachini, A., & Wade-Mdivanian, R. (2014). Maximizing youth experiences in community sport settings: The design and impact of the LiFE sports camp. *Journal of Sport Management, 28*, 236–249.[66]
- Holt, N. L., Neely, K. C., Slater, L. G., Camire, M., Cote, J., Fraser-Thomas, J., MacDonald, D., Strachan, L., & Tamminen, K. A. (2017). A grounded theory of positive youth development through sport based on results from a qualitative meta-study. *International Review of Sport and Exercise Psychology, 10*(1), 1–49.[67]
- National Health Service. (n.d.). *A summary of the evaluation of Glasgow's B-Active Physical Activity Study: A partnership approach to increasing physical activity levels in overweight and obese primary school children*. NHS Choices.[68]

HeartSmiles- Project ID 67H2D25 - EC 2.25	
HeartSmiles	Type of Service: Prioritizing Youth Strong Evidence – There are a large number of national peer-reviewed evaluations of the national Youth Opportunity program – with findings supporting positive impacts on placements and graduation. Two Selected Citations: - Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston[69] - Bridging the Opportunity Divide for Low Income Youth: Implementation and Early Impacts of the Year Up Program[70]
Easterwood Recreation Center- Project ID 69H2D25 - EC 2.25	
Easterwood Recreation Center	Type of Service: Education, After-School Programming, and Youth Enrichment **Moderate Evidence** — Many studies and meta-analyses have been conducted on the impact of out-of-school time (OST) and after-school programs on youth. The National Center for Education Evaluation and Regional Assistance's (NCEE'S) What Works Clearinghouse includes a handful of studies with promising evidence of the impact of after-school programs on academic achievement.[71] Moreover, one study found that STEM-based programs can have a positive impact on underrepresented

[66] Maximizing Youth Experiences in Community Sport Settings: The Design and Impact of the LiFE Sports Camp in: Journal of Sport Management Volume 28 Issue 2 (2014) (humankinetics.com)

[67] Full article: A grounded theory of positive youth development through sport based on results from a qualitative meta-study (tandfonline.com)

[68] https://www.stor.scot.nhs.uk/handle/11289/579937

[69] Koball, Heather, et al. (2016). "Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston." Urban Institute.

[70] Fein, David and Jill Hamadyk. (2018). "Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program." Pathways for Advancing Careers and Education.

[71] https://ies.ed.gov/ncee/wwc/Study/82209 and https://ies.ed.gov/ncee/wwc/Study/89781

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<td>student populations (Denson et al., 2015),[72] and some articles show that after-school programs have a positive academic impact that includes greater attendance rates, reduction in the number of failed core academic courses, and higher graduation rates (George et al., 2007).[73] While the majority of the existing research demonstrates the positive effects of OST and after-school programs, some findings show mixed results or do not provide strong causal evidence to support the benefits of these programs.

<u>Selected Citations</u> —
- Greene, K. M., Lee, B., Constance, N., & Hynes, K. (2013). Examining youth and program predictors of engagement in out-of-school time programs. *Journal of Youth and Adolescence, 42*(10), 1557-1572.[74]
- Lauer, P. A., Akiba, M., Wilkerson, S. B., Apthorp, H. S., Snow, D., & Martin-Glenn, M. L. (2006). Out of-school time programs: Meta-analysis of effects for at-risk students. *Review of Education Research, 76*(2), 275-313.[75]</td>
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<tr>
<td colspan="2" align="center">**Developing Mental Health and Support Resources to Help Keep At-Risk Youth Off the Streets- Project ID 73H2D25 EC 2.25**</td>
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<td>Developing Mental Health and Support Resources to Help Keep At-Risk Youth Off the Streets</td>
<td>Type of Service: Education, After-School Programming, and Youth Enrichment

Moderate Evidence — Many studies have been conducted on the effectiveness of community-based mentoring programs on academic performance, drug use, delinquent behavior, aggression, and mental health, but only a few studies have findings on the effects of counseling programs on these variables (Department of Justice Office of Justice Programs, 2013). Findings from peer-reviewed literature show that program effectiveness to reduce recidivism and delinquent behaviors in at-risk youth contain programs that incorporate "therapeutic intervention," multiple services, skill building, and restorative, quality intervention philosophies (Lipsey, 2009).

<u>Selected Citations</u>
- Department of Justice Office of Justice Programs. (2013, September 10). *Practice profile: Mentoring.*[76]
- Lipsey, M. W. (2009). The primary factors that characterize effective interventions with juvenile offenders: A meta-analytic overview. *Victims and Offenders, 4*, 124-147.[77]</td>
</tr>
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[72] ERIC - EJ1065411 - Benefits of Informal Learning Environments: A Focused Examination of STEM-Based Program Environments, Journal of STEM Education: Innovations and Research, 2015

[73] ERIC - ED496742 - After-School Programs and Academic Impact: A Study of Chicago's After School Matters, Chapin Hall Center for Children, 2007-Jan

[74] Examining youth and program predictors of engagement in out-of-school time programs. (apa.org)

[75] Out-of-School-Time Programs: A Meta-Analysis of Effects for At-Risk Students. (apa.org)

[76] Practice Profile: Mentoring for Youth Development | CrimeSolutions, National Institute of Justice (ojp.gov)

[77] The Primary Factors that Characterize Effective Interventions with Juvenile Offenders: A Meta-Analytic Overview: Victims & Offenders: Vol 4, No 2 (tandfonline.com)

Baltimore's Entrepreneurial & Nonprofit Recovery Pipeline - Project ID 65H2D30 - EC 2.30	
Baltimore's Entrepreneurial & Nonprofit Recovery Pipeline	Type of Service: Entrepreneurship and Business Incubation **Moderate evidence** – There is a rich literature on the positive impact of both business incubation and peer counseling on business performance. <u>Selected Citations</u> • *Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling September 2013;*[78] • A metanalysis of business incubation studies - *Assessing business incubation: A review on benchmarking*[13] found that "The increasing number of BIs and related studies show that BIs are good catalysers for economic development."
Economic Recovery Fund – EC 2.11	
BDC	Type of Service: Business Technical Assistance **Moderate evidence** – There are a large number of national peer-reviewed evaluations of federal and state/local business technical assistance programs. <u>Two Selected Citations</u>: • *Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.*[79] • *The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.*[80]
BCF	Type of Service: Nonprofit Assistance **Preliminary evidence** Studies have assessed the importance and role of non-profit service delivery providers.
Visit Baltimore	Type of Service: Hospitality Industry Support **Preliminary evidence** Studies have assessed the economic importance and job creation impacts of the hospitality sector.
Family League	Type of Service: Grant for Child Care Providers **Preliminary evidence** Studies have assessed the economic importance and impacts of the child care sector.
BOPA	Type of Service: Support for Artists **Preliminary evidence** Studies have assessed the economic importance and impacts of the arts sector.

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[78] https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf
[79] https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf.
[80] https://www.sba.gov/sites/default/files/2020-11/Evaluation_of_the_SBA_Regional_Cluster_Initiative_Year_3_Report_2014_11.pdf.

7. Performance Report

In addition to the required performance measures prescribed by Treasury, the Recovery Office collaborates with funded agencies and organizations to develop additional performance measures to help demonstrate outcomes of ARPA-funded projects. These measures are a combination of input, output, process and outcome measures. Since many ARPA-funded projects are still at the beginning stages of execution, some measures are preliminary and subject to change as projects and data collection efforts are being finalized.

7A: Performance Data
The performance data included in the following tables represents a selection of measures. There are additional measures, including demographic disaggregations of the measures where they can be collected as well as measures to be collected at the projects' conclusion. All data are as of June 30, 2023.

7B: Required Performance Measures by Organizations
This section lists all performance measures required by Treasury to collect and report.

Organization	Performance Measure	Reported Measurement
Ahavas Chaim	Cumulative number of students participating in evidence-based tutoring programs	31
B360	Cumulative number of students participating in evidence-based tutoring programs	0
Baltimore Corps	Cumulative number of people participating in summer youth employment programs	0
Baltimore Corps	Cumulative number of workers completing sectoral job training programs	0
Baltimore Corps	Cumulative number of workers enrolled in sectoral job training programs	0
Baltimore Public Markets Corporation	Cumulative number of small businesses served	0
Baltimore Safe Haven	Cumulative number of affordable housing units preserved or developed	0
Baltimore Safe Haven	Cumulative number of households receiving eviction prevention services (including legal representation)	1
Baltimore Urban League	Cumulative number of people participating in summer youth employment programs	0
Baltimore Urban League	Cumulative number of workers completing sectoral job training programs	53
Baltimore Urban League	Cumulative number of workers enrolled in sectoral job training programs	53
Banner Neighborhoods	Cumulative number of students participating in evidence-based tutoring programs	0

Organization	Performance Measure	Reported Measurement
BCCC	Cumulative number of students participating in evidence-based tutoring programs	55
BCF	Cumulative number of unique nonprofits served	234
BCHD	Number of government FTEs responding to COVID-19 supported under this authority	65
BCHD	Number of households served by food distribution programs	24,812
BDC	Cumulative number of small businesses served to date	399
Bikur Cholim	Cumulative number of households served by food distribution programs	285
Black Yield Institute	Cumulative count of unique individuals served	732
BOPA	Cumulative number of workers enrolled in sectoral job training programs	0
BOPA	Cumulative number of people participating in summer youth employment programs	0
BOPA	Cumulative number of workers completing sectoral job training programs	0
CASH Campaign of MD	Cumulative number of households served	200
Chesapeake Shakespeare Company	Cumulative number of students participating in evidence-based tutoring programs	0
City Dibs	Cumulative number of small businesses served	28
Downtown Partnership of Baltimore	Cumulative number of small businesses served	2
Family League	Cumulative number of children served by childcare and early learning to date (pre-school/pre-K/ages 3-5)	1,578
Family League	Cumulative number of families served by home visiting (to date)	0
Heartsmiles	Cumulative number of students participating in evidence-based tutoring programs	63
International Rescue Committee	Cumulative number of people participating in summer youth employment programs	0
International Rescue Committee	Cumulative number of workers completing sectoral job training programs	0
International Rescue Committee	Cumulative number of workers enrolled in sectoral job training programs	0
Mayor's Office of Homeless Services	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	Cumulative number of affordable housing units preserved or developed	0

Organization	Performance Measure	Reported Measurement
Mayor's Office of Homeless Services	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Mayor's Office of Homeless Services	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Mayor's Office of Homeless Services	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Ministers Conference Empowerment Center CDC	Cumulative number of people participating in summer youth employment programs	119
Ministers Conference Empowerment Center CDC	Cumulative number of workers completing sectoral job training programs	0
Ministers Conference Empowerment Center CDC	Cumulative number of workers enrolled in sectoral job training programs	119
MOED	(Required Treasury measure) Number of people participating in summer youth employment programs	0
MOED	(Required Treasury measure) Number of workers completing sectoral job training programs	134
MOED	(Required Treasury measure) Number of workers enrolled in sectoral job training programs	289
MONSE	Number of people participating in summer youth employment programs	0
MONSE	Number of workers completing sectoral job training programs	0
MONSE	Number of workers enrolled in sectoral job training programs	27
No Boundaries Coalition	Cumulative number of people participating in summer youth employment programs	17
No Boundaries Coalition	Cumulative number of workers completing sectoral job training programs	3
No Boundaries Coalition	Cumulative number of workers enrolled in sectoral job training programs	13
North East Housing Initiative	Cumulative number of affordable housing units preserved or developed	0
North East Housing Initiative	Cumulative number of households receiving eviction prevention services (including legal representation)	3
Omega Baltimore Foundation	Cumulative number of students participating in evidence-based tutoring programs	175

Organization	Performance Measure	Reported Measurement
Parity Baltimore Incorporated	Cumulative Number of households receiving eviction prevention services (including legal representation)	4
Pride Center of Maryland	Cumulative number of people participating in summer youth employment programs	30
Pride Center of Maryland	Cumulative number of workers completing sectoral job training programs	21
Pride Center of Maryland	Cumulative number of workers enrolled in sectoral job training programs	28
Pro Bono Resource Center of MD	Cumulative Number of households receiving eviction prevention services (including legal representation)	0
Soccer Without Borders	Cumulative number of students participating in evidence-based tutoring programs	183
South Baltimore Community Land Trust	Cumulative number of households receiving eviction prevention services (including legal representation)	3
Southeast CDC	Cumulative number of affordable housing units preserved or developed	1
Urban Strategies Inc Baltimore	Cumulative number of affordable housing units preserved or developed	84
Urban Strategies Inc Baltimore	Cumulative number of households receiving eviction prevention services (including legal representation)	468
Volo Kids	Cumulative number of students participating in evidence-based tutoring programs	0

Data as of June 2023.

7C: Key Performance Data by Organization

In addition to required Treasury performance measures, there are project-specific measures that are tracked throughout the duration of ARPA-funded programming. This section includes a subset of measures from our largest projects.

Baltimore Development Corporation

Performance Measure	Reported Measurement
Total number of small businesses served to date	399
Total number of businesses served with group or 1:1 assistance to date	2,052
Total amount of grant funds granted	$6,070,746

Data as of June 2023.

Baltimore City Health Department

Performance Measure	Reported Measurement
Total number of government FTEs responding to COVID-19 supported under this authority	65
Total number of households served by food distribution programs	24,812
Average number of contacts named per patient interview	46.95
Loss/damage rate of PPE supply in storage	122,920
Average Number of adult guardianship cases (monthly)	725
Number of cases assigned to BCHD that completed an interview	5,734
Number of cases that completed follow-up (Cleared from isolation)	3,460
Average Number of clients served at each mobile clinic (monthly)	10.67
Number of contacts elicited during case investigation that completed an interview	3,695
Number of contacts that completed follow-up (Cleared from quarantine)	1,538
Number of cumulative cases (since project began)	69,521
Number of food boxes distributed	27,468
Number of meals provided to participants	269,804
Number of mobile clinics	1,335
Number of seniors participating in SNAP (point-in-time)	24,696
Number of total COVID-19 tests	1,071,685
Number of vaccine doses given (since project began)	18,050
Overall burn rate of PPE supply	2,462,049
Percent of cases assigned to BCHD that completed an interview	93%
Percent of cases reached	91%
Percent of cases with a first call attempt in 24 hours	92%
Percent of food distribution type by dollar value - Congregate meals (June 2023 snapshot)	15.69%
Percent of food distribution type by dollar value - Grocery Boxes (June 2023 snapshot)	35.32%
Percent of food distribution type by dollar value - Home delivered meals (June 2023 snapshot)	48.99%
Potential reach (sum of viewership for news and websites your coverage is featured in)	1,418,433
Rate of new cases per day per 100,000 people (as of June 2023)	0.79

Data as of June 2023.

Mayor's Office of Neighborhood Safety and Engagement

Performance Measure	Reported Measurement
Number of workers enrolled in sectoral job training programs	27
Community Violence Intervention – Number of conflicts mediated	1,575
GVRS – Average number of participants (monthly)	12
GVRS – housing assistance – number of unique participants utilizing the benefit	38
GVRS – Average number of participants enrolled in case management services (monthly)	6.4
GVRS – Total number of participants who offended or were arrested while enrolled in case management services	18
GVRS Participant stipends – Average number of participants utilizing the benefit (monthly)	40.4
GVRS transitional employment – number of participants utilizing the benefit	1
Human Trafficking- Number of active investigations	60
Human Trafficking – Number of individuals removed from potentially harmful situations	7
Human Trafficking -Number of investigations resolved	15
Neighborhoods – Average duration of response by stabilization provider	47
Neighborhoods – Maximum duration of response (in days) by stabilization provider	88
Neighborhoods – Number of incidents qualifying for stabilization response	23
Neighborhoods – Number of incidents responded to by stabilization provider	17
Neighborhoods – Number of unique individuals served via response (referrals, contacts, etc.)	12,336
Number of funded grant applications	66
Number of individuals trained – Community members	46
Number of individuals trained – Government employees	84
Number of Letters of Intent accepted and invited to apply	103
Number of Letters of Intent received for grants	162
Visitation Center – Number of non-custodial parent and child interactions supervised	972

Data as of June 2023.

Department of Planning - Food Insecurity

Performance Measure	Reported Measurement
Number of Baltimore City farms growing produce	48
Number of BIPOC growers who have completed the Farm Alliance training program	2
Number of fruit and vegetable servings distributed	11,376,750
Number of pounds of produce distributed through produce box distribution	1,625,250
Number of sites distributing produce boxes	383
Number pounds of produce grown at Farm Alliance sites	1,900
Total number of patients enrolled in Rx	10
Total number of people screened for food insecurity at MedStar Hospital	21
Total number of produce Rx meals distributed to patients	5,220
Total number of servings of fruits and vegetables distributed via Produce Rx	6,960
Number of produce boxes distributed to residents	108,350

Data as of June 2023.

Department of Planning – Clean Corps

Performance Measure	Reported Measurement
Number of hiring events held in Baltimore for Clean Corp employment, including Clean Corps presence at citywide hiring events.	3
Number of workers hired by the demonstration project's selected community-based and citywide nonprofit organizations	195
Percent of total workers hired by the demonstration project's selected community-based and citywide nonprofit organizations that live in Baltimore City	100%
Percent of total workers that are trained in cleaning and completed safety techniques	100%
Number of cleaning services in alleys completed	1,847
Number of selected vacant lots that are cleaned and mowed	328
Number of services completed at selected vacant lots	1,029
Total number of Clean Corps workers registered on the Maryland Workforce Exchange to provide access to permanent job opportunities	46
Total number of Number of Clean Corps workers referred to city agencies	2
Total trash tonnage collected and disposed	128.26

Data as of June 2023.

Baltimore City Department of Housing & Community Development- Impact Investment Area - IIANRF

Performance Measure	Reported Measurement
Total number of acquisitions identified	164
Total number of acquisitions unable to be completed	44
Total number of buildings stabilized	20

Data as of June 2023.

Mayor's Office of Employment Development

Performance Measure	Reported Measurement
(Hire Up) Percent of completers obtaining unsubsidized employment earning at least $15.00 per hour after program	100%
(Hire Up) Percent of Hire Up participants completing 6-month subsidized position or obtaining other employment before 6-month tenure ends	53%
(Hire Up) Percent of Hire Up participants completing at least 1 month of the subsidized position or becoming otherwise employed	82%
(Hire Up) Percent of Hire Up participants completing at least 3 months of the subsidized position or becoming otherwise employed	70%
(Hire Up) Percent of participants completing program and obtaining unsubsidized employment after program	54%
(Hire Up) Number of previously unemployed or underemployed residents hired into subsidized positions with City agencies or other organizations	132
(Required Treasury measure) Number of workers completing sectoral job training programs	134
(Required Treasury measure) Number of workers enrolled in sectoral job training programs	289
(Train Up) Percent of completers obtaining employment following program employed 90 days after start of job	92%
(Train Up) Percent of completers obtaining unsubsidized employment after program	33%
(Train Up) Percent of completers obtaining unsubsidized employment earning at least $15.00 per hour after program	94%
(Train Up) Percent of occupational training seats filled	100%
(Train Up) Percent of participants completing occupational training	78%
(Train Up) Percent of participants working at least 30 hours per week when entering unsubsidized employment after program	93%
(Workforce supports) Percent of Hire Up and Train Up participants receiving career navigation or case management services	95%

Performance Measure	Reported Measurement
(Workforce supports) Percent of Hire Up and Train Up participants receiving one or more workforce support services - career navigation, case management, financial empowerment counseling, behavioral health, or legal services	95%

Data as of June 2023.

8. Project Inventory

Overview

The projects listed in this section - as well as their descriptions, identification numbers, expenditures and obligations - align with information entered in Treasury's reporting portal. Calculations used for expenditures and obligations follow those described by Treasury. In summary, expenditures include project-related spending of June 30, 2022, as recorded in the city's General Ledger. An adopted budget is established once City Council and the Mayor adopt the annual budget or supplemental appropriations. Obligations are established once the budget has been adopted or supplemental appropriation approved for a given fiscal year. For most of our projects, the adopted budget equals the total obligations, except for the ARPA Administration project, where salaries to individuals are reported as they are spent.

Name	Adopted Budget	Total Obligations	Total Expenditures
Guidehouse	$6,806,445.29	$4,378,765.00	$3,468,182.45
ARPA Administration	$5,793,554.71	$2,103,222.85	$2,103,222.85
COVID19 Health Response - Vaccinations	$7,885,000.00	$65,310.61	$8,467.26
COVID19 Health Response - Testing	$8,510,000.00	$12,612.02	$12,612.02
COVID19 Health Response - Contact Tracing	$5,245,000.00	$1,720,256.11	$1,720,256.11
COVID19 Health Response - Personal Protective Equipment	$9,014,000.00	$771,028.03	$564,981.02
COVID19 Health Response - Communication and Operational Support	$4,595,960.00	$786,456.03	$253,618.05
COVID19 Health Response - Staffing and payroll costs	$29,156,040.00	$6,161,122.59	$6,161,122.59
Household Food Assistance	$15,594,000.00	$6,206,795.91	$3,267,549.02
General Fund Restoration	$4,097,281.99	$710,363.62	$356,694.88
ARPA Project and Progress Evaluation	$533,130.00	$533,130.00	$269,612.50
Broadband and Digital Equity - Phase I	$6,000,000.00	$3,656,896.28	$2,026,668.00
Arts Festival	$500,000.00	$500,000.00	$250,000.00
Baltimore Civic Fund Recovery Assistance	$8,300,000.00	$8,300,000.00	$8,300,000.00
Visit Baltimore Recovery Assistance	$2,500,000.00	$2,500,000.00	$2,500,000.00
Baltimore Office of Promotion and the Arts Recovery Assistance	$500,000.00	$500,000.00	$500,000.00
Baltimore Development Corporation - Technical Assistance	$2,680,000.00	$2,680,000.00	$2,680,000.00
Baltimore Development Corporation Recovery Assistance	$9,020,000.00	$9,020,000.00	$9,020,000.00
Family League of Baltimore Recovery Assistance	$2,000,000.00	$2,000,000.00	$2,000,000.00
Reducing Baltimore Violence - Job Training Assistance	$10,741,400.00	$5,486,400.00	$0.00
Reducing Baltimore Violence - Visitation Center Benefits Navigators	$113,850.00	$9,501.67	$9,501.67
Reducing Baltimore Violence - Improving Community Violence Interventions	$34,144,750.00	$17,404,028.12	$4,925,747.96
Baltimore City Workforce Development	$30,000,000.00	$10,921,305.99	$6,455,667.71
Vaccine Incentives for Employees	$10,444,760.49	$10,444,760.49	$10,444,760.49
Lexington Market	$4,917,957.00	$4,917,957.00	$4,917,957.00
Increasing economic security through guaranteed income pilot program	$4,800,000.00	$4,800,000.00	$2,400,000.00
Improving Baltimore's Recreation Infrastructure	$41,000,000.00	$3,507,750.08	$584,507.15
Performance Management System Team	$1,140,000.00	$146,554.06	$146,554.06
BPD Fleet Resources	$6,450,000.00	$5,039,588.00	$0.00
Clean Corps - Cleaner and Healthier Baltimore	$14,660,000.00	$13,529,784.40	$5,464,429.40

Name	Adopted Budget	Total Obligations	Total Expenditures
Impact Investment Area Neighborhood Recovery Funds IIANRF	$15,142,498.96	$1,643,638.75	$681,596.91
Housing Navigation and Landlord Engagement	$6,120,000.00	$520,174.26	$396,632.79
PSO Infrastructure	$4,000,000.00	$4,000,000.00	$2,000,000.00
Refugee Youth Project RYP	$750,000.00	$750,000.00	$187,500.00
Providing Baltimore's Under Employed with Sustainable Employment	$371,000.00	$371,000.00	$185,500.00
Response to COVID and Health Needs	$285,000.00	$285,000.00	$178,125.00
No One Turned Away Providing Mental Health Support	$500,000.00	$500,000.00	$265,625.00
Healthcare and Housing Services Access for LGBTQ Youth	$470,000.00	$470,000.00	$223,250.00
Baltimore Violence Intervention and Protection VIP Project	$500,000.00	$500,000.00	$208,333.34
Wraparound Services at the Perkins Homes Redevelopment	$2,300,000.00	$2,300,000.00	$575,000.00
Wide Angle Youth Medias Core Programs	$450,000.00	$450,000.00	$180,000.00
Cradle to Career Pipeline	$1,200,000.00	$1,200,000.00	$300,000.00
Digital Services Team	$2,100,000.00	$170,948.41	$170,948.41
HVAC Repair in Enoch Pratt Free Library Facilities	$7,800,000.00	$0.00	$0.00
Uplands Infrastructure	$12,000,000.00	$3,577,942.58	$3,577,942.58
PSO Transformation Plan	$16,980,202.00	$0.00	$0.00
Ride4Change Using Dirt Bikes to End The Cycle of Poverty	$1,250,000.00	$1,250,000.00	$398,396.00
Baltimore Safe Haven Housing as Healthcare	$500,000.00	$500,000.00	$193,244.27
Interior Buildout of the Bethel Empowerment Wellness Center BEWC	$1,250,000.00	$1,250,000.00	$1,070,718.00
Rebuilding Student Matinees via Free Tuition and Transportation	$275,000.00	$275,000.00	$73,350.20
Downtown Baltimore Retail Revitalization Initiative	$1,600,000.00	$1,600,000.00	$850,000.00
Housing and Resources for Residents in North East Baltimore	$300,000.00	$300,000.00	$116,619.99
Social and Academic Enrichment for English Language Learners	$450,000.00	$450,000.00	$145,236.30
Justice Impacted Employment Program JIEP	$1,000,000.00	$1,000,000.00	$401,045.02
BActive	$1,000,000.00	$1,000,000.00	$274,953.40
Aequo COVID Housing Initiative ACHI	$2,000,000.00	$2,000,000.00	$1,335,030.80
Expanding Youth Employment and Sports EYES Toward the Future	$950,000.00	$950,000.00	$359,420.78
South Baltimore Community Food Sovereignty Strategy	$1,000,000.00	$1,000,000.00	$437,500.00
Healthy Homes for Equitable Baltimore Communities	$2,500,000.00	$2,500,000.00	$643,806.66
Linking Immigrants and Jobs in Baltimore's COVID Economy	$325,000.00	$325,000.00	$110,497.21
Pantry Project	$200,000.00	$200,000.00	$0.00
Community Recovery Through Youth Income, Education, and Workforce Development	$750,000.00	$750,000.00	$191,856.04
Preventing Home Loss of Baltimore's Most Precious Residents	$700,000.00	$700,000.00	$151,000.00
Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods	$700,000.00	$700,000.00	$173,025.00
Affordable Housing Development and Neighborhood Stabilization in East Baltimore	$2,000,000.00	$2,000,000.00	$520,833.33
Safe, Healthy Housing Repairs for Homeowners with Limited Incomes	$575,000.00	$575,000.00	$145,464.86
Building Community Resilience and Equity through Homeownership and Advocacy	$450,000.00	$450,000.00	$131,985.15
Resurrecting the Poppleton Recreation Center	$500,000.00	$500,000.00	$141,666.67
Creating Safe and Culturally Significant Greenspace for Southwest Baltimore	$185,000.00	$185,000.00	$83,136.67
Improving Access for Immigrants- BNAAC	$3,732,764.78	$3,732,764.78	$1,493,106.00
Improving Access for Immigrants- Language Access	$327,235.22	$327,235.22	$163,617.50
Rapid Resolution and Shelter Diversion Fund	$2,345,000.00	$16,800.00	$15,400.00
Shelter Demobilization	$5,560,000.00	$4,861,506.80	$135,130.78
Buy Back the Block	$3,067,885.00	$3,067,885.00	$1,533,942.50
Social Undistancing An Equitable Strategy for Rebuilding Theatre Audiences	$1,000,000.00	$1,000,000.00	$467,239.06
Neighborhood Development and Affordable Housing Initiative	$2,800,000.00	$2,800,000.00	$615,864.24
Increasing Access to Safe Healthy and Affordable Homes	$2,500,000.00	$2,500,000.00	$531,170.00
Baltimore Pumphouse Job Training Center and Business Incubator	$2,250,000.00	$2,250,000.00	$1,343,550.00
Baltimore's Entrepreneurial Nonprofit Recovery Pipeline	$500,000.00	$500,000.00	$125,000.00
Druid Heights Community Green Infrastructure Project	$300,000.00	$300,000.00	$75,000.00
HeartSmiles	$250,000.00	$250,000.00	$112,246.00
KEYS Community Healing Village	$1,000,000.00	$1,000,000.00	$580,000.00
Easterwood Recreation Center	$260,000.00	$260,000.00	$130,250.00
Project RestART	$1,000,000.00	$1,000,000.00	$274,417.46

Name	Adopted Budget	Total Obligations	Total Expenditures
Creation of Permanent Supportive and Emergency Housing at Beacon House Square	$3,500,000.00	$3,500,000.00	$378,627.41
Ambassador Theater redevelopment A new community art and culture center	$300,000.00	$300,000.00	$75,000.00
Developing Mental Health and Support Resources to Help At-Risk Youth	$500,000.00	$500,000.00	$407,338.32
Healthy Homes	$3,000,000.00	$252,938.84	$84,742.79
Digital Equity Fund	$3,275,000.00	$0.00	$0.00
Permitting System Upgrades	$3,000,000.00	$0.00	$0.00
CPTED Pilot Program Penrose	$2,000,000.00	$0.00	$0.00
Advancing Digital Equity - Assistance to Non-Profits	$2,487,500.00	$2,487,500.00	$691,000.00
Advancing Digital Equity - Pratt Anywhere	$911,500.00	$911,500.00	$184,000.00
Advancing Digital Equity - Engagement and Navigation	$1,001,000.00	$1,001,000.00	$225,000.00
Housing Accelerator Fund	$17,115,000.00	$0.00	$0.00
Middle Neighborhood Support for CDCs	$1,000,000.00	$0.00	$0.00
DPW Fleet	$5,080,220.00	$0.00	$0.00
Capital Improvements to City Buildings	$9,350,000.00	$0.00	$0.00
Food Insecurity Funding	$11,070,000.00	$8,194,152.40	$2,390,452.20
Total	**$469,054,935.44**	**$207,025,575.90**	**$109,923,446.83**

Data as of June 2023.

7B: Projects and Descriptions

Guidehouse

Project Identification Number	00H6D1
Adopted Budget	$6,806,445.29
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$4,378,765
Total Expenditures	$3,468,182.45
Q2 2023 Expenditures	$3,468,182.45
Q2 2023 Obligations	$4,378,765

Project Description: ARPA funding will be used to engage Guidehouse, Inc., a consulting firm for project management and compliance consulting in regard to the use of ARPA funds.

ARPA Administration

Project Identification Number	00H7D1
Adopted Budget	$5,793,554.71
Project Expenditure Category	7-Administrative
Sub Category	7.1-Administrative Expenses
Total Obligations	$2,103,222.85

Total Expenditures	$2,103,222.85
Q2 2023 Expenditures	-$2,642,634.15
Q2 2023 Obligations	-$3,160,003.15
Completion Status	Completed 50 or more

Project Description: Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to administer ARPA funds on behalf of the City via an application process where city agencies and nonprofits can propose programs and services to aid the city in recovering from the negative health and economic impacts of the COVID-19 public health emergency. The Recovery Office will administer all aspects of ARPA funding and regularly reporting to the federal government, and other stakeholders.

COVID19 Health Response - Vaccinations

Project Identification Number	02H1D1
Adopted Budget	$7,885,000
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	$65,310.61
Total Expenditures	$8,467.26
Q2 2023 Expenditures	$1,305.50
Q2 2023 Obligations	-$7,219,689.39
Completion Status	Completed less than 50

Project Description: Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccination efforts The Baltimore City Health Department BCHD will create an Immunization Office and a mobile vaccination team to increase vaccination rates among vulnerable and hesitant communities and populations disproportionately affected by COVID-19. BCHD will focus on demographic groups within Baltimore City with disproportionly higher rates of COVID-19 infection hospitalization and/or death evidence of high levels of transmission lower availability of or access to testing this includes uninsured/underinsured and traditionally underserved/at-risk populations The Department's goal is to increase the vaccination rate to 80 of all Baltimore city residents by February 2022 Performance measures include number of vaccine doses given and the number of people and percent of population vaccinated among other measures.

COVID19 Health Response - Testing

Project Identification Number	02H1D2
Adopted Budget	$8,510,000
Project Expenditure Category	1-Public Health
Sub Category	1.2-COVID-19 Testing
Total Obligations	$12,612.02
Total Expenditures	$12,612.02
Q2 2023 Expenditures	$11,071.26
Q2 2023 Obligations	-$5,937,387.98
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will also use funding to increase COVID-19 testing. BCHD will provide tens of thousands of at-home, laboratory, and rapid COVID-19 tests and dedicated testing staff. Performance measures include the number of total tests, the number of mobile clinics and clients served, among other measures.

COVID19 Health Response - Contact Tracing

Project Identification Number	02H1D3
Adopted Budget	$5,245,000
Project Expenditure Category	1-Public Health
Sub Category	1.3-COVID-19 Contact Tracing
Total Obligations	$1,720,256.11
Total Expenditures	$1,720,256.11
Q2 2023 Expenditures	$841,774.07
Q2 2023 Obligations	-$1,439,743.89
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will fund contact tracing services to prevent and control COVID-19 infection (or transmission) among populations at higher risk and that are underserved, including racial and ethnic minority groups and people living in rural communities. Performance measures include percent of contacts and cases reached.

COVID19 Health Response - Personal Protective Equipment

Project Identification Number	02H1D5
Adopted Budget	$9,014,000
Project Expenditure Category	1-Public Health
Sub Category	1.5-Personal Protective Equipment
Total Obligations	$771,028.03
Total Expenditures	$564,981.02
Q2 2023 Expenditures	$253,812.18
Q2 2023 Obligations	-$4,210,971.97
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will also use funding to purchase, manage, and store personal protective equipment. Performance measures include overall burn rate of PPE supply, and loss/damage rate of PPE supply in storage.

COVID19 Health Response - Communication and Operational Support

Project Identification Number	02H1D8
Adopted Budget	$4,595,960
Project Expenditure Category	1-Public Health
Sub Category	1.7-Other COVID-19 Public Health Expenses including Communications Enforcement Isolation and Quarantine
Total Obligations	$786,456.03
Total Expenditures	$253,618.05
Q2 2023 Expenditures	$240,056.05
Q2 2023 Obligations	-$2,341,152.47
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will use ARPA funding to provide COVID-19 communication efforts and operational support targeted to Baltimore City residents. Performance measures include the total number of visits to coronavirus.baltimorecity.gov, total engagement by social media platform, and potential reach.

COVID19 Health Response - Staffing and Payroll Costs

Project Identification Number	02H1D9
Adopted Budget	$29,156,040
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.1-Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers
Total Obligations	$6,161,122.59
Total Expenditures	$6,161,122.59
Q2 2023 Expenditures	-$112,357.25
Q2 2023 Obligations	-$14,283,328.41
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will strengthen existing healthcare infrastructure through staffing and payroll costs. The Health Department will provide additional funding for social work and case management staff to provide more individualized attention for the roughly 180 older adults for which the Health Department serves as a guardian. Performance measures include the number of adult guardianship cases, the ratio of clients to case manager, the number of contacts made per client.

Household Food Assistance

Project Identification Number	02H2D1
Adopted Budget	$15,594,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	$6,206,795.91
Total Expenditures	$3,267,549.02
Q2 2023 Expenditures	$756,987.67
Q2 2023 Obligations	-$2,940,204.09
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will use ARPA funds to help combat food insecurity. BCHD provide home delivery boxes and grab-and-go meals, which are instrumental in keeping Baltimore seniors, people with disabilities, and vulnerable residents fed during the pandemic, while limiting exposure to the virus. BCHD will measure impact by tracking the number of participants who report improved food availability/access and the number of food boxes distributed per month.

General Fund Restoration

Project Identification Number	03H6D1
Adopted Budget	$4,097,281.99
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$710,363.62
Total Expenditures	$356,694.88
Q2 2023 Expenditures	$183,432.77
Q2 2023 Obligations	$537,101.51
Completion Status	Completed less than 50

Project Description: In a response to the negative economic impacts of the COVID-19 public health emergency, the City froze a number of positions across city government agencies. In the initial planning stage for ARPA funds, senior leadership decided to restore a limited number of the frozen positions.

ARPA Project and Progress Evaluation

Project Identification Number	04H7D2
Adopted Budget	$533,130
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.4-Public Sector Capacity Effective Service Delivery
Total Obligations	$533,130
Total Expenditures	$269,612.50
Q2 2023 Expenditures	$63,838.50
Q2 2023 Obligations	$96,261
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Recovery Programs will partner with the University of Baltimore and Morgan State University to support program evaluation, research, and evidence-based decision-making about programs and services created or expanded using ARPA funds. The University partners will provide the Mayor's Office of Recovery Programs with implementation advice and impact evaluation, best practices research, administrative data analysis, and performance management. Deliverables include

a final report at the end of funding, monthly reports, data analysis to include in the annual Recovery Plan, and ad hoc reporting and analysis as requested.

Broadband and Digital Equity - Phase I

Project Identification Number	05H5D16
Adopted Budget	$6,000,000
Project Expenditure Category	5-Infrastructure
Sub Category	5.19-Broadband Last Mile projects
Total Obligations	$3,656,896.28
Total Expenditures	$2,026,668
Q2 2023 Expenditures	$867,202.09
Q2 2023 Obligations	$1,889,939.70
Completion Status	Completed less than 50

Project Description: The Baltimore City Office of Information & Technology, Office of Broadband and Digital Equity (BCIT-BDE) will use ARPA funding to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration, Public Wi-Fi Network, and Fiber Build-Out to Recreation Centers. This phase will extend the City broadband network to 20 recreation centers, providing critical infrastructure that will enable both indoor and outdoor public wi-fi; establish an air-gapped network to support public wi-fi; and establish a multi-disciplinary team to support planning and execution of both broadband infrastructure projects and digital literacy and inclusion programs.

Arts Festival

Project Identification Number	06AH6D1
Adopted Budget	$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$500,000
Total Expenditures	$250,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed less than 50

Project Description: Funding will be used to support the revival of Baltimore's largest arts and cultural festival: Artscape. This project will partner with existing events produced by

other city agencies and cultural organizations to curate more inclusive, accessible events to a wider range of residents. Funds will help ensure safe and high-quality cultural celebrations, that exceed their potential to reunite Baltimore residents post COVID consisting of a five-day celebration of arts and culture, incorporating historical components such as live performances, artist summits, open studio tours, and a weekend art fair.

Baltimore Civic Fund Recovery Assistance

Project Identification Number	06H2D10S843100
Adopted Budget	$8,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.34-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted
Total Obligations	$8,300,000
Total Expenditures	$8,300,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: The Baltimore Civic Fund (BCF) will provide financial support and technical assistance to nonprofit organizations in Baltimore City negatively impacted by the COVID-19 public health emergency. The Baltimore Civic Fund will be tracking the number of nonprofits receiving grant awards among other performance measures.

Visit Baltimore Recovery Assistance

Project Identification Number	06H2D11S419500
Adopted Budget	$2,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.35-Aid to Tourism Travel or Hospitality
Total Obligations	$2,500,000
Total Expenditures	$2,500,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: Visit Baltimore will provide financial assistance to accommodations providers in Baltimore City negatively impacted by the COVID-19 public health emergency,

such as hotels and bed & breakfast (B&B) facilities. Visit Baltimore will track the average percent increase in revenue of hotel/B&B recipients, among other measures.

Baltimore Office of Promotion and the Arts Recovery Assistance

Project Identification Number	06H2D12S378700
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.36-Aid to Other Impacted Industries
Total Obligations	$500,000
Total Expenditures	$500,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: The Baltimore Office of Promotion & the Arts (BOPA) will provide financial and technical assistance to individual artists in Baltimore City negatively impacted by the COVID-19 public health emergency. BOPA will be tracking the number of individual artists receiving grant awards.

Baltimore Development Corporation - Technical Assistance

Project Identification Number	06H2D30
Adopted Budget	$2,680,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	$2,680,000
Total Expenditures	$2,680,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed 50 or more

Project Description: The Baltimore Development Corporation (BDC) will provide financial and technical assistance to small businesses in Baltimore City negatively impacted by the COVID-19 public health emergency. BDC will track the percent of businesses served that are Black, Indigenous, and People of Color (BIPOC) owned, the average percent increase in revenue, and the number of jobs created.

Baltimore Development Corporation Recovery Assistance

Project Identification Number	06H2D9S818800
Adopted Budget	$9,020,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.29-Loans or Grants to Mitigate Financial Hardship
Total Obligations	$9,020,000
Total Expenditures	$9,020,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed 50 or more

Project Description: Program consists of financial assistance to small business which are then matched with technical assistance providers to aid in one of four areas: e-commerce/technology, marketing, accounting and legal services, and COVID-19 safety grants. All beneficiaries are those that demonstrated disproportionate negative economic impact in project 06H2D29 due to the COVID-19 pandemic, and preference was given to small businesses located in QCTs and owned by minorities and/or women.

Family League of Baltimore Recovery Assistance

Project Identification Number	06H3D6S692000
Adopted Budget	$2,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.11-Healthy Childhood Environments Child Care
Total Obligations	$2,000,000
Total Expenditures	$2,000,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: The Family League of Baltimore City (FLBC) will provide financial assistance to providers of child day care services in Baltimore City negatively impacted by the COVID-19 public health emergency. FLBC will track the number and percent of funded centers who operate in Qualified Census Tracts, and the number and percent of funded centers that report that the funds helped them remain in business at the 6-month follow-up.

Reducing Baltimore Violence - Job Training Assistance

Project Identification Number	07H2D7
Adopted Budget	$10,741,400
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment / employment supports or incentives
Total Obligations	$5,486,400
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	-$4,963,600
Completion Status	Not Started

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for job training assistance to decrease violence by funding violence prevention efforts, including re-entry services. This impact will be tracked by the number of individuals participating in the program and the number of individuals transitioned into employment upon release.

Reducing Baltimore Violence - Visitation Center Benefits Navigators

Project Identification Number	07H3D14
Adopted Budget	$113,850
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	$9,501.67
Total Expenditures	$9,501.67
Q2 2023 Expenditures	$1,368.72
Q2 2023 Obligations	-$58,808.33
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for the Baltimore City Visitation Center, which offers supervised visitation and safe exchange services for victims of intimate partner violence and child sexual abuse. This impact will be tracked by the number of non-custodial parent and child interactions supervised.

Reducing Baltimore Violence - Improving Community Violence Interventions

Project Identification Number	07H3D16
Adopted Budget	$34,144,750
Project Expenditure Category	1-Public Health
Sub Category	1.11-Community Violence Interventions
Total Obligations	$17,404,028.12
Total Expenditures	$4,925,747.96
Q2 2023 Expenditures	$1,919,949.56
Q2 2023 Obligations	-$2,738,154.88
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will also fund various efforts, including community violence intervention, youth justice, and community healing. MONSE will offer programs and services throughout the city, though some efforts will be targeted to Qualified Census Tracts (QCTs). Performance measures include but are not limited to the number of homicides (all weapons, not police involved or self-inflicted), the number of non-fatal shootings, and the number of participants receiving survivor wraparound services.

Baltimore City Workforce Development

Project Identification Number	08H2D7
Adopted Budget	$30,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment employment supports or incentives
Total Obligations	$10,921,305.99
Total Expenditures	$6,455,667.71
Q2 2023 Expenditures	$1,317,457.60
Q2 2023 Obligations	-$4,607,654.73
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Employment Development (MOED) will use ARPA funds to aid those who are unemployed or underemployed, support youth employment, and fund sector-based job training in high-growth industries through four key areas: Hire Up, Train Up, Youthworks, and Small Business Wage Subsidy. The purpose of

this funding is to provide direct support to struggling small businesses with wages for impacted workers; summer jobs and needed income to city youth, subsidized employment to adult residents, and occupational training that will enable residents to skill up and obtain jobs in high-demand industries in the region. This impact will be measured through the number of small businesses served, the number of workers enrolled in sectoral job training programs, the number of workers completing sectoral job training programs, and the number of people participating in summer youth employment programs, among other measures.

Vaccine Incentives for Employees

Project Identification Number	10H1D1
Adopted Budget	$10,444,760.49
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	$10,444,760.49
Total Expenditures	$10,444,760.49
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccine incentives Vaccine incentives will be provided to Baltimore City employees who have received their vaccines. The goal is to encourage City employees to get vaccinated.

Lexington Market

Project Identification Number	11H2D31
Adopted Budget	$4,917,957
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	$4,917,957
Total Expenditures	$4,917,957
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed

Project Description: Funding from ARPA SLFRF will be provided to the Baltimore Public Markets Corporation to fund stall build-out assistance at Lexington Market for small businesses impacted by the COVID-19 public health emergency. Funds provided to Lexington Market will offset these capital increases and allow small businesses largely minority and women-owned to open successfully. The success of this program will be indicated by the percentage of vendors out of the slated 48 who can open their businesses at Lexington Market by August 15 2022. Other performance measures include the total number of small businesses served increasing minority and women-owned businesses to over 75 of stalls at Lexington Market increasing merchant revenue and creating culinary and retail job opportunities.

Increasing economic security through guaranteed income pilot program

Project Identification Number	11incomeH2D3
Adopted Budget	$4,800,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.3-Household Assistance Cash Transfers
Total Obligations	$4,800,000
Total Expenditures	$2,400,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$1,200,000
Completion Status	Completed less than 50

Project Description: The launch of a two-year guaranteed income pilot program to increase economic security among low-income residents and families; those most affected by COVID-19 economic impacts. This program will provide 200 young parents, between 18-and 24 years old, with an unconditional cash payment of $1,000 per month over the course of 24 months. When families have a baseline income, they are more equipped to handle material barriers, reduce nutritional insecurity, pay for childcare, cover unexpected medical bills, and seek and retain employment.

Improving Baltimore's Recreation Infrastructure

Project Identification Number	13H2D22
Adopted Budget	$41,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	$3,507,750.08

Total Expenditures	$584,507.15
Q2 2023 Expenditures	$440,033.38
Q2 2023 Obligations	-$35,301,177.44
Completion Status	Completed less than 50

Project Description: Funding includes renovations, and in some cases complete replacement of athletic courts, playgrounds, pools, recreation centers, and trails, in addition to funding for public works inspectors, administrative staff, and funding for other project administration needs. Demand for parks and recreational facilities increased as the City recovers from the COVID-19 pandemic. This highlighted iniquities in access to investment in these facilities. Project selection was based on a through facility conditions assessment.

Performance Management System Team

Project Identification Number	15H6D1
Adopted Budget	$1,140,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$146,554.06
Total Expenditures	$146,554.06
Q2 2023 Expenditures	$56,159.72
Q2 2023 Obligations	-$262,015.05
Completion Status	Completed less than 50

Project Description: This project is a three-year initiative to build out a Citywide Performance Management and community satisfaction surveying system. This structure will provide a standardized agency-by-agency tool to plan performance priorities, set targets, monitor service delivery, and review performance-based indicators linked to an overall citywide performance management framework.

BPD Fleet Resources

Project Identification Number	16H6D1
Adopted Budget	$6,450,000
Project Expenditure Category	6-Revenue Replacement

Sub Category	6.1-Provision of Government Services
Total Obligations	$5,039,588
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	-$1,410,412
Completion Status	Not Started

Project Description: The Department of General Services will be investing in fleet resources to help the Baltimore Police Department scale violence prevention efforts. The purchase of new vehicles will also help mitigate risk of COVID outbreaks among officers and help continue divesting from costly rentals and leases.

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Clean Corps - Cleaner and Healthier Baltimore

Project Identification Number	17H6D1
Adopted Budget	$14,660,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$13,529,784.40
Total Expenditures	$5,464,429.40
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$8,065,355
Completion Status	Completed less than 50

Project Description: Due to budget reductions over the years and COVID-19 impacts on Department of Public Work's staff and the increased number of people staying home, Baltimore has struggled to maintain clean alleys, empty public corner trash cans, and maintain an increasing number of vacant lots. This project will create the Clean Corps to help DPW build capacity to work with community-based organizations (CBOs) and citywide nonprofit groups (CNOs) to reduce the number of overflowing public trash cans, dirty alleys/streets, and unmaintained vacant lots for 2.5 years.

Impact Investment Area Neighborhood Recovery Funds (IIANRF)

Project Identification Number	18H2D15
Adopted Budget	$15,142,498.96
Project Expenditure Category	6-Revenue Replacement

Sub Category	6.1-Provision of Government Services
Total Obligations	$1,643,638.75
Total Expenditures	$681,596.91
Q2 2023 Expenditures	$681,446.91
Q2 2023 Obligations	-$9,528,289.25
Completion Status	Completed less than 50

Project Description: The Department of Housing and Community Development will provide critical funding for the acquisition and stabilization of vacant properties, provide development incentives, and support new and existing Homeowners in Department of Housing and Development's 7 Impact Investment Areas (IIAs).

Housing Navigation and Landlord Engagement

Project Identification Number	19H2D16
Adopted Budget	$6,120,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	$520,174.26
Total Expenditures	$396,632.79
Q2 2023 Expenditures	$265,075.26
Q2 2023 Obligations	-$1,495,832.80
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Homeless Services will provide funding to meet the demand for housing navigation and identification services for individuals experiencing homelessness, decreasing the length of time people remain in crisis waiting to return to permanent housing.

PSO Infrastructure

Project Identification Number	20H2D15
Adopted Budget	$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$4,000,000

Total Expenditures	$2,000,000
Q2 2023 Expenditures	$2,000,000
Q2 2023 Obligations	$0
Completion Status	Completed less than 50

Project Description: The Housing Authority of Baltimore City has been provided funding to meet the need for infrastructure costs for an affordable housing development, including construction for water, sanitary sewer, storm drain, and storm water management systems for the Somerset Redevelopment Phases 2 & 3. The construction is critical to providing adequate infrastructure to Somerset Phase 2 (196 units of mixed housing) and Somerset Phase 3 (72 units of mixed income).

Refugee Youth Project (RYP)

Project Identification Number	21H2D25
Adopted Budget	$750,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$750,000
Total Expenditures	$187,500
Q2 2023 Expenditures	$187,500
Q2 2023 Obligations	$351,562.50
Completion Status	Completed less than 50

Project Description: Project funding will support Baltimore's youngest refugees' and asylees' academic needs and easing their integration into the Baltimore community. Baltimore City Community College will assist families with school enrollment; offer programs related to summer school, college access, and community arts; offer after-school programs focusing on homework help, social skills, and improving English language skills; and provide access to adult education and workforce training programs for family members. ARPA funding will also assist with costs related to participant transportation, and enrichment activities.

Providing Baltimore's Under Employed with Sustainable Employment

Project Identification Number	22H2D10
Adopted Budget	$371,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers e.g. job training subsidized employment employment supports or incentives
Total Obligations	$371,000
Total Expenditures	$185,500
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$139,125
Completion Status	Completed less than 50

Project Description: Baltimore Corps, Inc. will use ARPA funds to work in partnership with Mayor's Office of Employment Development (MOED) to retrain Black, Indigenous, and people of color (BIPOC) and female-identifying residents, in jobs with wage-growth and career potential. Project funding will support various activities including recruiting from MOED workforce pools to identify those ready for career advancement; upskilling candidates for careers in service by providing career navigation and training for Place for Purpose positions; and identifying placement partners. ARPA funds will also be used to support staffing costs in FY2023 as well as cover costs associated with software, professional development, and career development tools.

Response to COVID and Health Needs

Project Identification Number	23H2D1
Adopted Budget	$285,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	$285,000
Total Expenditures	$178,125
Q2 2023 Expenditures	$35,625
Q2 2023 Obligations	$106,875
Completion Status	Completed less than 50

Project Description: Bikur Cholim will utilize ARPA funds to support continued operation of their COVID-19 vaccination clinic and provision of food, financial, and transportation assistance to all patients in need. Project funding will be used to support clinic volunteers; a

new coordinator overseeing vaccination efforts; a new case manager tasked with evaluating families' needs and assisting with wraparound support; financial assistance for families facing high medical bills, copays, and transportation costs; and food assistance for patients and their families.

No One Turned Away Providing Mental Health Support

Project Identification Number	24H1D12
Adopted Budget	$500,000
Project Expenditure Category	1-Public Health
Sub Category	1.12-Mental Health Services
Total Obligations	$500,000
Total Expenditures	$265,625
Q2 2023 Expenditures	$46,875
Q2 2023 Obligations	$234,375
Completion Status	Completed 50 or more

Project Description: B'More Clubhouse will utilize ARPA funds to assist individuals with mental illness maintain recovery and stability, lessening their use of public behavioral health resources, especially emergency services. Project funding will also support staffing costs.

Healthcare and Housing Services Access for LGBTQ Youth

Project Identification Number	25H2D19
Adopted Budget	$470,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	$470,000
Total Expenditures	$223,250
Q2 2023 Expenditures	$35,250
Q2 2023 Obligations	$246,750
Completion Status	Completed less than 50

Project Description: FreeState Justice provides young LGBTQ Baltimoreans with equal access to high quality healthcare, housing, and resources in Baltimore City.

Baltimore Violence Intervention and Protection VIP Project

Project Identification Number	26H1D11
Adopted Budget	$500,000
Project Expenditure Category	1-Public Health
Sub Category	1.11-Community Violence Interventions
Total Obligations	$500,000
Total Expenditures	$208,333.34
Q2 2023 Expenditures	$41,666.67
Q2 2023 Obligations	$250,000.13
Completion Status	Completed less than 50

Project Description: The Pride Center will provide a violence intervention program with the goal of preventing violence particularly against sexual and gender minority populations (SGM) communities in Baltimore City.

Wraparound Services at the Perkins Homes Redevelopment

Project Identification Number	27H2D18
Adopted Budget	$2,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	$2,300,000
Total Expenditures	$575,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$862,500
Completion Status	Completed less than 50

Project Description: Funding has been provided to Urban Strategies, Incorporated to support Baltimore City residents affected by the redevelopment of Perkins Homes by enrolling individuals in case management that will provide opportunities for economic mobility, youth development, education and health assistance. Specific strategies to address various issues faced by residents during the pandemic will include tutoring, tuition assistance, career exposure programming, and workforce development, as well as support for housing stability, technology to address the digital divide, and assistance for gap healthcare costs.

Wide Angle Youth Medias Core Programs

Project Identification Number	28H2D25
Adopted Budget	$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$450,000
Total Expenditures	$180,000
Q2 2023 Expenditures	$33,750
Q2 2023 Obligations	$236,250
Completion Status	Completed less than 50

Project Description: Funding has been provided to Wide Angle to support the participation of more than 200 Baltimore youth (ages 10-24) in WAYM's core programs, where students learn to use state-of-the-art technology, embark on a pathway toward career readiness, and receive wrap-around supports (e.g., mentoring, free healthy meals, etc.).

Cradle to Career Pipeline

Project Identification Number	29H2D10
Adopted Budget	$1,200,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment employment supports or incentives
Total Obligations	$1,200,000
Total Expenditures	$300,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$630,000
Completion Status	Completed less than 50

Project Description: Minister Conference Empowerment Center CDC provide STEM instruction, enrichment experiences, job shadowing, workforce training, job placement, and opportunities for career advancement in the railway, maritime, and other tech careers.

Digital Services Team

Project Identification Number	30H6D1
Adopted Budget	$2,100,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$170,948.41
Total Expenditures	$170,948.41
Q2 2023 Expenditures	$133,796.08
Q2 2023 Obligations	-$432,379.59
Completion Status	Completed less than 50

Project Description: The Mayor's Office will use ARPA funding to to establish a new Digital Services team to improve access to and delivery of City services. The COVID-19 public health emergency accelerated digital transformation in most organizations, including local governments. This Digital Services team will add capacity not just to continue digitization, but to seize the opportunity to redesign government services in ways that prioritize resident experience and advance equity.

HVAC Repair in Enoch Pratt Free Library Facilities

Project Identification Number	31H6D1
Adopted Budget	$7,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Not Started

Project Description: Funding will be used by the Department of General Services (DGS) to make capital improvements to HVAC systems at City libraries in order to meet the CDC recommended ventilation standards and address repair issues. Library locations will be selected based on various criteria including HVAC system physical conditions, equity considerations, number of users, and energy usage of existing equipment.

Uplands Infrastructure

Project Identification Number	32H2D15
Adopted Budget	$12,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$3,577,942.58
Total Expenditures	$3,577,942.58
Q2 2023 Expenditures	$3,577,942.58
Q2 2023 Obligations	-$6,126,694.42
Completion Status	Completed less than 50

Project Description: The Department of Housing and Community Development will be utilizing funding for the Phase II redevelopment and public infrastructure construction costs for affordable housing and neighborhood-based retail in the Uplands community.

PSO Transformation Plan

Project Identification Number	33H2D15
Adopted Budget	$16,980,202
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	-$15,157,748
Q2 2023 Obligations	$0
Completion Status	Not Started

Project Description: The Housing Authority of Baltimore City will be utilizing funding for the implementation of the Perkins Somerset Oldtown Transformation Plan including investments in the construction of new parks, a community recreation center, and a new elementary/middle school.

Ride4Change Using Dirt Bikes to End The Cycle of Poverty

Project Identification Number	34H2D25
Adopted Budget	$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$1,250,000
Total Expenditures	$398,396
Q2 2023 Expenditures	$28,632
Q2 2023 Obligations	$851,604
Completion Status	Completed less than 50

Project Description: B360, in partnership with Job Opportunities Task Force, will enable young adults to explore career pathways that will provide family-supporting wages and divert youth away from the criminal justice system through STEM education. The project will serve students by translating talents associated with riding dirt bikes into STEM careers.

Baltimore Safe Haven Housing as Healthcare

Project Identification Number	35H2D16
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	$500,000
Total Expenditures	$193,244.27
Q2 2023 Expenditures	$22,748.09
Q2 2023 Obligations	$328,518.80
Completion Status	Completed less than 50

Project Description: Baltimore Safe Haven provides transitional housing case management, and guidance to reduce actual homelessness, the risk of homelessness, and associated risk factors contributing to homelessness in Baltimore City.

Interior Buildout of the Bethel Empowerment Wellness Center (BEWC)

Project Identification Number	36H2D23
Adopted Budget	$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	$1,250,000
Total Expenditures	$1,070,718
Q2 2023 Expenditures	$254,109
Q2 2023 Obligations	$193,732
Completion Status	Completed 50 or more

Project Description: Bethel Empowerment and Wellness Center will provide Upton community residents with essential resources and services such as food, shelter, healthcare, employment and financial management in Baltimore City.

Rebuilding Student Matinees via Free Tuition Transportation

Project Identification Number	37H2D25
Adopted Budget	$275,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$275,000
Total Expenditures	$73,350.20
Q2 2023 Expenditures	$1,533.40
Q2 2023 Obligations	$201,649.80
Completion Status	Completed less than 50

Project Description: Chesapeake Shakespeare Company addresses educational disparities and offers Baltimore City school students a theater experience by covering the cost of transportation and tickets to its Student Matinee Program in Baltimore City.

Downtown Baltimore Retail Revitalization Initiative

Project Identification Number	38H2D31
Adopted Budget	$1,600,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	$1,600,000
Total Expenditures	$850,000
Q2 2023 Expenditures	$150,000
Q2 2023 Obligations	$650,000
Completion Status	Completed 50 or more

Project Description: Downtown Partnership of Baltimore provides services to revitalize Downtown Baltimore's historic retail core, which was significantly impacted by the COVID-19 pandemic due to lower foot traffic to downtown commercial entities such as restaurants, hotels, office spaces, and businesses, and funds investments in the Downtown BOOST Program, Facade Improvement Program, and Operation Storefront, with an emphasis on small and minority-owned businesses.

Housing and Resources for Residents in North East Baltimore

Project Identification Number	39H2D18
Adopted Budget	$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	$300,000
Total Expenditures	$116,619.99
Q2 2023 Expenditures	$13,873.33
Q2 2023 Obligations	$183,380
Completion Status	Completed less than 50

Project Description: North East Housing Initiative provides programs to support residents at 30-50% area median income (AMI) including: housing counseling services, tutoring programs, support for vulnerable families with food and housing insecurities, and job readiness training in Baltimore City.

Social and Academic Enrichment for English Language Learners

Project Identification Number	40H2D25
Adopted Budget	$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$450,000
Total Expenditures	$145,236.30
Q2 2023 Expenditures	$10,912.10
Q2 2023 Obligations	$304,763.68
Completion Status	Completed less than 50

Project Description: Project funding will help Soccer Without Borders expand activities serving refugee, asylee, and immigrant youth as they navigate new schools and adjust to life in America. To do so, SWB uses soccer as an entry point. SWB also integrates English language into daily practice in order to build students' confidence in using English in the classroom and in their communities. In addition to these activities, SWB will provide students with academic assistance, such as help completing their homework assignments to ensure students stay on track and advance to the next grade every year.

Justice Impacted Employment Program (JIEP)

Project Identification Number	41H2D10
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment employment supports or incentives
Total Obligations	$1,000,000
Total Expenditures	$401,045.02
Q2 2023 Expenditures	$50,348.34
Q2 2023 Obligations	$598,954.99
Completion Status	Completed less than 50

Project Description: Project funding will support the Justice Impacted Employment Program. The program will serve 120 Baltimore City returning citizens through counseling,

case management, soft skills, and occupational training and certifications for in-demand industries. Returning citizens will be identified and referred through the Department of Public Safety and Correctional Services (DPSCS). Occupational training will focus on two industries: building restoration and maintenance, including plumbing and basic HVAC; and cybersecurity.

BActive

Project Identification Number	42H2D25
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$1,000,000
Total Expenditures	$274,953.40
Q2 2023 Expenditures	$8,317.80
Q2 2023 Obligations	$725,046.60
Completion Status	Completed less than 50

Project Description: Project funding will support the operation of the BActive program, providing Baltimore kids with access to quality, structured sports programming in response to the COVID-19 pandemic. BActive is 6-week introductory sports clinics hosted with recreation centers throughout the City. Clinics teach lessons in communication, body positivity, and confidence-building through sports, with a focus on trauma-informed care. BActive will connect kids, particularly those in recreation deserts, with ongoing Baltimore City Recreation and Parks (BCRP) programming.

Aequo COVID Housing Initiative ACHI

Project Identification Number	43H2D15
Adopted Budget	$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$2,000,000
Total Expenditures	$1,335,030.80
Q2 2023 Expenditures	$278,343.60
Q2 2023 Obligations	$584,969.20
Completion Status	Completed less than 50

Project Description: Aequo Foundation will support the redevelopment of vacant properties into affordable housing, leading to increased public safety, and remediate homes through the removal of lead and other health hazards.

Expanding Youth Employment and Sports EYES Toward the Future

Project Identification Number	44H2D25
Adopted Budget	$950,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$950,000
Total Expenditures	$359,420.78
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$529,618.84
Completion Status	Completed less than 50

Project Description: Banner Neighborhoods Community Corporation will provide academic tutoring, mentoring, program facilitators, sports coaches, and other support staff dedicated to providing services to youth, including students experiencing psychological or behavioral difficulties. Project funding will support the renovation of the Preston Street classroom space, including the addition of signage, an ADA ramp, updated windows, and new equipment for the new instructional and multipurpose spaces.

South Baltimore Community Food Sovereignty Strategy

Project Identification Number	45H2D22
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	$1,000,000
Total Expenditures	$437,500
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$468,750
Completion Status	Completed less than 50

Project Description: Black Yield Institute, in partnership with Maryland Philanthropy Network, will support the development of an urban farm to include training and educational

resources, and provide infrastructure, such as outdoor refrigeration and washing stations, to support food aggregation for city farms.

Healthy Homes for Equitable Baltimore Communities

Project Identification Number	46H2D20
Adopted Budget	$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$2,500,000
Total Expenditures	$643,806.66
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$1,846,790.02
Completion Status	Completed less than 50

Project Description: Green & Healthy Homes Initiative will provide home repairs for low income Baltimore households to remediate lead hazards, asthma triggers, safety hazards, and energy loss.

Linking Immigrants Jobs in Baltimore's COVID Economy

Project Identification Number	47H2D10
Adopted Budget	$325,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment employment supports or incentives
Total Obligations	$325,000
Total Expenditures	$110,497.21
Q2 2023 Expenditures	$9,749.07
Q2 2023 Obligations	$214,502.80
Completion Status	Completed less than 50

Project Description: The International Rescue Committee will provide workforce development programs focused on COVID-impacted low-income and Limited English Proficient (LEP) humanitarian immigrants who reside in Baltimore City.

Pantry Project

Project Identification Number	48H2D1
Adopted Budget	$200,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	$200,000
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$200,000
Completion Status	Not Started

Project Description: The Leadenhall Baptist Church will stabilize and refurbish its property located at 1010 Creek Street, Baltimore, MD 21230 and use this property as a food distribution site for the Sharp-Leadenhall Community. The Pantry Project will positively impact and improve the health of the residents by addressing, mitigating and alleviating food insecurity in the Sharp-Leadenhall Community. Additionally, this food pantry will provide fresh fruits, vegetables, dairy, poultry, meat and non-perishables items for the hungry, the poor, the homeless, persons in transitional housing, and working families who do not have enough money to afford healthy food options.

Community Recovery Through Youth Income Education Workforce Development

Project Identification Number	49H2D10
Adopted Budget	$750,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers eg job training subsidized employment employment supports or incentives
Total Obligations	$750,000
Total Expenditures	$191,856.04
Q2 2023 Expenditures	$2,178.02
Q2 2023 Obligations	$555,965.94
Completion Status	Completed less than 50

Project Description: No Boundaries will provide youth income and workforce development opportunities that will improve civic engagement, increase employability, and strengthen personal and professional goals all while supplementing household income by providing an hourly wage/stipend to participants in Baltimore City.

Preventing Home Loss of Baltimore's Most Precious Residents

Project Identification Number	50H2D18
Adopted Budget	$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	$700,000
Total Expenditures	$151,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$549,000
Completion Status	Completed less than 50

Project Description: Parity Baltimore will provide services to help prevent homelessness as well as wealth and land loss within Black, Indigenous, People of Color (BIPOC) communities by offering beneficiaries assistance including tax sale foreclosure prevention, homeowners tax credit application, mutual aid support, and many other resources in Baltimore City.

Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods

Project Identification Number	51H2D18
Adopted Budget	$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	$700,000
Total Expenditures	$173,025
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$526,975
Completion Status	Completed less than 50

Project Description: Pro Bono Resource Center of Maryland provides legal services, including hosting estate planning, tax sale prevention and mortgage foreclosure prevention clinics designed to empower individuals and families to maintain and preserve homeownership in Baltimore City.

Affordable Housing Development and Neighborhood Stabilization in East Baltimore

Project Identification Number	52H2D15
Adopted Budget	$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$2,000,000
Total Expenditures	$520,833.33
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$1,437,500
Completion Status	Completed less than 50

Project Description: ReBUILD Metro provides support for neighborhood stabilization and affordable housing development in Johnston Square, including funding the development of abandoned and dilapidated properties within two blocks of 1100 Greenmount Avenue in Baltimore City.

Safe Healthy Housing Repairs for Homeowners with Limited Incomes

Project Identification Number	53H2D18
Adopted Budget	$575,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$575,000
Total Expenditures	$145,464.86
Q2 2023 Expenditures	$1,143.24
Q2 2023 Obligations	$429,535.14
Completion Status	Completed less than 50

Project Description: Rebuilding Together provides services to households who are physically and financially unable to make necessary health and safety repairs to their

homes, helping to keep them in their homes, prevent blight, and stabilize neighborhoods that have been disproportionately impacted by COVID-19 in Baltimore City.

Building Community Resilience and Equity through Homeownership and Advocacy

Project Identification Number	54H2D15
Adopted Budget	$450,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$450,000
Total Expenditures	$131,985.15
Q2 2023 Expenditures	$6,495.05
Q2 2023 Obligations	$318,014.84
Completion Status	Completed less than 50

Project Description: South Baltimore Community Land Trust will acquire and rehabilitate vacant homes into affordable housing for homebuyers in the Curtis Bay, Cherry Hill, and Brooklyn neighborhoods in Baltimore City.

Resurrecting the Poppleton Recreation Center

Project Identification Number	55H2D22
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	$500,000
Total Expenditures	$141,666.67
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$325,000
Completion Status	Completed less than 50

Project Description: Southwest Partnerships will help renovate the Poppleton Recreation Center, enabling it to reopen as a safe space for recreation in the Poppleton neighborhood.

Once renovated, the Center will provide programming for children and youth and offer space for senior programming in Baltimore City.

Creating Safe and Culturally Significant Greenspace for Southwest Baltimore

Project Identification Number	56H2D22
Adopted Budget	$185,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	$185,000
Total Expenditures	$83,136.67
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$28,090
Completion Status	Completed less than 50

Project Description: The B&O Railroad Museum will construct a green space in Museum's backyard, creating a valuable space for community members, guests, and Baltimore City school groups and enabling outdoor gatherings and space for social distancing to support COVID-19 mitigation in Baltimore City.

Improving Access for Immigrants- BNAAC

Project Identification Number	57HBNAAC
Adopted Budget	$3,732,764.78
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$3,732,764.78
Total Expenditures	$1,493,106
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$2,231,870.18
Completion Status	Completed less than 50

Project Description: Funding will be used to launch the BNAAC which seeks to minimize the economic and social vulnerability of immigrant and refugee families by connecting

them to health and human resources to help them weather the pandemic and its economic impact. COVID-19 continues to negatively impact all communities. Funding programs to help serve, inform, and aid communities of people who might not be familiar with local agencies and nonprofits due to their immigration status should be prioritized.

Improving Access for Immigrants- Language Access

Project Identification Number	57HLANG
Adopted Budget	$327,235.22
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$327,235.22
Total Expenditures	$163,617.50
Q2 2023 Expenditures	$163,617.50
Q2 2023 Obligations	$168,885.26
Completion Status	Completed less than 50

Project Description: Funding will be used to assist City agencies with language access, especially as related to programs funded by ARPA. This project also seeks to centralize procurement and standardize the delivery of language access services across city agencies. COVID-19 continues to negatively impact all communities. Funding programs to help serve, inform, and aid communities of people who might not be familiar with local agencies and nonprofits due to their immigration status should be prioritized.

Rapid Resolution and Shelter Diversion Fund

Project Identification Number	58H2D16
Adopted Budget	$2,345,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	$16,800
Total Expenditures	$15,400
Q2 2023 Expenditures	$0
Q2 2023 Obligations	-$657,159.30
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Homeless Services will be utilizing funding to establish a rapid resolution and shelter diversion fund, also known as a flex fund, to help individuals and families experiencing an episode of homelessness to quickly re-enter stable housing and assist low-acuity individuals in exiting the shelter system quickly and preserve system capacity.

Shelter Demobilization

Project Identification Number	59H2D16
Adopted Budget	$5,560,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	$4,861,506.80
Total Expenditures	$135,130.78
Q2 2023 Expenditures	$91,208.68
Q2 2023 Obligations	$1,411,061.80
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Homeless Services will utilize funding to reduce the population in MOHS shelters and shelter decompression sites by 1) assisting residents in obtaining vital documents required for housing and employment to remove barriers to permanent housing, 2) identifying wraparound services to support residents as they move into and sustain housing, 3) providing housing-focused case management services, and 4) identifying permanent housing units and providing rental assistance subsidies. Current residents of shelters will be prioritized based on need, readiness, availability of housing, and other relevant factors that prepare them to move out of the homeless shelter system and into more permanent housing options.

Buy Back the Block

Project Identification Number	60H2D2
Adopted Budget	$3,067,885
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$3,067,885
Total Expenditures	$1,533,942.50
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Completed less than 50

Project Description: Live Baltimore Home Center, Inc. will be using funding to support Baltimore City residents who have been impacted by COVID for down payment assistance. The program will stabilize Baltimore City's population retention, support fragile neighborhood housing markets, improve affordable housing stock, increase homeownership rates, reduce racial wealth gap, as well as preventing renter displacement.

Social Undistancing An Equitable Strategy for Rebuilding Theatre Audiences

Project Identification Number	61H2D34
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.34-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted
Total Obligations	$1,000,000
Total Expenditures	$467,239.06
Q2 2023 Expenditures	$108,619.53
Q2 2023 Obligations	$532,760.90
Completion Status	Completed less than 50

Project Description: Everyman Theatre will restore public performances and educational, arts and culture programming affected by the COVID-19 pandemic, with particular attention towards the equitable inclusion of groups that have been historically excluded or had limited engagement with Baltimore's arts, culture, and entertainment community.

Neighborhood Development and Affordable Housing Initiative

Project Identification Number	62H2D15
Adopted Budget	$2,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$2,800,000
Total Expenditures	$615,864.24
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$1,299,105.18
Completion Status	Completed less than 50

Project Description: Neighborhood Housing Services provides investment in comprehensive, equitable neighborhood development and affordable homeownership within Greater Rosemont Mondawmin (GRM) communities, including developing vacant/disinvested units, providing home repairs and modifications, transforming a limited number of vacant lots, and removing blight in Baltimore City.

Increasing Access to Safe Healthy and Affordable Homes

Project Identification Number	63H2D15
Adopted Budget	$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$2,500,000
Total Expenditures	$531,170
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$1,968,830
Completion Status	Completed less than 50

Project Description: Southeast CDC's will support their Increasing Access to Safe, Healthy and Affordable Homes program, which includes support for acquisition/rehabilitation and home repairs. The acquisition and rehabilitation of properties will help to increase the supply of affordable homes, while the home repair program will focus on low-income owner-occupants and tenants, prioritizing households based on income loss due to COVID and type and urgency of home repairs needed.

Baltimore Pumphouse Job Training Center and Business Incubator

Project Identification Number	64H2D23
Adopted Budget	$2,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	$2,250,000
Total Expenditures	$1,343,550
Q2 2023 Expenditures	$781,050
Q2 2023 Obligations	$906,450
Completion Status	Completed 50 or more

Project Description: American Communities Trust will support a multi-phased project to eliminate the blight of five vacant and abandoned buildings to establish a small business jobs center in the heart of a persistent poverty community that was once an epicenter of business and retail. The job center will help to expand minority and locally-owned small businesses, create local jobs, and increase access to healthy foods.

Baltimore's Entrepreneurial Nonprofit Recovery Pipeline

Project Identification Number	65H2D30
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	$500,000
Total Expenditures	$125,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$304,220
Completion Status	Completed less than 50

Project Description: City Dibs will provide fellowships to entrepreneurs and business incubation support to existing small businesses, with particular attention on serving Black and other minority populations in Baltimore City.

Druid Heights Community Green Infrastructure Project

Project Identification Number	66H2D22
Adopted Budget	$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	$300,000
Total Expenditures	$75,000
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$150,000.46
Completion Status	Completed less than 50

Project Description: Druid Heights CDC will support their Green Infrastructure project, which will focus on stormwater management activities that reduce inland flood and

pollution for the vacant lots that have been impacted by repeated dumping from residential and commercial contractors in Baltimore City.

HeartSmiles

Project Identification Number	67H2D25
Adopted Budget	$250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$250,000
Total Expenditures	$112,246
Q2 2023 Expenditures	$24,873
Q2 2023 Obligations	$137,754
Completion Status	Completed less than 50

Project Description: Heartsmiles will provide mentorship, career advancement opportunities, leadership opportunities, and mental and physical health support to youth in Baltimore City.

KEYS Community Healing Village

Project Identification Number	68H2D23
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	$1,000,000
Total Expenditures	$580,000
Q2 2023 Expenditures	$165,000
Q2 2023 Obligations	$420,000
Completion Status	Completed 50 or more

Project Description: KEYS Empowers will transform the former Dr. Lillie M. Jackson Elementary School into a facility that will serve residents by providing access to broadband internet and computer labs, nightly dinners in a fully-equipped cafeteria, daily fitness

programming in a gymnasium, job training in various industries including STEM, and mental health services in Baltimore City.

Easterwood Recreation Center

Project Identification Number	69H2D25
Adopted Budget	$260,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$260,000
Total Expenditures	$130,250
Q2 2023 Expenditures	$65,250
Q2 2023 Obligations	$129,750
Completion Status	Completed 50 or more

Project Description: Omega Baltimore will provide management and operations for the Easterwood Recreation Center in West Baltimore which will provide free hot meals and computer access to youth after school daily, Out of School Time (OST) STEM Programming for youth during the school year, summer camps, youth flag football leagues, and provide employment for neighborhood youth through YouthWorks in Baltimore City.

Project RestART

Project Identification Number	70H2D36
Adopted Budget	$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.36-Aid to Other Impacted Industries
Total Obligations	$1,000,000
Total Expenditures	$274,417.46
Q2 2023 Expenditures	$12,208.73
Q2 2023 Obligations	$725,582.54
Completion Status	Completed less than 50

Project Description: Pennsylvania Avenue Black Arts and Entertainment District will provide technical assistance and small business assistance in the form of sponsorships and

fellowships for artists and creative professionals within the Black Arts District footprint in Baltimore City.

Creation of Permanent Supportive and Emergency Housing at Beacon House Square

Project Identification Number	71H2D15
Adopted Budget	$3,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$3,500,000
Total Expenditures	$378,627.41
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$3,121,372.59
Completion Status	Completed less than 50

Project Description: Project PLASE will construct an affordable housing development, Beacon House Square (BHS), using ARPA funds to cover a portion of hard costs related to construction.

Ambassador Theater redevelopment A new community art and culture center

Project Identification Number	72H2D23
Adopted Budget	$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	$300,000
Total Expenditures	$75,000
Q2 2023 Expenditures	$75,000
Q2 2023 Obligations	$153,656
Completion Status	Completed less than 50

Project Description: Artspace will help redevelop the Ambassador Theater to remove a blighting influence along the Liberty Heights Corridor, establish a new arts and cultural incubator and destination where Black artists and creatives can express themselves, and offer programming geared toward Black audiences and Black arts patrons.

Developing Mental Health and Support Resources to Help At-Risk Youth

Project Identification Number	73H2D25
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$500,000
Total Expenditures	$407,338.32
Q2 2023 Expenditures	$141,169.16
Q2 2023 Obligations	$92,661.68
Completion Status	Completed 50 or more

Project Description: Ahavas Chaim provides rent and housing security deposit support to residents impacted by the COVID-19 pandemic, as well as facility improvements to their existing center which allows for increased services designed to provide mental health, career, academic, and socioemotional support to at-risk teens and young adults in Baltimore City.

Healthy Homes

Project Identification Number	75H2D18
Adopted Budget	$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$252,938.84
Total Expenditures	$84,742.79
Q2 2023 Expenditures	$63,907.73
Q2 2023 Obligations	-$799,786.16
Completion Status	Completed less than 50

Project Description: The Department of Housing and Community Development will be utilizing funding to provide staffing support for healthy home interventions for units being served by the Weatherization Assistance Program, Lead Hazard Reduction Program, and Office of Rehabilitation Services. This project will result in a healthier living environment for residents and will help to stabilize the physical condition of houses throughout the city.

Digital Equity Fund

Project Identification Number	77H6D1
Adopted Budget	$3,275,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	-$1,541,490
Completion Status	Completed less than 50

Project Description: The Baltimore City Office of Information and Technology will launch the Digital Equity Fund, which will support community-led digital equity outreach, digital inclusion planning and implementation. These grants are meant to set the foundation with awareness, engagement, and education for Baltimore City neighborhoods on what digital equity is, how the digital divide impacts communities, and develop neighborhood-level digital inclusion plans. Implementation grants will support the execution of digital inclusion plans and activities.

Permitting System Upgrades

Project Identification Number	78H6D1
Adopted Budget	$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	-$2,685,914
Completion Status	Not Started

Project Description: The Department of Housing and Community Development (DHCD) will be using funding to replace three existing DHCD databases, digitize the Baltimore Municipal Zoning and Appeals Board (BMZA) appeals process, and create a digital archive of DHCD and BMZA records. Funding will provide the necessary transition to online services while protecting employees and residents.

CPTED Pilot Program Penrose

Project Identification Number	79H6D1
Adopted Budget	$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Not Started

Project Description: The Department of Housing and Community Development will be using funding to provide assistance for the Crime Prevention through Environmental Design (CPTED) program. Funding will be used for such place-based interventions including: demolition, stabilization, cleaning & boarding, site assembly of vacant properties and lots, and exterior home repair grants for existing residents to mitigate criminal activities and improve resident's quality of life.

Advancing Digital Equity - Assistance to Non-Profits

Project Identification Number	80H1D9
Adopted Budget	$2,487,500
Project Expenditure Category	1-Public Health
Sub Category	1.9-COVID-19 Assistance to Non-Profits
Total Obligations	$2,487,500
Total Expenditures	$691,000
Q2 2023 Expenditures	$691,000
Q2 2023 Obligations	$2,487,500
Completion Status	Completed less than 50

Project Description: Enoch Pratt Free Library will use this funding for two purposes. First, this project will redesign traditional "computer banks" into innovative, creative, and entrepreneurial spaces for the community by creating public co-working places, enabling social distancing, and establishing privacy kiosks for telehealth visits or job interviews. Secondly, this project will enhance the ability of residents to access free Wi-Fi by improving the outdoor spaces at disproportionately impacted library locations, enabling visitors to work and charge devices outside of library operating hours.

Advancing Digital Equity - Pratt Anywhere

Project Identification Number	80H2D25
Adopted Budget	$911,500
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	$911,500
Total Expenditures	$184,000
Q2 2023 Expenditures	$184,000
Q2 2023 Obligations	$911,500
Completion Status	Completed less than 50

Project Description: Enoch Pratt Free Library will pair access to equipment - such as coding bots, 3D printers, and video editing software - with programming focused on building and exercising skills necessary for the 21st-century digital economy. This project, which will focus on youth, will be provided in branches and at partner locations within Qualified Census Tracts (QCTs).

Advancing Digital Equity - Engagement and Navigation

Project Identification Number	80H2D4
Adopted Budget	$1,001,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.4-Household Assistance Internet Access Programs
Total Obligations	$1,001,000
Total Expenditures	$225,000
Q2 2023 Expenditures	$225,000
Q2 2023 Obligations	$1,001,000

Completion Status	Completed less than 50

Project Description: Enoch Pratt Free Library will hire and certify digital navigators to offer visitors one-on-one technical support to respond to the increasing service demand. A community engagement specialist will also create awareness and opportunities for the community to benefit from digital inclusion initiatives.

Housing Accelerator Fund

Project Identification Number	84H6D1
Adopted Budget	$17,115,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0

Project Description: The Mayor's Office of Homeless Services will be using funding to provide additional funding to establish a Housing Accelerator Fund to implement innovative funding mechanisms that will foster the development of an expanded supply of permanent supportive housing units for people exiting chronic homelessness.

Middle Neighborhood Support for CDCs

Project Identification Number	85H6D1
Adopted Budget	$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0

Project Description: The Department of Housing and Community Development will be using funding to provide funding for community capacity to lead middle neighborhood revitalization efforts. The objective is to retain current and long-term residents by preserving housing affordability, providing support for legacy homeowners through home improvements, and increase homeownership rates by providing resources to current renters.

DPW Fleet

Project Identification Number	89H6D1
Adopted Budget	$5,080,220
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Not Started

Project Description: The Department of General Services will purchase 20 load packer vehicles for the Department of Public Works to increase their recycling capacity by replacing obsolete units which are no longer supported by vendors or parts suppliers.

Capital Improvements to City Buildings

Project Identification Number	90H6D1
Adopted Budget	$9,350,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	$0
Total Expenditures	$0
Q2 2023 Expenditures	$0
Q2 2023 Obligations	$0
Completion Status	Not Started

Project Description: The Department of General Services is making targeted investments in structural and HVAC system improvements at multiple sites to support city services. These projects include the roof and envelope for the Northwest Community Action Center in Park Heights and City Hall.

Food Insecurity Funding

Project Identification Number	XXH2D1
Adopted Budget	$11,070,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	$8,194,152.40
Total Expenditures	$2,390,452.20
Q2 2023 Expenditures	$1,489,363.70
Q2 2023 Obligations	$1,926,652.40
Completion Status	Completed less than 50

Project Description: Funding will support various programs for residents aimed at reducing food insecurity including continuing COVID-19 emergency produce box distribution; increasing Online Supplemental Nutritional Assistance Program SP participation to address the inequitable access to home delivered groceries; expanding nutrition incentives at farmer's markets; implementing a Produce Prescription program at MedStar Harbor Hospital; and building the Black Indigenous and People of Color BIPOC local food production supply chain to shift away from emergency food and towards improving the local supply food chain.

Conclusion

ARPA SLFRF is providing Baltimore City with the opportunity to make strategic short- and long-term investments to benefit the most vulnerable Baltimoreans. Low-income and minority communities have experienced disproportionate health and economic impacts of the COVID-19 public health emergency. The funding commitments determined by the Scott Administration and outlined in this report demonstrate the Administration's commitment to creating more equitable outcomes and improving outcomes for Baltimore City residents— with focus on the communities that have been historically underserved. In the next year of performance, the Recovery Office will obligate all remaining funds and make further progress on project implementation.

The American Rescue Plan Act (ARPA) provided $641 million to the City of Baltimore in response to the COVID-19 public health emergency and its negative economic impacts. Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to transparently and effectively administer this funding on behalf of the City.

For additional information, visit arp.baltimorecity.gov.

We sincerely appreciate all stakeholders, including agencies, partners, employees, residents, and leadership, for their unwavering support and dedication.

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